

NEWS SUMMARY

GENERAL

7 die in Biggin Hill air crash

Seven crew members of a twin-engined Second World War bomber died yesterday when it crashed in a ball of flame at Biggin Hill's annual Battle of Britain airshow.

Thousands watched as the aircraft appeared to go out of control and dived nose first into a grassy bank—narrowly missing a street of houses.

Wreckage of the bomber, an American A26 Douglas Invader, was strewn over a wide area.

Berlin rail strike

Strike by West Berlin railwaymen employed by the East German state railway has halted all passenger and goods traffic between Paris and Moscow. Page 2

Callaghan attack

Dozen Labour right wingers launch a thinly disguised assault in today's Times on Mr. Callaghan's leadership of the party, blaming him for many of the party's problems. Page 3

Heseltine blunder

Confidential Environment Department documents show that Mr. Michael Heseltine is to penalise some councils for overspending even though they are within Government targets. Back Page

Turkish cabinet

Turkey's new Prime Minister Bulent Ulusu named a 26-member, mainly civilian cabinet shortly after military leaders greatly increased their martial law powers. Page 2

Priests hit out

West Germany's Catholic priests hit out at government bureaucracy and debts in a pre-election sermon containing many points in the opposition Christian Democrats' programme. Page 2

Church broadcast

Roman Catholic Sunday mass was broadcast live over Poland's state radio for the first time since Communists took power 56 years ago. Page 2

Milk probe

Monopolies commission is likely to investigate Britain's milk distribution system after complaints that lack of competition have made UK milk prices the highest in Europe. Page 4

Welsh bomb plot

Scotland Yard confirmed it had uncovered a plot by militant Welsh nationalists to fire bomb several buildings in London. Page 3

Air row settled

Canada and Britain resolved the two year dispute over new air services which had threatened to suspend flights between the two countries. Page 3

Kabul promise

Soviet soldier who sought political asylum at the U.S. embassy in Kabul last week left after Soviet assurances that he would be free to quit the army. Page 3

New Ulster talks

Northern Ireland Secretary Humphrey Atkins today begins a new round of talks with three of Ulster's four major political parties for political reform. Page 3

Briefly...

Winning Premium Bonds were \$100,000—SPE 051621 and \$50,000—SPE 08517. Mike Read, 39, became King of the Channel after completing his 20th swim.

BUSINESS

Japan acts on van exports

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

• MOTOR industry delegates who visited Japan have won what may be significant undertakings on the export of light commercial vehicles to Britain this morning.

More than half the 2,000 companies covered in the confederation's monthly industrial trends survey expect lower output in the next four months.

This is encouraging news for the Government's fight against

Three-quarters say their order books are below normal.

These forecasts add statistical weight to warnings given to CBI leaders by individual company chairman during the past week.

Britain's company chiefs see a sharp increase in the number of factory closures and redundancies during the autumn unless the Government relaxes some aspects of its economic policies.

"There is an increasing tendency for firms to forecast a lower volume of output," the CBI says in a report on its survey. "The results imply that output will decline more rapidly over the next four months than earlier this year."

The prospect of companies cutting back faster on manufacturing activities is heightened by the way the recession is affecting their profitability by restricting their ability to raise prices.

In an attempt to win orders at home and abroad, many companies are cancelling planned price rises, and many are cutting prices.

This morning's survey shows that the balance of companies planning to raise rather than

reduce prices has fallen to minus 13 per cent. This is the lowest figure recorded by the CBI since 1967.

About 260 of the 2,000 companies expect to cut prices in the next four months.

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Sterling's strength owes as much to high UK interest rates as to North Sea oil and the pound may become more vulnerable, London Business School economists say. Page 4

There were also warnings from City commentators on the Government's monetary policy. Page 4

inflation, but it indicates companies will face financial problems for many months and it will increase the pressure on the Government to provide help.

However, Ministers show no signs of changing their stance significantly, although they have tried to reassure industrialists by cutting back on local authority spending.

This cut is meant to demonstrate the Government's intention to bring public spending under control, and it hopes to reduce public sector pay rises this winter to the single-figure targets being set by many private sector companies.

This will reassure some industrialists and may help a little to defuse some outspoken criticisms at both the Conservative Party and CBI annual

conference during the coming weeks.

But a substantial cut in interest rates is needed to stem the growing frustration in industry, where companies are calling for a reduction of at least 4 per cent. They hope such a sharp cut will dramatically lower the level of sterling.

The loss of patience with the Government in some sectors of industry during recent weeks is demonstrated by the London Chamber of Commerce and Industry's statement this morning that monetary policy is "close to shambles" and that public spending is "almost out of control."

It warns that the UK is "now entering the worst of the recession" when the "image of a ruthless Government applying a new broom" will be put to the test.

The only possibly hopeful sign for manufacturing activity in the CBI survey is that the proportion of companies assessing their stocks of finished goods as being above rather than below normal has dropped to 35 per cent compared with 38 per cent last month, 30 per cent in June and 18 per cent in March.

The speed with which the recession has hit industry is shown by the survey's findings on the levels of companies' order books. A year ago about 40 per cent said these levels were below normal. By March this year the figure had crept up to 50 per cent. It moved

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CBI survey shows gloomy prospects for manufacturers

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

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OVERSEAS NEWS

Cossiga ratifies Alfa-Nissan agreement

By RUPERT CORNWELL IN ROME

THREE days after the first jointly-produced Alfa Romeo-Nissan cars should be on the road by 1984, following conditional approval by Sig. Francesco Cossiga, Italy's Prime Minister, of the controversial project between the two companies.

After almost nine months' delay, the agreement between the state-owned Alfa and the Japanese manufacturer was ratified at the weekend by Sig. Cossiga in person. During the nine months, the question had deeply divided economic Ministers, and at one point had threatened the fragile political equilibrium on which the present Italian Government rests.

Under the deal, a new company called ARNA (Alfa Romeo Nissan Autoveicoli) will be set up. Management will be in the hands of the Italian company, while its £250m (\$12.3m) capital will be split equally between the two partners. ARNA will spend £30m (£1.7m) to build two new plants, involving 1,500 new jobs, near Naples, to assemble the new vehicles. They will consist of bodies supplied by Nissan while the

Strike cuts Berlin's W. German rail links

By Leslie Colitt in Berlin

STRIKING West Berlin railwaymen employed by the Reichsbahn, East Germany's State railway, are allowing only allied military trains serving the American, British and French forces in West Berlin, to enter or leave the city.

All other freight and passenger rail traffic between West Germany and West Berlin has been halted by some 600 strikers. They are among the 3,000 West Berlin employees of the Reichsbahn which operates train services in both parts of Berlin.

Opponents of the weekend deal have always argued that it was dangerous on precisely those two grounds. They point to the inroads of Japanese car exports into Europe. These feelings were summed up yesterday by Fiat, Italy's largest car group, and a long-standing critic of the Alfa/Nissan proposal.

The deal, said Fiat, was "a very serious matter." In return for "barely 1,000 jobs in the south" it would imperil thousands of other jobs in the rest of the Italian car industry.

The strikers are demanding higher pay, better social benefits and freely elected representatives to the East German Government's labour union, of which they are members. The strike leaders say they were inspired to begin their five-day-old work stoppage by Polish workers in Gdańsk. East Germany has accused them of using "terrorist actions" following what it called "outrageous developments in West Berlin."

The official East German news agency has not used the word strike in its reports of the disruption, and the Reichsbahn in East Berlin is refusing to negotiate with the strike leaders.

Trusted East German railwaymen have been sent into West Berlin as strike breakers to maintain skeleton service on the rail line between West Berlin's Zoo station and Friedrichstrasse station in East Berlin. At one point, West Berlin strikers occupying a signal station were confronted with Reichsbahn railway guards who attempted to evict them by force. The West Berlin police intervened and drove away the railway guards.

Trudeau waits for Parliament

By Jim Rusk in Ottawa

CANADA'S Prime Minister, Mr. Pierre Trudeau, is to wait until the House of Commons is recalled for an early session — probably at the beginning of next month — before announcing his government's constitutional plans after the breakdown of constitutional negotiations with the country's 10 provinces.

He is expected to announce that the Government will take steps to unilaterally bring the constitution under direct Canadian control.

In the past, Mr. Trudeau has angered the opposition by making major announcements outside the Commons. While considerate treatment of the opposition is unusual for the Prime Minister, all party support on the constitutional issue would strengthen his position.

Some of the better known names in the Cabinet are: Mr. Holuk Bayulkam, Minister of Defence, and Mr. Itier Turkmen, Foreign Minister, both of whom are ambassadors. Mr. Sahan Kocatopcu, an industrialist, becomes Minister of Industry and Technology. Mr. Kaya Erdem, Finance Minister, and Mr. Kemal Canturk, Minister of Trade, have Civil Service backgrounds. Mr. Selhattin Cetinel, Minister of the Interior, is a retired General about whom little is known.

Again under the new rules,

UK wins pledge on Japan vehicle exports

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

WHAT COULD be significant undertakings about Japanese exports of light commercial vehicles to Britain have been won by the UK motor industry delegation which recently visited Japan.

As a result, the UK representatives feel that in future, while there might not be a drop in total units shipped, a wider variety of light commercials will be sold in the UK.

This will not please the importers, however. Restricted from increasing unit sales by the voluntary restrictions on car shipments from Japan, they have increased turnover by selling the commercial vehicles which carry the highest possible added value.

Meanwhile Ford, Fiat and the European Metalworkers Union will today give evidence to a

European Parliament committee about the need to protect the European motor industry from the Japanese.

The Parliament's committee on external economic relations will consider one resolution from 25 Euro-MPs which calls on the European Commission to submit to Parliament an urgent programme to safeguard the European car industry, including the necessary commercial, industrial and social measures.

A second resolution dismisses the idea of protectionism but suggests the motor industry should be rationalised and restructured so as to be better placed to cope with competition from manufacturers based outside Europe.

Two companies which have

strong views about the Japanese threat to Europe's motor industry will be represented at today's hearings in Cambridge, by top-level managers. Sir Terence Beckett, Ford UK's former chairman and Sir Umberto Angelini, until recently head of Fiat's car division, are expected to take part.

So will the CCMC, the Committee of Common Market Automobile Constructors, which recently called for an investigation by the European Commission into increasing Japanese vehicle imports to the EEC.

The CCMC said it viewed with concern the sharp increase of Japanese penetration in European car markets which had to be seen in the context of the general trading im-

balance between the EEC and Japan, European unemployment and depreciation of the yen over the past 18 months.

Today's preliminary hearings precede a full European Parliament debate in the autumn.

The plea by Sir Michael Edwards, EEC's chairman, to the UK Government to stop car imports from Spain (mainly Ford Festas) unless the Spanish dismantle their import barriers is not likely to produce any concrete results.

The Department of Trade apparently feels that the matter must be dealt with on a European Community basis, but that the question of removal of tariff barriers on cars will come down the list of priorities in the negotiations going on about Spain's entry to the EEC.

Tokyo allays U.S. concern over car shipments

By DAVID BUCHAN IN WASHINGTON

THREE days after a press conference last week he was "encouraged" by the forecast of Mr. Rokusuke Tanaka, Japan's Minister of International Trade and Industry that Japanese car exports to the U.S. would drop in the fourth quarter. Their share of the U.S. market rose from 16.6 per cent in 1979 to 22.4 per cent in August of this year.

It is considering three possible sites in Tennessee and Georgia for a \$500m plant that would produce 10,000 trucks a month by 1983.

The Administration has also welcomed an easing of trade tensions between the two countries with two missions from Japan to the U.S. this month to study the question of including more American-made components in Japanese vehicles. At the same time, Nissan, which makes the Datsun models and is Japan's second biggest vehicle manufacturer, has announced it will choose by the end of next month a U.S. site for a truck factory.

It is considering three possible sites in Tennessee and Georgia for a \$500m plant that would produce 10,000 trucks a month by 1983.

Economic reforms vital, Poles told

By CHRISTOPHER BOBINSKI IN WARSAW

ANDREW MIECZYSLAW Grudzien, the First Secretary in Katowice, and Mr. Jerzy Zasada, the local party leader in Poznan — who were both hardliners — have further strengthened Mr. Kania's position.

At the same time, censorship restrictions on the Polish media have eased noticeably over the past few days, with a consequent growth of public criticism of past and present government policies.

"But it would be untrue," he continued, "to predetermine the shape of the future reforms."

"Nevertheless, in the broadest sense, a reform will bring a growth in the powers of individual enterprises and of the workers themselves."

At the same time, reforms had to ensure effective central planning.

Mr. Olszowski's speech came

two days after a meeting of the central board of the Polish Economics Society, which was also devoted to the subject. There, the dominant theme was

that no reforms could succeed unless workers were given the opportunity to participate in management decisions.

It was contended that an authentic system of economic costs must also be introduced, with planning methods and top-level decision-making mechanisms also being reformed.

According to Professor Jan Muzel — one of the chief experts preparing for changes — the basic economic unit in the future must be individual enterprise. Management would be allotted centrally determined tasks but also must be given full freedom to carry them through as well as they saw fit.

One of the fallings of recent years has been that central government has stifled management initiative with increasingly detailed directives.

Professor Mieczyslaw Mieszkowski, head of the research institute at the Finance

Ministry, has also published a detailed critique of past policies. Writing in the latest issue of the economic weekly *Zycie Gospodarcze*, he details the "seven sins of the 1970s."

These, he writes, were excessive and at times misplaced investments, excessive indebtedness, inappropriate agricultural and retail price policies, erroneous social policies, and the atrophy of central planning.

Reuter adds from Warsaw: Poland's State Radio broadcast Sunday Mass live yesterday for the first time since the Communists took power 36 years ago. Roman Catholics said the beginning of regular transmission was a victory for the Church.

The transmissions are among the concessions Polish workers wrested from the Government in their wave of strikes last month.

He argued that the SALT Treaty stood "on its merits" and should not be seen in connection with the presence of Soviet troops in Afghanistan. It was in protest against the Soviet invasion and in acknowledgement of domestic political outrage that President Carter asked that SALT be withdrawn from the Senate calendar at the start of this year.

Mr. Brown, without elaboration, implied that the Administration could accept some "understandings" that the Senate might attach to the treaty but not those which would necessitate reopening complete negotiations with the Soviet Union.

In his interview Mr. Brown was anxious to allay public fears about last Friday's explosion at a Titan missile silo in Arkansas. The accident in which one airman died and 20 more were seriously injured, occurred when a mechanic dropped a wrench into the silo. It broke the skin of the missile, causing a fuel leak and the blast.

The Defence Secretary said that in spite of the force and seriousness of the explosion, the nuclear warhead had not broken up, nor had there been any leak of radioactive material.

Constitution plan divides S. Africa ruling party

By Quentin Peel in Johannesburg

APROPOSED new constitution for South Africa providing one nationality for all races, and a loose confederal system with an umbrella consultative body, threatens to reopen deep divisions within the ruling National Party.

The plan would include a joint Parliament for whites, coloured people (of mixed race) and Indians, separate legislatures for independent and semi-independent black homelands, and a further body for urban blacks. It has been published by the two Nationalist newspapers closest to Mr. P. W. Botha, the Prime Minister and there is little doubt that he must have approved the proposals.

But Dr. Andries Treurnicht,

leader of the National Party's right-wing, immediately rejected any idea of a shared parliament, or of a common nationality.

Discussions about such a new affiliate are still very much at the initial stage, while some countries have questioned the need for a separate institution unless it can be used to attract a sizeable contribution from the oil-producing countries.

Also in its infancy is the World Bank's new programme this year for "structural adjustment" loans to countries that have serious balance of payments problems and need to make some long-term and politically difficult adjustments. Loans for oil, gas and coal development in the third world in 1979-80 were still much smaller, but grew at a much

faster pace. Mr. Robert McNamee, the World Bank president, has recently proposed that the bank should set up a separate energy affiliate to handle loans in this fast-growing sector, with as much as \$25bn in loans over the next five years.

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WORLD BANK ANNUAL REPORT

Lending to Third World increases by 6.7%

BY DAVID BUCHAN IN WASHINGTON

THREE such loans to Kenya, Bolivia and Turkey on condition they make a series of economic policy changes. Despite its experience that this is highly tricky and politically sensitive area to enter, the bank foresees that structural adjustments loans may total \$600-900m next year, and well over \$1bn the year after.

The biggest borrowers from the World Bank in the past year were Brazil (\$655m), Turkey (\$600m), Indonesia (\$580m), Korea (\$544m) and Thailand (\$522m). Borrowing most from the IDA last year were India (\$1.5bn), Bangladesh (\$267m) and Egypt (\$215m).

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WORLD TRADE NEWS

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India-Soviet trade 'to double by 1985'

By D. P. KUMAR IN NEW DELHI

ANEW trade agreement, the draft of which is being thrashed out in New Delhi and Moscow, envisages doubling the 1980 volume of trade between India and the Soviet Union in the next five years.

Indo-Soviet trade in 1979 touched a record level of Rs 1bn (\$255m) — representing a 35 per cent increase over the 1978 figure. By the end of this year, the trade volume would be double what it was in 1978, marking the full implementation of the November 1978 joint declaration of President Leonid Brezhnev and Mrs. Indira Gandhi, India's Prime Minister.

Lists of the items that will enter into trade for the new five-year agreement had already been agreed on, and "only some pending matters" such as interest rates and deferred payment terms remain to be sorted out in the final round of talks in New Delhi early next month.

A delegation led by Soviet Foreign Trade Minister, Mr. V. A. Gerasimov, will arrive in New Delhi on October 3 to finalise the agreement — at the same time as Mr. N. Sanjiva Reddy, India's President, visits Moscow for a week-long Soviet trip.

The Soviet Union has traditionally supplied some quantities of crude oil and kerosene to India but the new agreement for the first time will specify a quantity, though perhaps only marginally higher.

Earlier this year, the two countries signed a separate agreement for supply of 200,000 tonnes of crude oil and 500,000 tonnes of petroleum products in 1980 in exchange for 500,000 tonnes of rice from India.

The new agreement will provide for Soviet supplies of crude oil without their being tied to Indian rice shipments. No specific quantity is being fixed in the agreement for import of grains by the Soviet Union from India.

Indo-Soviet trade has grown 100 times in 20 years.

Source: *UPI*

World Economic Indicators

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UK NEWS

Canada air talks succeed

By Robin Pauley

THE CANADIAN and British Governments have resolved a two-year argument over new air services.

At various times both sides threatened to suspend all services between the two countries unless they got their way.

An agreement reached in Ottawa means British Airways can start direct services from Britain to Western Canada across the Atlantic route. The airline is expected to start flying on this profitable route in the spring.

In return, Canadian airlines will have won the right to fly into Britain, set cargo and passengers down and pick up new loads to fly on to a range of destinations in Western Europe, Africa and Asia. Although Britain has now accepted this, Canada will still have to negotiate separate agreements with the other countries involved.

The deal also allows a still undesignated British airline to start services to Western Canada from Hong Kong.

This could involve a fierce battle between British Airways and British Caledonian, both of which already operate services to Hong Kong. Laker Airways which intends to start services as soon as Hong Kong gives permission, and Cathay Pacific which, although Hong Kong-based, is regarded as a British airline.

The Western Canadian destination for all the new services will be Vancouver. The agreement also gives Canadian Pacific Air the right to extend its passenger and cargo services through Hong Kong to South East Asia.

More than 1.2m passengers fly between Canada and Britain each year with British Airways and Air Canada holding a lucrative monopoly in scheduled services.

Only a week ago Mr Christopher Roberts of the Department of Trade, who led the British delegation, said there were still "substantial differences" between the two sides and a withdrawal of flying rights was a possibility. Since then he and Mr Harry Jay, Canada's chief negotiator, each conceded enough to enable an agreement to be signed at the weekend.

Atkins begins Ulster talks

BY RICHARD EVANS, LOBBY EDITOR

MR HUMPHREY ATKINS, the Northern Ireland Secretary, today takes the next step in his search for a broadly acceptable formula for political reform in Belfast with the Rev Ian Paisley, leader of the Democratic Unionist Party.

The Government still intends to introduce legislation in the coming session of Parliament. It seems unlikely that the province's divided and warring political factions will agree to accept Mr Atkins's preferred option of a developed assembly with executive powers, but there are modest hopes for enough progress to break the political stalemate since direct rule was imposed from Westminster in 1972.

A compromise being canvassed in Northern Ireland which could gain the backing of the Cabinet and of a sufficient number of Ulster politicians would be set up as a starting point in an assembly with virtually no executive power.

Deadlock

The Secretary of State would initially retain his "viceroy" role but in hopes that the assembly, elected by the single transferable vote system of proportional representation, would end the present political vacuum and slowly acquire more powers.

The first stage in breaking the deadlock will be a series of talks in the coming weeks between Mr Atkins and leaders

of the four main parties over the Government's White Paper options published in July. These begin today with a meeting in Belfast with the Rev Ian Paisley, leader of the Democratic Unionist Party.

Mr Paisley, as the Protestant leader with the most popular support, remains the key. He opposes power-sharing, but Northern Ireland officials believe the prospect of political leadership of the province could persuade him to accept a compromise involving safeguards for the Catholic minority.

No deadline will be put on the talks, so the Queen's Speech in November outlining the Government's legislative plans is unlikely to be specific. It will refer in vague terms to the introduction of a Bill setting up some form of assembly.

The need for legislation in the next session is acute. As well as Mr Atkins's personal commitment, Mrs Thatcher is known to be anxious to tackle soon the intractable problem of Ulster. Given the precedent of Scottish devolution, which effectively brought down the Callaghan administration, she has no wish to see the Irish problem dominate the last two years of the present Parliament.

The option of a referendum, which has been discussed, appears to have lost favour despite the attractions of appealing over the heads of the pro-

vince's divided political leadership. Apart from the difficulties of framing a suitable question, the effective assent of both communities would require a majority of over 80 per cent.

If that were not enough, the only alternative would be a continuation of direct rule and the political vacuum which Ministers are so determined to see filled.

If the political scene is as clouded as ever, security in the province has been steadily and impressively improved, although fear of provoking the IRA offsets any inclination to boast.

There is now a tenth as much violence as in 1972 and except in the border area the army has recently adopted a much lower profile, leaving the main security role to an increasingly confident Royal Ulster Constabulary.

Credit is given to the tactics of the security forces, in driving a wedge between the terrorists and the communities in which they live, and to the increased co-operation between the police and army on both sides of the border.

Whatever happens in the discussions on a political settlement, Ministers are determined that security will remain the first priority.

But if security has improved, the economic background is bleaker than ever, with unemployment at 15 per cent running at twice the national average.

Even here, however, officials believe there could be a brighter side. Realisation is growing that the public purse is not unlimited and that if the province is to succeed economically it must quickly tackle its political difficulties.

Stuart Dalby writes from Belfast: Mr Paisley dismissed a newspaper report that he is being groomed by Whitehall as Prime Minister of an independent Northern Ireland as a "load of rubbish."

In his talks today with Mr Atkins, he is prepared to say what he sees some small possibility in the second plan put forward in July's White Paper on Northern Ireland.

This proposes an executive and assembly on a majority rule basis—that is, almost certainly Unionist rule—backed up by a council of the assembly. Chairmanships of the council would alternate between the majority Unionists and members of the minority Roman Catholic Party.

Mr John Hume, the leader of the Social Democratic and Labour Party, the main Roman Catholic party involved in the discussions, would almost certainly reject the second plan if it did not give the minority a full veto. This in turn is unacceptable to Mr Paisley.

Mr Hume and his party are opposed to an assembly with virtually no executive power, however.

Labour Right condemns Callaghan stance

BY ELINOR GOODMAN, LOBBY STAFF

LABOUR RIGHT Wingers in the party launch a scathing attack on the increasingly prevalent view in the party that Mr James Callaghan, the party leader, is not solving the economic crisis.

To win the next election, they say, the party must examine its whole relationship with the unions and the structure of the National Executive.

In a lengthy statement, published in the Times, a dozen Labour backbenchers, who like to think of themselves as members of the party's militant moderate wing, warn that at best Mr Callaghan can only hope to achieve a hollow victory in Blackpool. This, claims the 12—who include the Manifesto group MPs Michael Thomas, John Horam and Ian Wiglesworth—will amount to nothing.

Throughout the last 18 months

of bitter infighting over the party constitution, Mr Callaghan has been arguing for the status quo, and against any change in either the way the leader is elected and the manifesto written, or in the way Labour MPs are re-selected.

According to the group of 12 MPs, it is precisely those people who "so ardently cling to the status quo" who are to blame for the parlous state of the party.

What is desperately needed, they argue, is a radical approach both to policy and the way the party operates. And they make it clear that they will be looking to Mr Callaghan's successor to provide that new approach.

Food spending up in first quarter, survey shows

BY OUR CONSUMER AFFAIRS CORRESPONDENT

rose 4 per cent in the first three months of this year compared with a year before, according to the national food survey published today by the Ministry of Agriculture.

The survey shows average food expenditure per person per week was £6.97 in the first three months, a rise of 26p on the last quarter of 1979.

Compared with January-March 1979, the rise totalled 16 per cent, but that increase mainly reflects a 12 per cent rise in food prices. It also results from increased consumption of fresh foods. The road haulage dispute and the severe weather in the first three months of 1979 led to a sharp

fall in fresh food consumption, which by comparison recovered in the first quarter of this year when the weather was milder, and there were no major distribution problems.

The survey shows that milk consumption increased to an average of 4.33 pints per person per week in the first quarter of 1980, compared with the relatively low level of 4.17 pints in the previous quarter. This recovery took place in spite of the price rise in February.

There was the usual seasonal rise in average egg consumption, while purchases of sugar and preserves were marginally lower than a year earlier.

Short-time to end at Hotpoint

BY RHYS DAVID

SHORT-TIME working is to end at the Hotpoint electrical appliance factory at Peterborough. The 1,200 staff and production workers, who have for the past two months been on a three and four day week because of a slump in sales, have been told to resume a 40 hour week from today.

The programme has been outlined by a team of experts which surveyed 2,500 municipally-owned buildings in a joint study sponsored by the Council and the Department of the Environment.

The team, under the direction of Mr Sydney Bolland, an architect, found the easiest savings could be achieved in older properties, especially schools built before 1955.

A £2m investment in these properties, the team claims, could pay for itself in two winters, given good management. Thereafter, energy sav-

ing will further on average.

In the weaving section, the daily rate of fabric production in July, measured in linear metres, was 10 per cent lower than in June and 23 per cent lower than in July 1979.

Deliveries of yarn for all major domestic uses, as well as

in the textile section, the daily rate of fabric production in July, measured in linear metres, was 10 per cent lower than in June and 23 per cent lower than in July 1979.

The number of employees in the industry as a whole fell by 3,060 in July, and was 15,400 (23 per cent) fewer than in July 1979.

London bus services criticised

By Martin Dickson

THE mechanical unreliability of London Transport buses is criticised in a report today as a major factor in the capital's "inadequate" bus service.

The London Transport Passengers Committee says in its annual report for 1979 that old problems of staff shortage and traffic congestion also disrupted services.

The committee, an independent watchdog, said it had hoped for signs of improved bus services but continuing complaints made it clear that "performance was far below expectations."

Irregular or non-existent bus services complained about by many passengers had been blamed on the mechanical unreliability of buses, mostly, though not exclusively, the Leyland Fleetline. There had also been problems with the Anglo-Swedish Metropolitan bus partly built by Metro-Cammel Weyman.

The report says the mechanical problems were not all of London Transport's making, but the committee felt London Transport had often seemed "quick to blame their suppliers for their problems but much slower at formulating measures to overcome them".

New cigarette

BRITISH AMERICAN Tobacco is launching a new low tar cigarette, Kent King Size, in the UK on October 13.

The new brand will be the first low tar sector U.S.-type cigarette launched in the UK.

The low tar appeal and American taste will be emphasised in the consumer advertising for the launch, and the cigarette will carry a special introductory price of 69p for 20.

THE LEVEL of activity in the cotton and allied textile industry fell sharply in July.

Allowing for holidays, the daily rate of single yarn production was 15 per cent lower than in June and 30 per cent less than in July 1979.

The decline in the rate of production was 29 per cent lower than a year earlier.

The number of employees in

Thorn SON—a modern development in high-pressure sodium lighting—is now casting its golden glow over some of the most cost-effective lighting layouts in Britain today, for many of the companies that know what true economy is all about.

For instance, Laker finds Thorn SON provides twice the light in its Gatwick hangers, for half the energy needed to light them before.

For instance, Fiat UK at Poole Harbour, Corgi at Swansea, and Vauxhall GM at Ellesmere Port, have adopted Thorn SON for large-scale industrial and commercial installations.

What made them do it?

Perhaps the fact that every Thorn SON lamp is uniquely guaranteed for 8000 hours (or pro-rata to use).

Perhaps the in-use discovery that Thorn SON lamps often exceed their guarantee by 2½ times—giving a reasonably expectable working life of six years.

Perhaps the realisation that Thorn SON lighting is not only liked by the work force, but can knock 50% off the lighting bill too.

Thorn Lighting—a member of the THORN EMI Group—is Britain's largest lamp and light fitting manufacturer with worldwide interests. Our major concern at the moment is to help industry, commerce, and private citizens pay less for lighting. To help us, we have two research establishments, eighteen factories, and eight regional offices in the UK alone.

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UK NEWS

Interest rates fall 'will weaken pound'

BY OUR ECONOMICS CORRESPONDENT

THE STRENGTH of sterling in the last two years owes as much to high UK interest rates as to North Sea oil and the pound.

There is agreement that sterling is 30 per cent overvalued in its autumn economists of the London Business School say. The monthly Exchange Rate Outlook, published today by the Gower Press, says the impact of high interest rates on the pound has been much larger than generally assumed and when rates decline the pound will fall.

Any lessening in the influence of interest rates could mean sterling would be more affected by the deterioration in the UK's competitive position and its rapid relative rate of monetary growth.

Consequently, the trade weighted index, measuring the average value of sterling against a basket of other currencies, is projected to fall by 12 per cent over the next 12 months.

The outlook questions the recent view put forward by Mr. Peter Forsyth and Mr. John Kay of the Institute for Fiscal

Studies that most of the rise in sterling is an inevitable response to North Sea oil.

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Stockbrokers warn money supply may be boosted

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

FURTHER EMBARRASSMENT for the Government over its monetary policy comes from two leading City commentators this morning. They warn that the money supply may continue to be boosted substantially by further balance sheet adjustments by the banks after the corset controls on their operations end.

Stockbroker W. Greenwell estimates that if the banks increased their holdings of public sector debt, notably gilt-edged stocks, up to pre-corset levels, the adjustment could be equivalent to 5 per cent of sterling M3, the broadly defined money supply. Broker L. Messel and Company estimates that the addition could be between 3 and 5 per cent, although both firms stress uncertainty about both

the time and scale of this once-and-for-all stock adjustment.

The potential problem has arisen because the corset controls restricted the growth of a large part of the banks' deposits and the banks responded by reducing their holdings of public sector assets. The end of the corset in mid-June has allowed the banks to increase these holdings which they will do by seeking deposits which will boost the money supply.

Such an addition to sterling M3, even if it is spread out, would exacerbate the existing problems of monetary control.

The brokers' warning comes at a time when there is a good deal of mutual recrimination between the Prime Minister, the Treasury and the Bank of Eng-

land about what has gone wrong and who was responsible.

The Greenwell criticisms, in particular, are likely to carry weight since Mr. Gordon Pepper, the firm's main monetary commentator, is known to have the ear of the Prime Minister.

In its latest monthly bulletin W. Greenwell estimates that less than half of the very sharp rise in the money supply in the last four months is because of distortions dating from earlier periods, so the underlying rate of monetary growth in this period may have been above 20 per cent at an annual rate.

The firm says that if the excessive monetary growth in the last four months is not neutralised, or worse still, carries on, inflation will not continue to fall throughout next year.

London's two evening papers in merger talks

BY ANDREW TAYLOR

DETAILS of a proposed new accounting standard for companies holding property investments are to be announced today. Under the proposals depreciation charges will no longer be permitted on investment properties, which will have to be revalued annually.

The new standard, contained in an exposure draft published by the Accounting Standards Committee (ASC), marks a victory for property companies which have argued that depreciation charges on investment properties are unfair and meaningless.

The exposure draft proposes that annual revaluations of investment properties should become mandatory for all company accounts with financial years beginning on or after January 1, 1980. The proposals are open to public comment until December 31 this year.

Both companies refused to comment yesterday but did not deny talks were under way. The history of merger and take-over rumours and talks between the two papers covers more than 15 years. In 1977 Associated tried to buy the Standard for £5m. Associated retreated and the Standard round security with the Trafalgar House take-over of the Beaverbrook group, which was renamed Express Newspapers.

Until recently the Standard was profitable, but it is losing money, with the Daily Express and Daily Star in the Express group whose Sunday Express remains profitable.

The advertising slump affected both evening papers. The Standard's income is down by £250,000 a week. Both papers dropped their Saturday editions and cut distribution to more far-flung parts. The News started a colour magazine to attract expensive advertising.

"In such cases it is the current value and changes in the current value which are of prime importance to users."

The new standard will affect all properties held as a disposal investment, on which construction work has been completed and which are held for the purposes of letting at rents negotiated at arm's length.

Leaseholds of 20 years or less are excluded from the proposals.

Under the terms of the exposure draft movements in the valuation of investment properties must be displayed prominently in annual accounts.

Revaluation

"Changes in the value of an investment property should not be taken to the profit and loss account but should be disclosed as a movement on an investment property revaluation reserve, unless the total of the investment property revaluation reserve is insufficient to cover a deficit, in which case the amount by which the deficit exceeds the amount in the investment property revaluation reserve should be charged to the profit and loss account."

The ASC has recommended that the new standard be made mandatory because "if this method of accounting is not considered to be essential for the purpose of giving a true and fair view, then under the forthcoming EEC fourth directive, it would not be a permissible method and annual depreciation would have to be charged."

Small companies 'vital for jobs'

BY JAMES MCDONALD

THE GOVERNMENT may be expecting too much too soon from small businesses, so creating potential disillusionment, suggests a report published today by the London Enterprise Agency.

The agency was established in April last year by nine major companies and the report is a study on how large organisations are helping small concerns. It says that although small companies are the only real job creators in the economy at

present they will not by themselves solve unemployment.

The report says small businesses have, nevertheless, a vital role to play in the efficient functioning of the economy and should not be judged only by their ability to create jobs over a short period.

While large organisations are shedding labour, and Government is supposed to be doing the same, the weight of evidence suggests that small firms, and in particular new "start-ups,"

are the likeliest source of new jobs.

A feeling among large companies of responsibility for shedding jobs, as well as concern about the wider effects of unemployment, explains their growing efforts to assist the small companies' sector, says the report.

Large Firms and Small Firms: A review of current activities. By Vicki Sargent, London Enterprise Agency, London Chamber of Commerce and Industry, 69 Cannon Street, London EC4.

Welsh factories plan approved

BY ROBIN REEVES, WELSH CORRESPONDENT

THE WELSH DEVELOPMENT Agency has approved the construction of another 46 advance factories in the counties of mid Glamorgan and Clwyd.

The additional space amounts to nearly 300,000 sq ft or sufficient room for more than 1,000 jobs.

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Property accounting standard to change

BY ANDREW TAYLOR

DETAILS of a proposed new accounting standard for companies holding property investments are to be announced today. Under the proposals depreciation charges will no longer be permitted on investment properties, which will have to be revalued annually.

The new standard will affect all properties held as a disposal investment, on which construction work has been completed and which are held for the purposes of letting at rents negotiated at arm's length.

Leaseholds of 20 years or less are excluded from the proposals.

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The ASC has recommended that the new standard be made mandatory because "if this method of accounting is not considered to be essential for the purpose of giving a true and fair view, then under the forthcoming EEC fourth directive, it would not be a permissible method and annual depreciation would have to be charged."

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Current	International	Broadcasting Convention and Exhibition	(01-940 1571) (until Sept. 23)
Sept. 23-26	London Business Show	(01-847 1001)	
Sept. 23-26	OQEX '80—Opencast Mining and Quarrying Exhibition	(061 832 6541)	
Sept. 28-Oct. 1	British International Footwear Fair	(01-739 2074)	
Sept. 30-Oct. 5	International Home Improvements Show	(01-455 1851)	
Oct. 1-3	Textile Design Trade Show	(01-533 5000)	
Oct. 7-8	Bookmakers Show	(07843 6255)	
Oct. 12-15	Junior Fashion Fair	(01-636 1833)	
Oct. 14-16	Interfresco Conf. and Exhb.	(01-390 0261)	
Oct. 14-17	Drive Electric Exhibition	(01-534 2333)	
Oct. 14-17	Mailing Efficiency Exhibition	(01-405 6283)	
Oct. 15-26	International Motor and Commercial Motor Show	(01-235 7000)	trade days 15-16 (01-235 7000)

Metropole Hall, Brighton
Cunard Hotel, W3
Kenilworth Olympia

Ears Court Royal College of Art
Bloomsbury Centre Hotel
Horticultural Halls
Metropole Hall, Brighton
Wembley Conference Centre
Cunard Int. Hotel, W3
National Exhibition Centre, Birmingham

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	International	Equipment Exhibition—SICOB	(01-439 3964) (until Sept. 26)
Current	International	Exhibition for Automobile, Motor Car Workshop, Service Station and Garage Equipment—AUTOMECHANICA	(01-734 0543)
Current	International	Food Industry and New Food Products Exhibition—IKOFA	(01-286 1951) (until Sept. 24)
Current	Hardware	Trade Show (QUOJEM)	(01-439 3964) (until Sept. 24)
Sept. 24-26	Automatic Testing	Exhibition (02092 5226)	
Sept. 29-Oct. 2	VIDCOM—International Videocommunications Market	(01-491 2317)	
Sept. 30-Oct. 4	International Exhibition of Machines and Processes for the Recycling of Waste Materials (Basle 061 262020)		
Sept. 30-Oct. 4	International Fair for Machine Tools and Tools—INTERTOOL	(01-540 1101)	
Oct. 2-12	International Motor Show (01-439 3964)		
Oct. 8-9	Hydraulic, Pneumatic and Transmission Exhibition (01-850 2207)		
Oct. 9-15	International Exhibition for Instrumentation and Automation—INTERKAMA (01-409 0956)		
Oct. 10-12	International Children's and Young Peoples Trade Fair (01-409 0956)		
Oct. 12-16	Fashion Samples Fair—INTERCHIC (01-540 1101)		
Oct. 14-18	Business Machines and Equipment Exhibition (01-486 1951)		

Frankfurt
Munich
Paris
Cannes
Basle
Copenhagen
Paris
Lille
Dusseldorf
Cologne
West Berlin
Helsinki

BUSINESS AND MANAGEMENT CONFERENCES

Sept. 22-26	IPM: Methods in Interpersonal Skills Training (029383 344)	
Sept. 22-24	International Franchise Association: Franchising Exporting for International Partnerships (0753 653546)	
Sept. 23	College of Marketing: Innovation 1—New product search, licensing and the generation of new ideas (06285 24922)	
Sept. 24	ESC: The Profitable Exploitation of Microprocessors in Instrumentation and Control (057283 2711)	
Sept. 24	BIM: The Goodwin Seminar—The Opportunity for Recovery: Does it exist? Can it be grasped? What should Industry do? (0243 783873)	
Sept. 24	Webb Bowen: A Strategy for Industrial Peace and Progress (01-623 4953)	
Sept. 25-26	AMR International: Positive Discipline (01-2	

UK NEWS

Review of milk distribution likely

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

MILK DISTRIBUTION is likely to be investigated by the Monopolies and Mergers Commission following complaints that the absence of competition in milk supply has made the price in the UK Europe's highest.

Major supermarket chains in particular believe they could sell milk at up to 3p per pint less than the 17p doorstep delivery price, if there were more competition.

But milk-producers warned that such a move could mean the end of doorstep deliveries and drastically cut milk consumption.

The Office of Fair Trading, responsible for referring cases of alleged monopoly power to the Monopolies Commission, is understood to have decided that a full-scale inquiry is needed to determine the public interest.

The announcement of the investigation has been delayed, however, by pressure from the Ministry of Agriculture, which opposes a Commission investigation.

The Ministry — which cannot directly veto an investigation — is understood to have suggested that no probe should be mounted until the latest reports by management consultants reviewing the distribution system are completed.

Pressure for an investigation into milk distribution has grown following concern over the number of price increases sought by milk-producers. Milk accounts for about 10 per cent of the average family's weekly food bill.

Over the past 18 months the price has risen by almost 30 per cent — more than double the rate

of food-price inflation generally. The Consumers' Association has written to Mr. Peter Walker, Agriculture Minister, saying that "as a result of the lack of vigorous competition and the simple cost-plus mentality which pervades the dairy industry, Britain's milk is just about the most expensive in Europe."

The association said "milk is wholesaled by a monopoly, and import competition is absent."

A call for investigation into distribution was also made recently by the Common Agricultural Committee. It said there could be scope for reducing distribution margins for milk.

It will be for the Monopolies Commission to decide who has rights for the interests of consumers in general, although an investigation, when it is finally announced, will take two years.

Decision expected this week on Coral London casino licences

BY ANDREW FISHER

CORAL Leisure Group's battle to keep its London casino licences returns to the courts today, as the Metropolitan Police and the Gaming Board resume their efforts to have the clubs closed.

The South Westminster Licensing Justices are expected to come to a decision on Wednesday or Thursday on the fate of three of the licences; the fourth is outside their jurisdiction.

The casinos directly involved are the Palm Beach, the Curzon Houses, and the International Sporting Club. The fourth, Crookford's, comes under a different licensing area, but its fate will clearly follow that of the other three.

Coral, which is being taken over by Grand Metropolitan for over £20m, intends to appeal if the decision goes against it. "We would consult our advisers on the sense of an appeal," said Mr. Nicholas Coral, the chairman. "As far as I'm concerned, there is no doubt that we would appeal."

Also making a brief appearance at Marlborough Street Magistrate's Court will be his brother, Mr. Bernard Coral, currently on £20,000 bail after being charged with various offences after a police raid on the group's London clubs and offices last year.

The former head of Coral's casino division, who left the main board in June, has been charged with conspiring with Mr. Alan Watts — former deputy managing director of the casino division, whose whereabouts are not known — to breach the Theft and Gaming Acts.

The police have also alleged that Mr. Bernard Coral tried to hide from the auditors and shareholders of Coral the fact that offences had been committed in the clubs. Altogether, he faces 12 charges, including conspiracy to pervert the course of justice; his full trial is due to be set for early December.

This year has proved a dismal one for Coral, with the major question mark over the future of its gaming activities accompanied by a sharp drop in half-time profits, before Grand Met — which also has casino interests moved in with its bid early this month.

Car tax exemptions plea

BY JAMES McDONALD

THE NATIONAL Consumer Council has asked the Government to amend its plan to make all owners of motor vehicles pay Vehicle Excise Duty, whether or not the vehicles are in use.

Under the Government proposal, owners could apply for exemption for vehicles out of use for a year. The council says this is too long, and people should be eligible for exemption before the tax is due for renewal if the vehicle is out of use for four months.

"Otherwise, the tax will be an unfair burden, on, for instance,

Tesco tries to market savings plan

By David Churchill, Consumer Affairs Correspondent

TESCO supermarket chain is experimenting with the sale of a life assurance-linked savings scheme called Family Fortunes.

The scheme, which is being test-marketed in nine stores, represents the first attempt by a major retailing group to exploit the potential for sales of life assurance linked to savings plans.

Devised

The Tesco scheme has been devised by the Abbey National building society and the Family Assurance friendly society. Investment is limited to £10 per month until April next year, and £10.50 thereafter. By linking the savings to life assurance, savers will also get the benefit of tax relief on the life assurance element. To back up the promotion, Tesco is offering a £5 grocery voucher for the first 200,000 investors.

The company is reluctant to say how successful the test market campaign has been so far. It will decide whether or not to continue with the scheme after it has evaluated a nine-week trial.

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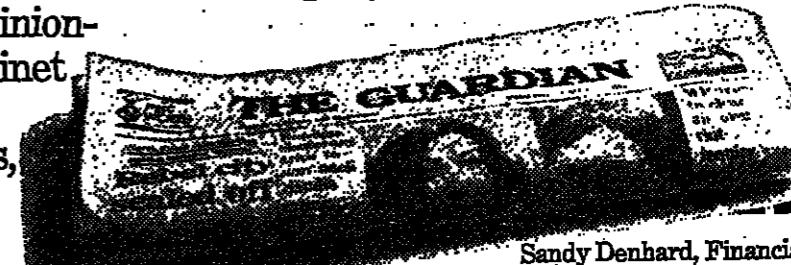
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FT 3

(Source: N.B.R.C. (N.R.S. Jan-June 1980)

Whenever the facilities in a washroom aren't functioning efficiently, it can lead to a great many problems for a great many people.

Rolls for instance, are continually running out at the wrong time. A situation which isn't helped by people tearing off more than they need.

Alternatively, there's considerable wastage on replacement when the janitor has to provide the washroom with new rolls before the old ones have completely run out.

So whatever happens, either the employees lose their patience or the company loses money.

The roll problem however, is just one of the many washroom problems for which Kimberly-Clark are developing solutions in order to make all washrooms more efficient and less trouble for everyone.

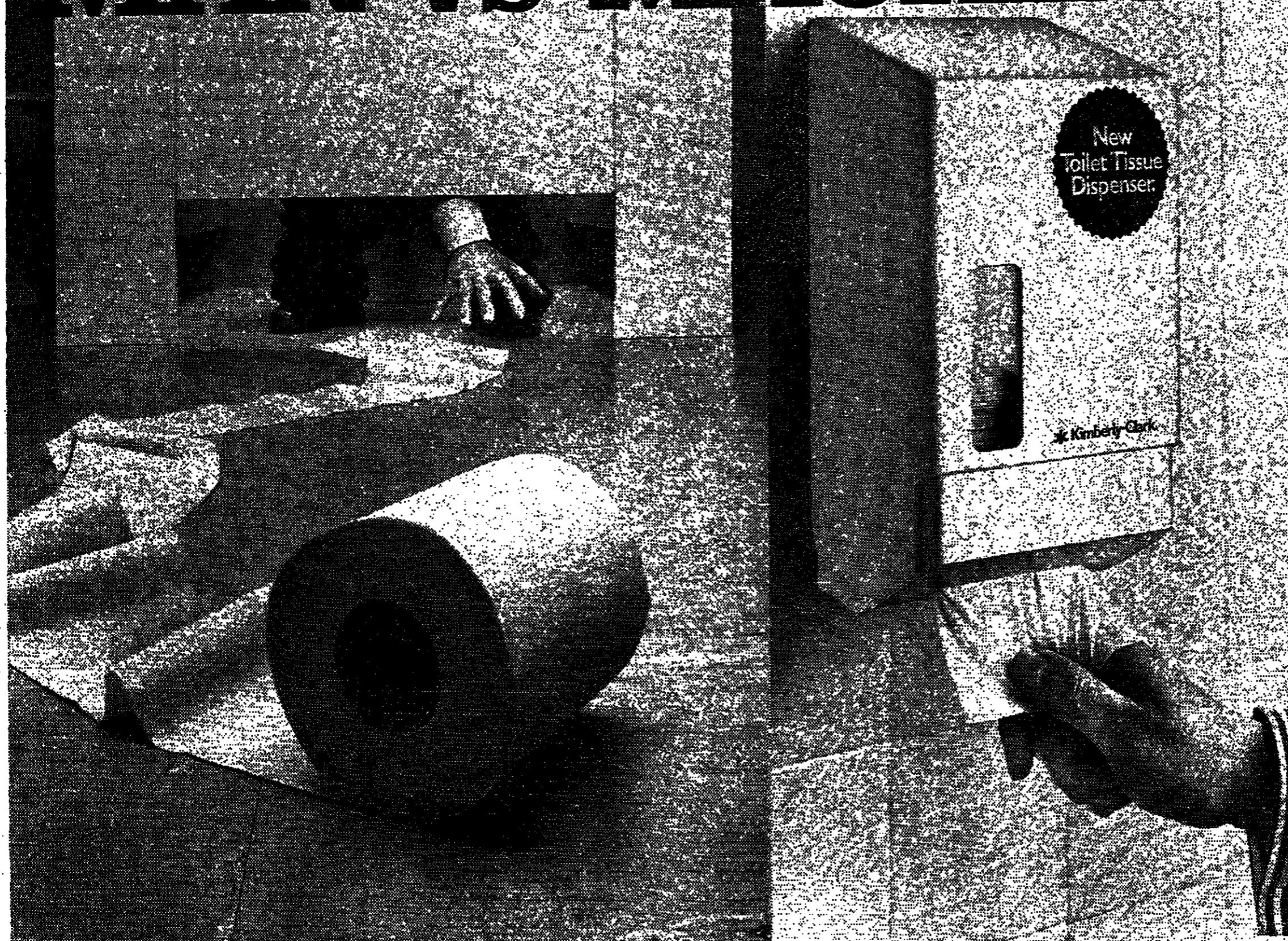
The Kimberly-Clark Bulk Pack Toilet Tissue System consists of a large capacity lockable dispenser that's attached to the wall and contains either Kimlark® single-ply or Kleenex® two-ply tissue.

It's easy to load, it never runs out and it also provides much less opportunity for human error.

Like all Kimberly-Clark washroom systems, the Bulk Pack Toilet Tissue System is simple, efficient and cost-effective. It's designed to save money and spare blushes.

Which means that the company stays in the black. And the employees avoid red faces.

MAN VS MACHINE.



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UK NEWS

FT Survey of Consumer Confidence

Many would accept pay rises of 10% or less

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE British Government is to resume discussions with the U.S. tax authorities about the controversial unitary taxation system.

Unitary taxation is the method by which individual American states tax UK and other overseas companies on the basis of group profits around the world, rather than profits earned in a particular state.

The system has prompted strong objections from UK-based companies operating in states such as California, Alaska and Oregon.

Mr Peter Rees, Minister of State at the Treasury, arrived in the U.S. last week on an eight-day tour to discuss a number of wide ranging taxation matters. The Treasury has described the visit as "very exploratory".

Earlier this year the Government tried to get the unitary taxation system banned, but when it became a constitutional issue among the States the efforts were dropped. As a result, unitary tax remains in operation.

Mr Rees will also be studying the U.S. experience of anti-tax avoidance legislation and steps being taken to remove tax obstacles to company demergers.

The difficulties of demerging has been an important issue recently in the UK, and the recent Finance Act contained clauses designed to deal with the problem. The aim of the legislation is to help companies genuinely wishing to demerge which might otherwise be put off by the burden of taxation involved.

PAY RISES of 10 per cent or less in the next annual wage round would be acceptable to nearly half the people questioned in the Financial Times Survey of Consumer Confidence, published today.

Of almost 1,000 adults questioned, 49 per cent would accept 10 per cent or less, while only one in 10 would not be prepared to accept such a pay increase.

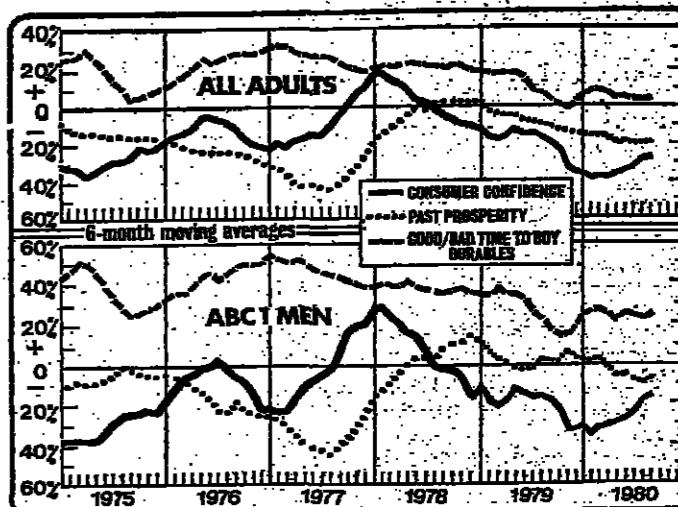
Of those surveyed, 38 per cent said the question did not apply to them since they were either self-employed, unemployed, or housewives who did not work. A further 4 per cent gave no answer.

The heaviest support for a pay policy of 10 per cent or less came from men in the ABC1 socio-economic group (professional and executive workers).

A 10 per cent or less pay "norm" was supported by 53 per cent of this group, while 11 per cent said they would not accept this level.

But men from the manual worker grades (C2DE) also supported the 10 per cent level. It was backed by 56 per cent, although 17 per cent—higher than the average—were against the 10 per cent figure.

The 10 per cent level was supported by 44 per cent of women from the ABC1 grade, with only 3 per cent against, while C2DE women gave 41 per cent of support with 6 per cent against.



The higher level of support for rises of 10 per cent from ABC1 workers is not surprising, since across the board percentage pay rises tend to favour them because of their higher salaries. But the level of support among manual workers will give some comfort to the Government.

Meanwhile, the level of consumer confidence in September continued to rise for the third month running, in spite of the worsening economic recession, according to the survey.

The index of future confidence stands at minus 22 per cent—the highest level since shortly after the Conservatives came to power.

The September survey showed that 22 per cent of adults questioned expected conditions to improve, while 44 per cent expected them to worsen. This gives an index of minus 22 per cent, compared with minus 24 per cent last month.

The six-month index has risen to minus 28 per cent, its highest level this year.

The Financial Times Survey of Consumer Confidence was carried out between September 4 and 11 by the British Market Research Bureau. A sample of 966 adults was interviewed.

Row halts two Scottish papers

A ROW over a pay claim by 130 print workers has halted publication of two of Scotland's biggest newspapers.

Directors of the Scottish Daily Record and its sister paper The Sunday Mail have suspended publication of the papers.

This move, came after management asked for an assurance of normal working from the composing and press room chapels (office branches) of the Scottish Graphical Division of SGOT, the print union, but the chapels were unable to give the assurances.

Weighell seeks rail deal

BY OUR LABOUR STAFF

MR JOHN BIFFEN, chief secretary to the Treasury, is to address industry representatives at a seminar on Parliament, said to be the first of its kind.

The meeting, to be held today and tomorrow at Malden head, Berks, has been arranged by Industry and Parliament Trust. This body was set up three years ago as a bridge between those who manage Parliamentary affairs and those who manage industry.

Other speakers will include: Mr. Bernard Weatherill, Deputy Speaker; Mr. Michael Jopling, Chief Whip; and Mr. Michael Cocks, Opposition Chief Whip.

THE LEADER of Britain's biggest rail union yesterday warned other unions in the railways that unless fresh efforts were made to talk about productivity they may have job cuts imposed on them.

Mr. Sid Weighell, general secretary of the National Union of Railwaysmen, made clear his impatience over the failure of other unions to back up the NUR's recent initiative on productivity.

Speaking to a conference of more than 6,000 signalmen in Chester, he made a renewed plea to ASLEF—the train drivers' union—and the Transport and Salaried Staff Association to join talks with management on a demand for inflation-linked pay rises. The increases would be in return for the union's agreement on new working practices and a run-down in manpower.

Mr. Weighell's call for unity on the issue followed the NUR's failure last month to persuade the TSSA and ASLEF to accept his draft plan for a productivity claim.

He had hoped that talks between the three unions would be reconvened this month but so far there have been no firm plans for further joint union discussions.

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Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

BANKING

Olivetti automates Belgian bank

OLIVETTI, the Italian electronics and office equipment group, last week tied up a hat-trick of international financial contracts.

It announced it has been retained by the Belgian joint-stock company, Credit Communal de Belgique, to automate its branch offices.

The project will involve the installation of minicomputers and banking terminals in over 1,000 separate locations. Olivetti was not prepared this week to disclose the contract price, but reliable sources put the figure between \$60m-\$80m.

That would make it one of the largest contracts of its kind ever awarded.

PROCESSING

Flattens cars in three minutes

ABANDONED OR redundant motor vehicles should not present too long an eyesore in the graveyards of scrap processors since the introduction of the UK of a plant able to reduce cars into small compact packages in under three minutes.

Made in Italy by Officine Vezzani S.p.A., the Vezzani PC500LL has a shearing force of 500-ton, a box 22 ft in length and 6 ft wide, and is capable of five to seven strokes a minute.

Side compression is 200-ton, lid compression, hold-down force and feeding cylinder are each 100-ton, and the machine incorporates a special baling device for the production of baled materials.

Scrap processors, E. J.

Cold-water wash for bogies

STEAM HEATED water and chemical additives were used for cleaning bogies at British Rail's repair shop in Ashford, Kent, until the installation of a new unit there which utilises only cold recycled water to remove difficult dirt and grease.

Former method used large amounts of water, created a steamy environment in which it was difficult to work, and engineers had to wait for the bogies to cool before being able to handle them.

Two prototypes operating now were designed to fit the foundations of existing hot water washing plants at Ashford and incorporate pneumatically controlled lift-up doors, pvc curtains, and are semi-automatic—operated from a push-button panel.

Steel cut safely by water

ON OFFSHORE oil or gas platforms and in other potentially explosive environments a system is now available for cutting steel by high-pressure water jets.

In this design, abrasives are added to the jet—as water by itself will only cut steel with great difficulty—says BHRA Fluid Engineering, Cranfield, Bedford (0234 750422).

This self-contained steel cutting system, to form part of the standard equipment of an emergency support vessel, has been created in response to a request from British Petroleum. The cutting head, which is to

DATA PROCESSING

COM will hold its own: report

THE CONCLUDING paragraphs of the 1980 review of the computer output on microfilm (COM) market by G. G. Baker and Associates indicate that provided the 11 active suppliers of machines can match customer need they should be able to hold their own in the face of newer technologies.

The fact that pure electronics methods of storing and retrieving information are becoming increasingly cheap, in hardware terms at any rate, will make them increasingly attractive where frequent update and instant retrieval are needed. But where the requirement is more archival and/or absolute newness of the data is not too important COM will probably endure, although those offering

HANDLING & STORAGE

Goods kept securely in place

WOODEN PALLETS now seem the most conventional means of transporting goods but in some cases have created problems for manufacturers using sacks, bags and cartons, because unless these containers are properly secured they can move on the pallet, often resulting in damaged packs and costly product losses.

Leads are usually secured by shrinkwrapping or banding, but there is a risk of their becoming dislodged due to accidents or unexpected impact.

An alternative method has now been launched by Industrial

QUALITY CONTROL

Component testing

A RANGE of electronic equipment specially designed to test purchased analogue components from diodes and transistors, linear and consumer integrated circuits to data converters and hybrid circuit has been introduced by Deltest Systems, 32 West Street, Poole, Dorset (02013 85834).

Based on related packages, each comprising a hardware module and high-level software, the range is claimed to offer an efficient testing facility in compact form and at a reasonable cost.

A typical small facility for testing components received from a manufacturer would consist of a single mainframe and two related units (for example, for diodes, transistors and linear integrated circuits) at a total cost of about £20,000.

Such a facility could be extended in terms of device types simply by adding related packages or, to achieve a higher throughput, by adding further mainframes.

Deltest was formerly known as Component Marketing (Poole), and a long-term plan is now being implemented with the aid of equity-based investment by the Midland Bank.

The Belgian system will be based on Olivetti's S8000 line of distributed data processing equipment and first installations will be at the beginning of 1981.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

How a Trotskyist turncoat took the capitalist road

A self-confessed consumers' ally is running a £140m discount retail chain. David White reports

SOME MIGHT call it treason. For a good part of his teens and 20s, André Essel was a militant Trotskyist. Now he is head of a £140m a year company, with more than 2,000 employees and which is quoted on the stock exchange.

In the 26 years since Essel first tried his hand at running a cut-price camera business from a friend's second-door flat, his FNAC stores have settled into a secure and special niche in French retailing. Controlled since 1977 by a group of consumer organisations, FNAC has become the feared giant among the country's bookellers, the biggest record-dealer, number two in photographic and audio equipment, and one of the leading sports shops.

FNAC is as unique an institution as is the Club Méditerranée, aiming as they do at the tastes and needs of the sophisticated young. Besides being a retail chain it is also an association whose 350,000 members are entitled to special facilities. It cultivates its image by offering consumer advice and by organising practical workshops and cultural events, rather than by spending money on advertising.

Essel is as polished as FNAC's image. Though just turned 62, he looks very much the trim, young executive. He wears smart grey suits. On his office wall hangs a homely embroidery depicting the main landmarks of his business success.

So what has happened to the leftist? He now describes himself as a liberal, vaguely social-democrat with no allegiance to a political party. The parties as they exist in France he finds "completely ridiculous." He doesn't vote Left; he doesn't vote at all.

"In 1938 I was a Trotskyist because I thought, like Trotsky, that Socialism in the USSR had become degenerate and that it just needed curing to recover its vigour," he says. "We had

But FNAC had already grown up—and lost its financial



André Essel: "There is no Left-wing way to run a company"

the right to believe that in 1938."

Essel came from a family of textile wholesalers. He became a political activist from the age of 16 and was involved in clashes with right-wing groups. Having been in the army at the beginning of the war, he then worked for underground newspapers. A confirmed enemy of "colonialism, the army, priests and bureaucrats," he became national secretary of the young socialists in 1946 but resigned the next year.

In the early 1950s Essel and one of his far-left comrades, Max Théret, started selling photographic equipment at a discount. This came about because Théret, who had started running a purchasing scheme for civil servants using a list of approved shops offering discounts to the clients he brought in, also had a photographic laboratory in his flat. There was no photo store on the list, and so they turned the lab into a 15 per cent discount store. They called their business the Fédération Nationale d'Achat des Cadres (the National Purchasing Federation), adding the "cadres" as an afterthought—the class of qualified and management people for which they were aiming. It was FNAC for short, and the name soon got round by word-of-mouth.

Essel and Théret then took over the premises of a bank and a restaurant next door.

Futuristic

The site on the un-chic Boulevard Sébastopol near Les Halles was expanded sixfold before it was closed last year, when FNAC took 11,000 square metres in the French capital's smartest commercial centre, the futuristic Forum des Halles.

But FNAC had already grown up—and lost its financial

virginity. It had been expanding fast and in 1970 built a Left Bank bookshop in the Rue de Rennes, now its headquarters. FNAC was also selling discount electrical goods at the upper end of the market and with more competitors coming into that area, the bookshop was intended to refurbish FNAC's image. The company, bound to tight profit margins, needed money. Two banks, Paribas and a subsidiary, the UAP insurance group, joined forces with the two ex-leftists and between them built up a 49.5 per cent shareholding.

Three years ago—a time when FNAC was facing its first strike problems—it found another partner in the form of SGCC, the central body for a group of consumer co-operatives, which act both as trading concerns and consumer defence organisations. The co-operatives took a majority stake of 50 and a fraction per cent. Today they find themselves in the rather odd situation of having a subsidiary on the stock market.

In March this year Paribas

and UAP agreed to place part of their stake—142,000 shares, 25 per cent of the total—on the Paris Bourse. This introduction went off well, with applications for 1.8m shares.

In the meantime FNAC has been building up its presence in the provinces, selecting big university towns like Lille and Toulouse. A first foreign subsidiary, in Brussels, is on the drawing board. If it works, others will follow in Belgium and possibly Holland. FNAC will be not only capitalist, but multinational, with a chairman who still lives partly on his reputation as a left-winger.

Does his background change the way the business is run? Essel does not really like the "Left-wing employer" label, partly because it puts him in the same basket as Jean-Baptiste Doumeng, the card-carrying Communist who runs one of France's biggest farm produce concerns, and partly because he sees it as a contradiction.

"There is a limit to the number of ways you can run a

company," Essel says, and "there is no Left-wing way." FNAC's success is based on tight management, intensive use of space and efficient rotation of stocks.

Conservative

The only area in which the difference may be felt is human relations. "I will only believe in the existence of a Left-wing employer," François Ceyrac, head of the Patronat, France's industry confederation, once said, "the day his employees present him to me as such."

At FNAC, labour relations

have turned out to be more conventional than Essel aimed for. He says he pushed employees to form a union in 1968. There are now two. Essel's despair is that unions should so often be conservative. He complains about their insistence on differentials, about "organised unproductivity" and the bad faith of some. It is, he says, not his fault that FNAC workers are relatively less well paid now than they were 10 years ago.

Even so, there is an advanced worker participation scheme, which last year brought in average benefits equivalent to three weeks' work. The employees work a 38-hour week and since 1968 have had an annual five weeks' holiday. Relations on the sales floor are relaxed. "We do not take on people who act like bosses," says Essel. "People who leave FNAC to work somewhere else suffer traumatic effects."

As a big business, can FNAC maintain its ethos? As a quoted company, can it still stop the profit motive from taking over? Essel is adamant. FNAC will never make big profits. It aims at an after-tax margin of two per cent, but is in somewhat short of that. In its 1978-79 financial year group net earnings were FF 18m (£1.8m) on sales of FF 1.14bn. Turnover has been rising at an annual rate of 25 per cent, but profits for the last 12-month period are not expected to be very different. A bigger margin, Essel says,

would mean its prices were too high and that it risked being undercut.

FNAC claims its prices are still better overall than the competition's, although hypermarkets' promotional items are frequently cheaper. There have been attempts to emulate the FNAC formula of discount prices coupled with consumer advice in photo, equipment, but without success. Essel notes with satisfaction that this is the sector in which FNAC has its biggest market share—10 per cent.

It got out of ordinary household electricals, where the competition was hottest, just in time, because sales have been slumping. Instead, FNAC concentrated on books, which are now its main source of growth and its major department after hi-fi and radio. Apart from keeping up with new electronic equipment, it plans to stay with its present range of activities.

Deceit

The biggest knock to FNAC's reputation came last year when it was discovered that some of its salesmen were paid in part by hi-fi manufacturers. A consumer magazine published its article under the headline "Deceit at FNAC."

Essel says that the system was stopped a year ago and that the half-dozen salesmen involved were fully integrated into the FNAC staff.

Another problem came when Bang and Olufsen took FNAC to court for "comparative publicity." Comparative tables brought out and revised by FNAC every six months show the results of tests on everything from cross-country skis to slide-projectors. Bang and Olufsen held that the tables were illicit advertising and

infringed French law in that they favoured B and O's competitors. The hi-fi producer won on technical grounds and FNAC had to pay one franc in damages. But it was allowed to continue publishing its tables.

"In politics, people vote with ballot papers, in commerce with their feet," Essel does not claim to defend the consumers' consumer associations as their own job—but to be his "ally." He has a code of rigid independence vis-à-vis producers or publishers and is a veteran crusader against price-fixing. The man who, during a shop assistants' strike in pre-war Paris, once proposed nationalisation of the retail sector, now regards U.S. anti-trust laws as "being more 'left' than nationalisation." He says he could fight successfully against Kodak over restrictive practices but "cannot not have done the same in the cigarette business, a state monopoly."

It all depends what you mean by "left." Essel's current formula—"I put liberty on the left, constraint on the right"—could be used to demonstrate that Prime Minister Raymond Barre, by scrapping price controls (a move of which FNAC has benefited), is really a left-winger.

Some might argue that beneath the veneer of the ex-Trotskyist lies a more orthodox, paternalistic "patron." Essel was fumigated when asked how much he earned, and preferred to give the salary of his managing director. It was between five and six times the sales floor average.

But FNAC's reputation as a semi-cultural, semi-co-operative organisation is bound in with the personalities at its head. Three years ago, Essel brought in as general secretary and potential successor another man with a name for left-wing ideas: Claude Neuenschwander, a former advertising executive who spent a couple of years at Lip, the bankrupt watch business which had undergone a historic sale of worker occupation.

The progressive image of management appears to be there to stay at FNAC. It is, after all, part of what FNAC is.

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BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Farm security

With reference to your reply to us, which was published in Business Problems on July 2, under the heading Agricultural Security we took your advice, and gave the farmer two months in which to pay—which resulted in him sending a post-dated cheque for August. We have therefore served a notice to quit in 12 months' time under case D of subsection 2(8) of the Agricultural Holdings (notices to quit) Act 1977. Will we have to pay the farmer any compensation? He has paid no rent since February 1978.

Compensation for disturbance is not payable where the notice is given under Case D (and it is substantiated). The only compensation therefore would be for improvements, seedling, leys, etc.

Tax relief

I am present live on interest on investments and am considering writing a series of travel books. Shall I be able to charge expenses incurred researching routes on the continent and so reduce or eliminate my present tax liabilities?

Unfortunately, there is quite a

chance that you will get no tax relief for anything beyond paper and typewriter ribbons, etc. (for one of two or three reasons).

We recommend that you consult a tax adviser or a literary agent, if you consider that the amount of tax at state is likely to justify the expense of professional guidance. As a first step, you could ask your tax inspector for a copy of the free booklet IR28 (Starting in business).

Audit fee

We are a small limited company and find that our accountants fees are now so large that for our last audit they work out at about 14 per cent of our net profit. With limited companies is it possible to change accountants?

The company may change its accountants, but if they are its auditors special notice of any resolution to remove them must be given pursuant to Section 160 of the Companies Act 1948, and the resolution must be passed at an annual general meeting of the company.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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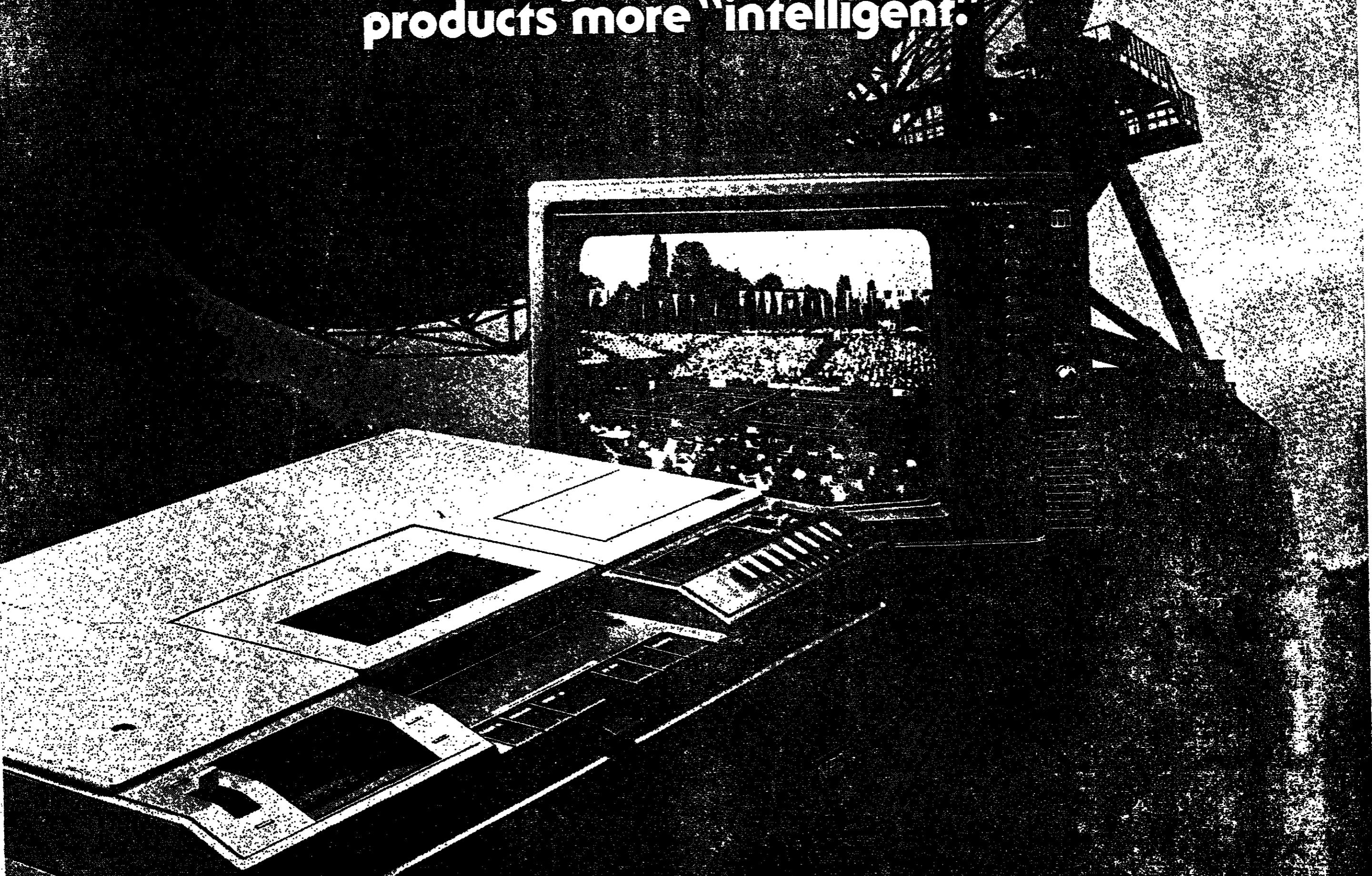
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'Conservatives to re-elect Carter'

BY SAMUEL BRITTON

WHAT WOULD American economists of free market and anti-big government persuasions say if a Democrat candidate for the U.S. Presidency were to promise a large increase in welfare spending, to be determined by so-called needs rather than costs? What would they say if he also favoured a large tax cut? And, if instead of being straightforward enough to argue for a larger Budget deficit, he relied on advisers who tried to show that the stimulus to demand would so boost the economy that the existing deficit would be eliminated? It is all too easy to imagine the demagogues which would thunder from the newspaper columns, the learned refutations from the think tanks and the hostile oratory from corporation presidents.

Yet, one has only to substitute defence for welfare on the spending side and "supply stimulus" for demand stimulus in the apologetics provided by his advisers, and one has in a nutshell the programme of the U.S. Republican candidate Ronald Reagan.

By comparison President Carter is a fiscal conservative. After a very bad start when he presided over a Heath-type boom, Mr. Carter has now rejected most of the advice to spend his way out of the recession even in a Presidential year. He has fought against the Big Government philosophy of his own party; and his own suggested tax cuts—which do little more than offset inflation—would result in a much smaller Budget deficit than Reagan's. Although the President may not be on Fed president Volcker's wavelength—the two are said to communicate mainly through the Press—it was Carter who appointed Volcker and who has backed him in his most difficult decisions.

Yet, despite all this reticence there has been no "Committee of conservative economists to re-elect the President." (I am using conservative in the U.S. sense, much though I dislike the terminology.) No one in the economic debate has yet crossed the political floor.

The uncertain political leadership of Jimmy Carter is hardly sufficient pretext. The Reagan performance to date hardly demonstrates a surer touch or better grasp of affairs. There may be some who are

such strong foreign policy and defence hawks, and so anti-permissive in their general views, that they will support Reagan despite his domestic economic platform. But they must surely be balanced by others, especially within the academic community, who support free markets and the monetary approach to inflation, but who are most profoundly uneasy about Republican attitudes on libertarian or foreign policy issues or both.

There are a few people with a taste for miracles and panaceas, who believe the myths of "super side economics"—which is not what its name suggests at all, but a label for cutting taxes and hoping for the best. The majority of the more thoughtful Republican bankers and economists, simply point however to the very large number of Reagan advisers and hope that the more sensible ones will prevail. To which I can only reply with Machiavelli:

"When seeking advice of more than one person a prince who is not himself wise will never get unanimity in his counsels or be able to reconcile their views.... So the conclusion is that good advice, whenever it comes from the prince who seeks it, and not the shrewdness of the prince on good advice."

Admittedly, the Carter White House is not one where any kind of free market economist whether libertarian or true conservative will feel at home.

There is also the point that if conservative economists all support Reagan or remain silent this will not increase their own influence with a future Carter Administration; and I both believe and hope that Carter is going to win. This should not be a main point for someone strongly attracted to Reagan; but for those who are not it is worth bearing in mind.

When then are we going to read the manifesto of "conservative economists for Carter"? Probably not at all. But perhaps one or two individuals will give a lead. How about Professor Herbert Stein, a former chairman of the Republican Council of Economic Advisers, but who is also one of the economists most clearly disturbed by the Reagan fiscal approach?

EVERY CONTRACT for the shipment of goods is designed primarily to assign the risk-taking elements in commercial transactions to the parties, or rather to their insurers. Often such contracts extend the ambit of risks to other persons who are not signatories to the contractual document but who are at some stage involved in the performance of the commercial transaction.

In both instances the courts in any ensuing litigation are called upon to interpret the wishes of the parties as recorded in their written agreement in the light of commercial practice.

Salmond and Spraggon had consigned to it 37 cartons of razor blades from the New York Star, a ship of the Blue Star Line.

The relevant bill of lading was issued in Montreal, the port of loading was St. John, New Brunswick, and the port of discharge was Sydney.

The shipper named in the bill of lading was Schick Safety Razor Company Division of Eversharp of Canada Ltd.; the bill of lading was issued to the consignor and was transmitted to and accepted by Salmond and Spraggon in Australia.

Salmond and Spraggon had no right to receive them.

When the consignee presented the bill of lading, the razor blades were unavailable for collection. The consignee brought an action against the stevedore alleging negligence for failing to take proper care of the goods.

THE WEEK IN THE COURTS

BY JUSTINIAN

the Privy Council in a case from Australia decided just before the summer vacation, Port Jackson Stevedoring Pty. Ltd v. Salmond and Spraggon (Australia) Pty. Ltd.

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Salmond and Spraggon had no right to receive them.

When the consignee presented the bill of lading, the razor blades were unavailable for collection. Consequently, the stevedore company was acting not as an independent contractor employed by the carrier to perform the carrier's obligations under the bill of lading. He was acting as a bailee who had received the goods from the carrier under a separate contract of bailment. Its liability in the capacity of a bailee was independent of, and not governed by, any of the clauses in the bill of lading.

This argument pointed up a distinction with an earlier Privy Council decision, *New Zealand Shipping Company Limited v. A. M. Satherthwaite and Company Limited*,¹ where the goods had been damaged in the course of discharge; in that case the capacity of the stevedore as a person acting on behalf of the carrier under the contract of carriage was not, nor could have been, contested.

The Privy Council examined in detail the precise wording of

the relevant clauses in the bill of lading. It concluded that they had to be interpreted in the light of practice which was not inconsistent with the wording of the contract.

That practice indicated that consignees rarely take delivery of goods at the ship's rail, but normally collect them after some period of storage on or near the wharf. The parties to the bill of lading must, therefore, have contemplated that the carrier, if it did not store the goods itself, would employ some other person to do so. The documentation in the case in fact showed that the stevedore expected to be so employed. These practices explained and illuminated the somewhat prolix and intricate clauses in the bill of lading.

Protection

The primary sentence in the main clause created an obligation upon the consignees to take delivery of goods from the ship's rail at the moment that the ship was ready for discharge. This provision was a valuable protection for the carrier upon which he might or might not insist.

The bill of lading clearly took account of both possibilities. Another clause provided that the carrier's responsibility of carriage terminated as soon as the goods left the ship's tackle.

Since the carrier, however,

might not insist on the carrier

taking delivery at this point, the rest of the clause went on to recognise that the carrier might continue to have some responsibility for the goods after discharge. He could not just dump the goods on the wharf and leave them there. To suppose that that was what the parties contemplated would be to infer commercial unreality.

What would happen if the carrier acted as his own stevedore and stacked and stored the goods himself? The answer seemed to be that he would be liable for them under the contract of shipment.

If that was so, it seemed indisputable that if, instead of the carrier taking his own personal loading, he employed a stevedore to do it for him, that person would be acting in the course of his employment performing duties that otherwise

the carrier would perform under the terms of the bill of lading. Thus the stevedore would be entitled to the same defences and immunities from liability as the carrier would have, since he had contracted for himself as well as for his independent contractors.

Thus the consignee was, at with the defence that its action was out of time as against the stevedore, as it undoubtedly relied upon both the "Himalaya clause" and the time bar as affording a defence to the action.

The consignee sought to get

in detail the precise wording of

[1975] A.C. 154.

Season's first colts offer hope

FOR THE first time since early summer there are grounds for real hope that this season's first juvenile colts will prove a better lot than their counterparts of 1979.

Until a few weeks ago the top fillies, led by Tolm, Marwell, Kittiwake and Fairy Footsteps, looked a class above most of

RACING

BY DOMINIC WIGAN

their contemporaries among the colts.

Now, at last, several two-year-old colts exuding undeniable class have arrived to join Tolm, Marwell and Fairy Footsteps, looked a class above most of

their contemporaries among the colts.

It seems significant that Gielgud, a Sir Ivo colt from Henry Cecil's 72-strong two-year-old team, is his trainer's sole entry for the Royal Lodge Stakes, a race Cecil's father in law, Sir Noel Murless, almost always earmarked for his most promising classic colt.

Although Gielgud was by a neck only, and the same when accounting for Prince Echo and Church Parade in that \$20,000 event on Town Moor, his time of fractionally under one minute 29 seconds was a particularly creditable one considering the going.

Shergar was asked to take on considerably less formidable opposition at Newbury on Friday. However, his effort disposes

of a big field in a mile looking in need of the run, impressed tremendously when he got up in the closing stages to win Doncaster's Laurent Perrier Champagne Stakes on September 10.

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Architecture

A Sussex nunnery

by COLIN AMERY

There is an indefinable quality about certain buildings and certain streets and some small towns that make them agreeable to be in and pleasing to the memory. This quality is usually described, for want of any other way of putting it, as a sense of place. Last week I was lucky enough to visit some new buildings that have already achieved a remarkable sense of belonging to their site while at the same time creating a calm and beautiful place.

This small group of buildings is situated on a lovely stretch of Sussex countryside with views of the Downs and fine mature trees. The buildings are a new priory for an order of nuns who decided to move from a large Victorian priory building in the centre of Haywards Heath. The architects, the Michael Blee, Whittaker Partnership, were asked by the sisters of the order to provide buildings that would accommodate a wide variety of pastoral activities as well as the more traditional cells, refectory, infirmary and chapel.

The layout of the buildings is simple and logical. The two realms, public and private, meet in a large entry hall or narthex which is approached from an entrance courtyard by a flight of planted steps. To the right of this meeting place is the private enclosed world of the religious curved around a circular pond and a group of trees. On the left are the more secular worlds of the guest rooms and large refectory for visitors. The two distinct functions of the buildings are brought together in the high, cone-shaped church.

The church is the most remarkable of all the buildings. It is a great tiled cone, reaching 70 feet high in a glade of tall trees. Linked to the church is a smaller pyramid-shaped chapel of the Blessed Sacrament topped by a monastic bell. The forms of these two buildings may sound rather simple and perhaps rather extreme for a rural site. In fact they work very successfully. The certainly would have been alien if they had been built in exposed concrete but the architect has used natural materials. Clay tiles cover the forms of the two buildings for worship, and elsewhere in the scheme stained joinery, black-stained structural timbers and warm red brickwork help to create a warm, countrified atmosphere.

I hope the nuns will feel that they have acquired a wonderful set of buildings that together with the life that goes on inside them will always promote a sense of harmony and well-being. I was reminded of a set of farm buildings settled in the landscape but poised for a harvest of lasting quality.

I have been asked to mention that the contractors for the new stand at Goodwood that I wrote about in August were James Longley and Company and that they built it in 10 months.



Church of Our Lady's Priory is a dramatic shape in the Sussex landscape

ENO's successful subscription scheme

The English National Opera's first subscription scheme, launched earlier this year, brought in 5,000 subscribers who contributed £150,000 in ticket sales before the box office opened for the August-December season. The new booking season for 1981 offers more flexibility of choice to subscribers and also the opportunity to pay by instalments. The savings remain 30 per cent.

The ENO is to visit Nottingham in March rather than Manchester because the Palace Theatre in Manchester will not be ready. The four week season in Nottingham will include two new works, Monteverdi's *Orfeo* and Strauss's *Ariadne auf Naxos* which will later come to London.

RUGBY BY PETER ROBBINS

Home countries face a full season

THE RUGBY season seems to get more crowded and commercial every year, and this season sees visits from New Zealand to celebrate the Welsh centenary, Romania to Ireland, and Zimbabwe, and Queensland to England.

Wales has an old score—or scores—to settle, and face—the most arduous season of all four home countries. November 4, day of the Test match, should provide their best chance of erasing the memory of 1978, because New Zealand lost a Test series 1–2 to Australia this summer.

The New Zealand side contained many young players, and Mourie did not go. He is included in the trip this October.

Holmes and Davies will be sitting in for Wales who, with two Triple Crown matches at home, will start favourites for that title. Problems still exist on the wings but I should be most surprised if Wales do not win the championship after last year's comparatively modest season.

New Theatre, Cardiff

The Servants

by RONALD CRICHTON

The fair crop of works by the composer William Mathias has not until now included a full-scale opera. Encouragement from Welsh National Opera and the Welsh Arts Council was nursed patiently until the right subject turned up. The spark was kindled by the chance hearing of a radio performance of Irish Murdoch's play *The Servants and the Snow*. The result is a three-act opera with libretto based on her play by the author reached the stage last week during the present WNO season at Cardiff.

The interior of the church feels much higher than you are led to believe from outside—it soars up into a blaze of light from the glass cone at the top and is lined throughout with plain timber. There are no frills—the alter and seating are disappointingly unresumed because of the temporary seating and large old organ that almost destroy the simple geometry of the interior.

In the rest of the monastery buildings furniture from the old priory fits perfectly well with the new architecture and provides a satisfying sense of continuity. The church building has been designed to reflect the post-Vatican II sense of a shared liturgy and it was, I think, a mistake to re-use old furnishings in these settings.

The modest two-storey dwellings that curve around the lily-filled pond are most attractive and evocative buildings. They are based in section on a series of interlocking and overlapping triangles. These are expressed in the form of steeply pitched roofs, cloisters below little sloping roofs and several great banks of tiles that resemble battlements anchoring the whole place to the ground. Inside the simple blockwork and tiled floors manage to evoke the contradictory sensations of warmth and austerity.

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Wigmore Hall

Music Group of London

by PAUL DRIVER

The Music Group was a piano trio for Saturday's recital. Hugh Bean, Eileen Croxford and David Parkhouse delivered fine performances of Beethoven's op 1 no 2 (G major) and Mendelssohn's op 66 (G minor) trios, and an inspired one of that most inspired of oddities, Dvorak's Dumka op 90.

The Beethoven work was proportioned with typically indestructive confidence. The expansive first movement with its Adagio introduction and surprise coda fell quietly and enthralling into shape. The Largo was seamlessly expressive, distinguished particularly by a rapt passage a third of the way through where the strings gave off a bushy pulsing imitative duet over truly luminous staccato repetitions in Mr. Parkhouse's right hand. The finale evoked considerable virtuosity from all the players, but especially Mr. Parkhouse.

Trento

Prix Italia win for Thames TV

The presentation here yesterday of the Prix Italia for documentary programmes to Thames Television's *Creggan*, means that British broadcasters have yet again carried off two of this festival's three top awards. Made by Mary Holland and Michael Whyte, the programme shows how Northern Ireland's difficulties have affected the lives and attitudes of the Catholic community living on Londonderry's Creggan Estate.

London Weekend TV won the music prize for *A Time There Was* (reported here last week). Thus the ITV channel has once more pulled off the double which Britain has achieved three times in recent years. No

other nation has managed the feat in the 32-year history of the event.

Furthermore Britain came within a hair's breadth of a clean sweep since the BBC's entry *On Giants' Shoulders* was runner-up in the drama category which had, it is generally

arrived here, by far the highest standards.

The drama prize actually went to the Dutch entry *In For* which was concerned with terminal cancer patients.

Fall festival report on Wednesday's Arts Page.

CHRIS DUNKLEY

Lloyd Webber musical inspired by T. S. Eliot

Composer Andrew Lloyd Webber's next project, due to open in London next April, will be a musical, *Cats*, inspired by poems of T. S. Eliot.

The production, in contrast to

Lloyd Webber's other works such as *Evita* and *Jesus Christ*

Superstar

wil

emphasise dancing. Choreography will be by Gillian Lynne and the director will be Trevor Nunn of the Royal Shakespeare Company.

Lyrical writer Tim Rice, the other half of Evita and JCS,

will not be collaborating in the production.

Perfect Fool.

CHARLES DYER'S odd little comedy gives Pauline Collins and John Alderton an opportunity for some good intimate playing, for they are virtually the only two characters in the play. Miss Collins, as the whore with an unhappy home life and a colourful imaginary life, gives a delightful performance as she has given since *The Happy Apple*, which was a long time ago but since which she seems hardly to have changed at all. I am glad to say. Mr. Alderton, as a soi-disant drunk from a football crowd, picks her up in a club but spends the whole evening finding reasons for not going to bed with her. Mr. Dyer has called him Percy; no doubt at the back of his mind there stirred *Parfus*, the Perfect Fool.

FOOTBALL BY TREVOR BAILEY

Sponsors: soccer's new supporters

IT WILL PROBABLY be a decade or more before one writes "Rank Xerox met Hitachi at the Dell" rather than Southampton Football Club, who are backed by Rank Xerox, drew 3–2 with Liverpool, sponsored by Hitachi. But this change could be the eventual outcome.

In Wales, New Zealand and France the clubs provide those facilities with evident advantage.

Earlier this season Coventry Football Club wanted to combine with the Talbot name and were stopped by the Football League. Fans might have some difficulty in cheering on a side called Rank Xerox because it does not run that smoothly off the tongue.

Every commercial sponsor needs to capitalise on his investment through maximum exposure in the media. This can be clearly seen in professional cricket which began to exploit this new and vital source of revenue more than 10 years ago and could not now exist in its present form without it.

The fight for the Ashes has become the Cornhill Test series and the county championship, the Schweppes Championship.

It is therefore likely that in the foreseeable future the FA Cup, the League Cup and the various leagues will eventually acquire commercial names—at a price.

Football, with its big gates, has largely stood out against the obvious monetary attraction of major sponsorships, but with mounting inflation, falling attendances, high wages and astronomical transfers fees it has inevitably turned to big commercial companies for rescue from financial disaster.

Rank Xerox is the latest company, and a British one, to sponsor English professional football. It has just signed a three-year contract with Southampton for an undisclosed sum, thought to be about £175,000. This gives the company four prime advertising sites around the pitch and entertainment facilities, while the team will wear the company's name on their shirts and track-suits for matches which are not televised.

If the television companies should decide to permit 7½-inch

pressure at the back, were often reduced to long clearances.

However, although the Saints were impressive going forward, a nagging suspicion remained about their defence, which, after all, conceded seven goals against Watford in the League Cup. The way Southend was allowed to dribble forward and pick his spot did nothing to allay such apprehension.

After the interval, the Merseyside machine, though never in top gear, regained the initiative, as the home team seemed to run out of breath. They more than deserved their equaliser, following a beautifully judged run of the ball by Neal, which caught the defence square and vulnerable, shortly after he had failed to score a penalty.

In the second half Southampton did not look like a team lying second in the First Division. Their supporters, not forgetting their new sponsor, will be hoping that this was a temporary setback on a road to success.



Alberto Remedios and John Dobson

Covent Garden

Siegfried

by ANDREW CLEMENTS

The first of the Royal Opera's two Ring cycles this autumn is much protracted. After *Rheingold* and *Walküre* on successive evenings, a week passed before Friday's *Siegfried*; now we must wait until next Saturday for *Götterdämmerung*.

The need to preserve continuity for the audience may have been neglected, but such a production of strong visual and dramatic consistency has no trouble in re-establishing its world very quickly.

The thoroughness of Götz Friedrich's approach, and its complementation in Josef Svoboda's designs, impresses more and more as the cycle proceeds, the few miscalculations are far outweighed by much that seems exactly right.

The focus of interest in this revival of *Siegfried* was very obviously in Alberto Remedios's singing of the Hero; not only his first appearance in the role at

Covent Garden, but the first

time anywhere that he had sung it in German. The character is

familiar from the Coliseum

Ring and

as good to see here; Mr.

Remedios's relaxed, endearing

Siegfried looked and moved

well though sometimes with

circumspection when the stage

began to carry him about. Most

of the time it sounded well too.

The patterns of the German

text seemed occasionally to

upset him, and whole lines were

lost in a mask of disconnected

syllables; the shapes of phrases

also could be distorted by un-

expected floods of tone. But

Siegfried's remembrance of his father in the second act was

most beautifully done, the delivery easy and always sweet-

toned.

Donald McIntyre's Wanderer

was a fitful portrayal, reticent

to the point of insaudibility on

his first appearance (not helped

by his being placed so far up,

on

Covent Garden, but the first

time anywhere that he had sung

it in German. The character is

only gradually establishing himself

in the battle of riddles with

John Dobson's straightforward,

lucid Mime. The argument

between the two dwarves was

conducted, for once, without a

trace of arch vocal colouring;

Dobson's Mime did not whine,

nor Rolf Kühn's Alberich

growl and the gain in immediate

right.

Over *Erlene Mary* Hall's

Woodbird a veil should be

drawn; it could benefit from a

study of the control that is

central to the Brünnhilde of

Berit Lindholm. After an

unpromising opening to the

opera, the first-act prelude,

Monday September 22 1980

Palestinians and the IMF

THE International Monetary Fund, which holds its annual meeting in Washington next week, abhors controversy. It has for so long played a discreet behind-the-scenes role as the world's unofficial central bank that it has come to be widely accepted, in the developed world at least, as part of the international establishment—allowed, except in truly exceptional circumstances to get on with a job that involves treating countries in much the same way that a local British bank manager behaves towards his personal clients. It is, in that respect, an institution that fits reasonably comfortably into the Western way of life.

Third World

Recently, however, the Fund has begun to be caught in the backwash of the economic and political changes that will inevitably lead to the development of some kind of "new international economic order" in the last two decades of the Twentieth Century. Large numbers of Third World countries do not accept the kind of Western-oriented economic policy conditions that the Fund imposes before lending money. The oil producers in particular, and the developing world in general, feel that they have the right to a greater say in the running of the Fund, as well as all the other international institutions that have since the end of World War II been dominated by the Western industrialised countries led by the U.S.

These are totally legitimate issues for discussion. The international institutions that try to regulate the world's economic, monetary and commercial systems should adapt to changing circumstances and be capable of serving the best interests of all the countries that belong to them. In grappling with such problems, it is perfectly reasonable that other institutions, like the OECD, the GATT, and the Bank for International Settlements—and indeed OPEC and UNCTAD—should attend Fund meetings, at least as observers to examine possible reforms and improvements. Their presence should help to ensure the widest possible consensus on the way ahead.

It is totally unreasonable, on the other hand, that a nationalistic movement like the Palestine Liberation Organisation—all the same, the PLO affair should encourage the Fund to take a closer look at the rules that govern it—not least those defining the status of observers.

A market for risk capital

THE decision taken last week by the Stock Exchange Council to establish a new Unlisted Securities Market is an important and welcome departure. It will go some way to proving that the administration of the Stock Exchange is not as hide-bound and unresponsive to modern economic realities as some of its detractors have suggested. More importantly, it should help to enhance the positive economic role of the Stock Exchange as a primary market for injection of new risk capital into industry and commerce.

Flexibility

Particularly encouraging as an indication of the Stock Exchange's willingness to adapt and innovate is the flexibility and pragmatism that the Council has shown in meeting the many criticisms provoked by its first draft proposals for the Unlisted Securities Market. Gone, in the new proposals approved by the Council, are the unrealistically high marketability requirements and the obligation on all companies using the market to move towards an eventual full listing. Under certain circumstances, participants will even be allowed to breach what many traditionalists in the Stock Exchange regard as its most sacred principle—the strict separation between market-making and broking.

Gone also, perhaps with less justification, is the insistence that all traded companies will need an expensive accountant's report to be introduced to the market. This may leave scope for abuses, although, in accordance with the Companies Acts, offers for sale will still have to be accompanied by official prospectuses including reports from accountants.

The general principle which the Council seems to have followed in revising its original, very restrictive proposals for marketing unlisted shares, has done more to disillusion the public with the advantages of allocating capital through free markets than any number of entrepreneurial bankruptcies and even scandals. Anything that can be done to bring the small investor and the small company back into the centre of the economic stage is heartily welcome.

A MID ALL the crises and instabilities of economic life in Latin America, sales of one kind of commodity are booming. Narcotics are now providing immense fortunes for some and transforming the economic prospects for hundreds of thousands of people who live in the Andean countries and in Mexico.

The billions of pounds which the trade generates are making obsolete and fallible all orthodox economic statistics which ignore drugs. In a word, marijuana and cocaine are changing the economic map of much of Latin America.

The spotlight has moved away from Mexico, once a major supplier of drugs to the U.S. Heroin and marijuana are still crossing the frontier in quantity, but Mexico has co-operated with the U.S. in a vigorous and partially successful campaign against the trade. It is now Colombia which is at the centre of the stage.

Coffee is Colombia's leading export (worth \$1.6bn in 1978). Bolivia and Peru derive a high proportion of their export income from minerals. But these traditional foreign exchange earners are being eclipsed by drugs. This year's cocaine and marijuana earnings for the Andean countries of Colombia, Ecuador, Peru, Bolivia and Chile are estimated at about \$5bn (£2.08bn).

In Colombia, at least, the economic impact of narcotics is the subject of lively discussion in banking, industrial and Government circles. The links between trafficking and political power are also increasingly out in the open, in Bolivia and Colombia.

The arithmetic of the drug trade is shaky at best, and production and consumption figures vary widely. But estimates from drug enforcement agencies in the U.S. and Latin America, as well as special studies carried out by international and local organisations, suggest that South America produces up to 200 tons of cocaine a year.

Bolivia grows the raw material—coca leaves—for just over half this total; Peru contributes about 60 to 70 tons; Colombia 20 tons; and Brazil between five and ten tons. About 10 per cent of production is picked up in narcotics raids, and another 10 per cent is probably lost during manufacture and transport.

Local consumption accounts for up to 8 per cent, and small amounts are shipped to minor consumers such as Japan and Australia, Canada and Europe—especially Italy—import about 40 tons of cocaine between them. The rest, a little more than 100 tons a year, is consumed.

The U.S. is also the chief market for marijuana, and export production is concentrated mainly in Colombia. The most recent estimates of Colombia's National Association of Financial Institutions (ANIF) put marijuana earnings

Narcotics exports from parts of South America are now a major problem.

A report from Sarita Kendall in Bogota, William Chislett in Mexico City and Hugh O'Shaughnessy in London.

at about \$2.5bn this year. U.S. statistics give Colombia as the source for 70 per cent of all marijuana imported to the U.S. and show that 70 per cent of cocaine imports are shipped via Colombia.

Studies suggest 200 tons yearly

This last figure is already outdated, as more and more Bolivian cocaine is being run through Argentina and Brazil, particularly since the July coup in Bolivia.

Indigenous groups in Bolivia, Peru and Colombia have traditionally grown coca for their own consumption, chewing wads of leaves to combat cold, hunger and fatigue. Evidence of the ceremonial use of coca goes back 5,000 years to the pre-Colombian civilisations on the Ecuadorian coast.

But the modern industrial process for manufacturing cocaine requires high-quality chemical supplies. Large laboratories tend to be located near cities, rather than in the isolated areas on the eastern slopes of the Andes where most coca is grown.

Coca plantations are typically small and labour-intensive, with production averaging 700 lb of leaves a hectare and coca brings in a much higher income than any alternative crop. The boom area is still the eastern Andes, where even orange trees are being cut down so that coca production can be expanded. But new plantations are spreading into the Amazon basin.

In Colombia a 100-hectare coca plantation was recently found in the Cauca region, and the security police reported 6,500 hectares in the eastern plains, near the Brazilian frontier.

The first relatively simple stage in the cocaine manufacturing process is usually carried out in the growing area, and 1 lb of crude base is produced from 250 lbs of leaves. Colombia is known for the excellent quality of its refining, and while increasing amounts of refined cocaine are produced in Bolivia and Peru, much is shipped in semi-processed form to the Colombian laboratories.

The price of 1 lb of cocaine in Bogota can be as low as \$12,000, and by the time it is landed in the U.S. it sells for more than \$30,000—compared with the \$800 earned by the Bolivian grower for the coca leaves needed to produce it. Because of its high unit value, cocaine is transported in light planes and yachts, and is often carried by "mules" on regular airline flights or disguised among legal exports.

Marijuana, on the other hand, purchased at an average of \$30,000 a ton, is shipped in bulk on large aircraft and cargo boats from the many clandestine airstrips and hidden coves along Colombia's Caribbean coast. A detailed study by ANIF in 1978 estimated that some 15,000 hectares are sown with marijuana in the Sierra Nevada de Santa Marta on the north coast of Colombia alone, and that 82 major exporters in this region were obtaining profits of \$700m a year then.

With more than \$3bn coming in from cocaine and marijuana exports as well as a sizeable trade in locally forged tranquillisers, the Colombian economy is the most affected by the narcotics business. But drug dollars are also pushing up the inflation rate in Bolivia and Peru, and prices of basic foodstuffs in growing areas have rocketed.

In both Bolivia and Colombia the black market exchange rate for the dollar falls below the official rate in key trafficking areas such as Santa Cruz in Bolivia and the Guajira, on the border of Colombia and Venezuela. Whole towns and villages on important routes have become rich overnight, with television aerials sprouting from shacks and large cars lining the gutters of unpaved streets.

The costs are high: ANIF estimates that the Colombian Government spends \$100m a year on combating the drug trade, and that another \$100m in bribes is paid out by traffickers to judges, local officials and army officers. These and non-economic arguments—such as the savage violence associated with organised criminal gangs involved in trafficking—have led many establishment figures in Colombia to believe the legalisation of marijuana is the only viable solution.

A few influential leaders in the principal producing countries have voiced the possibility of also legitimising cocaine production, reflecting a widespread resentment of the heavy costs of a wasteful and probably futile war on drugs used by millions of Americans, North and South.

ANIF has drawn up a legislative project to put marijuana production and trade under



state control with exports taxed like any other, and even if Colombian congressmen vote against legalisation, the Parliamentary debate should ensure that the problem is at last confronted with due respect.

Mexico used to be the main supplier of marijuana and heroin to the U.S. until a vigorous drug eradication campaign was started five years ago. But even in its heyday, illegal drug trafficking in Mexico did not reach anywhere near the proportions of the present situation in Colombia.

The U.S. Drug Enforcement Administration says 90 per cent of the heroin and marijuana seized in the U.S. in the mid-1970s could be traced to Mexico. Last year Mexico's distinct brown heroin accounted for about 35 per cent of seizures and Mexican marijuana less than 30 per cent of the U.S. marijuana market.

In 1975 about 9 tons of Mexican heroin found its way into the U.S. Last year the drug enforcement administration estimated that about 1.5 tons of heroin illegally entered the U.S. from Mexico. Based on a wholesale price of \$54,500 a pound, the amount was worth \$180m. (Mexico's merchandise exports last year totalled \$8.5bn.)

Cocaine is not grown in Mexico but it is the route for some of the cocaine from Colombia, the major supplier which goes to the U.S.

Mexico sprang up as an important marijuana and heroin centre in the late 1960s after the so-called French connection drug network, centred around Marseilles, was disrupted and after Turkey restricted the cultivation of opium poppies.

Culiacan, capital of the Pacific coast state of Sinaloa, where opium poppies are grown in the Sierra Madre, became a new Marseilles. Gang warfare erupted in the struggle for control of the multi-million dollar racket.

The Mexican and U.S. authorities decided to attack the problem at its roots in 1975. Fields of opium poppies, often high up in mountainous areas, were sprayed with herbicide from helicopters.

Since 1975 the U.S. has provided Mexico with equipment and assistance worth \$70m, including helicopters and spotter aeroplanes. To help spot the finest fields, the U.S. recently supplied Mexico with a sophisticated remote-sensing system.

Britain has a somewhat tangential role in the Western Hemisphere narcotics trade in that some Commonwealth countries are involved in it. Marijuana is grown and used widely in Jamaica, and is seen to be at the bottom of the crime and political violence on the island. The outlying islands of the Bahamas archipelago, north of Haiti, which has latterly become a favourite narcotics entrepot.

Bolching at the cost of policing this distant and remote territory, the Foreign and Commonwealth Office is seeking U.S. help to stamp out the trade.

"There is no reason for the British taxpayer to pay the cost of stopping narcotics reaching the U.S.," one senior FCO figure remarked recently.

REPORTED EXPORTS OF ANDEAN COUNTRIES

	BOLIVIA	PERU	
Exports	\$77.6	\$3,588.6	
Tin	395.6	Copper	697.5
Crude Petroleum	44.0	Fishmeal	233.7
Natural gas	105.0	Iron ore	96.8
Zinc	42.7	Cotton	53.4
Antimony	29.6	Silver	239.1
Silver	58.3	Sugar	35.3
Wolfram	35.1	Zinc	171.6
Lead	18.0	Lead	287.1
		Coffee	260.7
CHILE		ECUADOR (1978 figures only)	
Exports	3,763	Exports	1,516
Copper	1,800	Crude petroleum	520
Iron ore	110	Bananas	194
COLOMBIA		Coffee	281
Exports	3,380.9	Cacao	50
Coffee	2,018.1		
Cotton	40.3		
Sugar	45.5		
Fuel oil	146.3		

N.B. All figures 1978 except for Bolivia.
Source: IMF International Statistics, August, 1980.

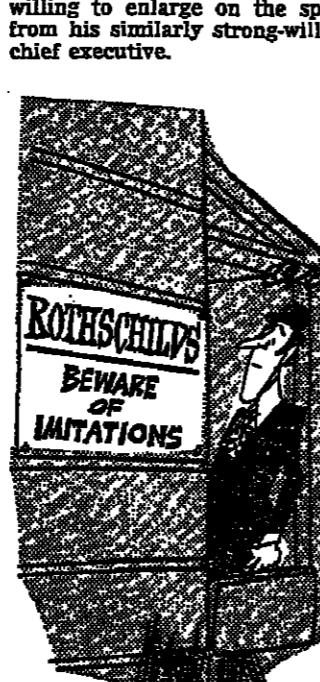
MEN AND MATTERS

Wizard prang for Merlin

The trials of David Merlin Moreau have come to an end. Citing an office aide memoire—"If at first you don't agree with me, try, try, try again"—which adorns a portrait of his former chairman, Walter Lorch, he tells me he has quit the managing directorship of the water treatment company, Elga Products.

I spent eight years trying to agree with him and I finally failed," he admits. Arriving from the chair of Weddel Pharmaceuticals in 1972, he went to work with his management alchemy, toning up marketing and transmogrifying the management. The result, he boasts, was a 10-fold increase in turnover during his stay.

The autocratic Lorch, who started Elga in 1937 to make irons and coffee pots and moved into de-ionisation and osmotic water purification as a way of preventing "fur" from clogging up his products, was unwilling to enlarge on the split from his similarly strong-willed chief executive.



Moreau, meanwhile, claiming he is a victim of "mushroom management," is left blinking in the harsh light of day and pondering the slip which has left him stranded at the age of 52. Describing himself as an entrepreneur and "basically a writer," he admits he was unwilling to resign recently from the non-executive chairmanship at Weddel.

"Like a barman," he reflects, "people like me should always have a hole in the wall to escape to when the glasses start flying."

Getting the bird

If your weekend chicken has the charisma of a damp dish cloth or a turkey is too big a challenge, fear not. Robin Pooley, the jolly managing director of Ipswich off-shoot Buxted, will shortly be swooping into your supermarket with a new bird specially "invented" to suit your taste and appetite.

Admitting (and I believed I would not live to hear it from so distinguished a source) that the chicken "has lost flavour," Pooley promises us an ornithological wonder the size of a chicken, the shape of a turkey, with the flavour of "an old-fashioned barnyard capon."

"It is not a product of genetic engineering," he crows. "It is not reared in a cage. It does not contain unnatural ingredients or chemicals."

Is it a Dodo?

Lost prop

Lord Grade can stop looking. But if there is anyone else out there who has laid eyes lately on the sculpted features of Ivor Novello, George Hoare, manager at the Theatre Royal, Drury Lane, will be delighted to hear from you.

Taken to task at last week's meeting of Associated Communications Corporation over the disappearance from his theatre of a bust of Novello, the main purpose of the new market must be to bring as many as

be lost without them.

Map sales last year earned £4m. Catering for the insatiable demand from other Government agencies, the department has also mapped out new parliamentary boundaries for the politicians, unearthed tumuli for archaeologists, re-routed motorists and revised all our impressions of Roman Britain.

Minding the shop is plainly important, but field operators will also be kept busy—rather in the manner of those brave souls who paint the Forth Bridge—repairing and maintaining their great achievement.

And although one might imagine there are no secrets from today's sophisticated cartographers, there remain one or two mysteries to be cleared up. Who, for example, has pulled the plug out of the North Sea? That, it seems to me, is the only logical explanation for the "apparent anomaly of a north-south slope of the sea along the coast."

A la carte

Amid all the acrimony over public spending, it is soothing to come across a Government body that is not only taking less from the public purse but actually giving better services in return. The Ordnance Survey Department reports smugly that it is drawing £2.6m a year less from the Exchequer than five years ago.

Cutting costs, it must be admitted, has not proved difficult. Great savings have been made lately as the department nears the end of its mammoth post-war task of re-mapping the British Isles. OS surveyors are even now trailing their theodolites into the last 180 square kilometres of remote Yorkshire and East Anglia.

But far from resting on its cartographic laurels, the department has been particularly busy in the commercial market, and officials tell me that much of their cost-cutting success is due to their ceaseless attention to the needs of those who would

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£500,000
£5,000,000

If you are depositing funds in the London money market ring

FINANCIAL TIMES SURVEY

Monday, September 22, 1980

Arab Banking and Finance

The oil price increases over the past two years mean that the Arab producers expect to acquire surplus revenues likely to run into hundreds of billions of dollars. To absorb this huge wealth is a challenging task for both Arab and Western financial institutions.

World problem to be shared

By Richard Johns

Middle East Editor

THE WORLD is increasingly preoccupied with the problem of recycling the unprecedented surplus of members of the Organisation of Petroleum Exporting Countries (OPEC)—variously estimated for 1980 at between \$100bn and \$120bn. The money in question is predominantly Arab, with all the international political complications that implies. The seven Arab members of OPEC are likely to account for over 80 per cent of the 1980 surplus, a considerably bigger proportion than their share of collective output. Of the total of up to \$120bn expected by Chase Manhattan Bank to be accumulated by them the proportions by country are very uneven, ranging from Saudi Arabia with \$40bn through Iraq (\$19.5bn), Kuwait (\$16bn), UAE (\$12.2bn), Libya (\$9.1bn) to Qatar with \$3.2bn.

The scene is almost one of *deja vu*—on a larger scale. Six years ago Dr. Johannes Witteveen, then managing director of the International Monetary Fund (IMF) toured the oil-producing countries of the Middle East in hopeful search of funds for a

special facility to cushion the consuming countries, industrialised and developing, from the effect of dramatically increased oil prices. Earlier this summer his successor, M. Jacques de Larosiere, embarked on a similar mission—but in an atmosphere of even greater uncertainty.

From October 1973 to the end of 1974 the average cost of a barrel of oil rose by about 350 per cent. In the course of the disorderly escalation from the end of 1973 to mid-1980 the increase amounted to 130 per cent. Dr. Witteveen has a mixed response to this fund-raising venture. But the international banking system proved resilient and resourceful in recycling a surplus of nearly \$60bn in 1974—about two-thirds of which accrued to Arab members of OPEC.

Further marginal price increases followed until mid-1977 but by the end of 1978 there had been a substantial fall in the real value of per barrel revenues. OPEC's net current surplus in 1978 had fallen to about \$5bn—when even Saudi Arabia recorded a deficit.

In the wake of the Iranian revolution the surplus leapt last year to nearly \$70bn. According to the calculations of the Arab producers, their nominal receipts rose by 56 per cent in 1979 but purchasing power in that year was no greater than in 1974. Independent analysts agreed that they did not gain a real increase until this year.

The commercial banks played a major part in the management of these surpluses. Morgan Guaranty estimated that their lending rose from about \$170bn at the end of 1973 to \$640bn at the end of 1979. The amount advanced to non-oil developing countries then amounted to about \$270bn.

The surplus producers surprised the pessimists with their

ON OTHER PAGES

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Yet the scale of the indebtedness of the non-oil developing countries is one reason for justified apprehensions about the ability of the international banking system to handle the surplus. A second is the proportion of their foreign exchange earnings accounted for by higher prices. A third is the extent of the banks' commitments to the Third World. A fourth is the fact that a larger proportion of the oil producers' assets are flowing into the short-term Euro-currency markets in response to higher interest rates. Above all, there is the expansion of the accumulated surplus in absolute and real terms. A figure of \$350bn by the end of 1980 is generally accepted.

Concentrated

Nearly 80 per cent of it would be concentrated in the hands of Saudi Arabia, Kuwait, Iraq, the United Arab Emirates (UAE) and Libya. Only two of them, Kuwait and the UAE, have an avowed and deliberate policy of building up foreign assets as a means of providing an alternative source of income.

The surplus producers surprised the pessimists with their

ability to absorb as much revenue as they did in the 1974-75 period. They could at least prove predictions exaggerated. In 1981 a fall in the annual surplus is anticipated. Chase Manhattan, for instance, estimates a fall from \$112bn in 1980 to \$85bn next year. These calculations, however, do not take into account one important factor in the equation—the growing pre-occupation with resources conservation. The producers individually or collectively, could raise prices disproportionately by cutting production, thereby compounding the economic ills of the world.

Arab surplus countries have been reluctant to recognise the risks in the enormous liabilities undertaken by the international banking system in recycling an even greater volume of unspent petrodollars. They are inclined to see the debate over the question as a way of shifting the blame for the rising indebtedness of the developing countries on to the producing States themselves.

Meanwhile, the surplus producers have directed only a small proportion of their unspent funds to the developing countries in the form of aid and

investment. According to the Bank of England's figures, the flow to them together with the IMF and the World Bank amounted between 1974 and 1979 to less than 20 per cent of the total \$236bn. By contrast, surplus funds channelled into bank deposits had accumulated to \$115bn, of which \$89bn were in Euro-currencies.

Spiralling

As if the problem of recycling were not big enough in itself, it has now been complicated by the intrusion of the Arab-Israeli conflict. The IMF's plan

is to raise some \$25bn from the oil-producing States over the next three years in the form of special drawing rights to help the oil-importing developing countries to meet their spiraling balance of payments deficits that are estimated at \$70bn.

When M. Larosiere toured Saudi Arabia, Kuwait, and the UAE he found that the initial response was encouraging. Then out of the blue came the issue of representation of the Palestine Liberation Organisation (PLO)—which cropped up at the IMF's annual meeting in Belgrade last year but this year has become far more serious.

Saudi Arabia, Kuwait, and the UAE have now said that they will withhold funds from both the IMF and the World Bank until the question of the PLO's attendance is settled to the Arabs' satisfaction. In turn, Congressional approval for U.S. funds could be jeopardised. The IMF is now considering a bond issue or a syndicated bank loan on the Euromarket. If it were to do so, the absurdity of the situation would be that it would be borrowing from the Arab oil producers by a circuitous route.

Left to itself Saudi Arabia would certainly want to cooperate. But it is interesting to recall that in 1974 Kuwait gave Dr. Witteveen the cold shoulder. Mr. Abdel-Rahman al Attiq, Minister of Finance, said: "We will not accept instructions from anyone how to use our money."

His comment tersely summed up the Arab preference for bilateral aid. The bald statistics of total Arab aid do not reflect the large proportion going to the "confrontation States"—though Egypt is now excluded. For their part Western commentators do not wholly

appreciate the fact that the inflow of State deposits at the concentration of aid is equivalent of \$5bn in the second quarter of this year alone. The countries' eyes justified by the Arab States' real sense of wider national identity.

Arab surplus States reacted with alarm and condemnation to the freezing by the U.S. of Iranian funds held in American banks. The retaliation against the seizure and captivity of the diplomatic hostages in Tehran brought to the surface a latent apprehension that similar action could be taken against the Arabs in the event of an oil embargo against the U.S. on account of its support for Israel. The unease—justified or otherwise—is all the greater because the American market is considered by and large, the best for long-term investment and affords bigger opportunities in equities and corporate bonds than the rest of the world.

Responsible

Undoubtedly the freezing by the U.S. of Iranian assets was partly, if mainly, responsible for the drop in identified inflows from OPEC member to \$3.1bn

compared with \$4.1bn in the previous quarter and a rise of those from sterling from £400m to £1.8bn. There was also a rise in their deposits of foreign currency in the London market from \$3.5bn to \$4.5bn.

One result of the Iranian crisis has been the increased use of trustee accounts in Switzerland and of faceless intermediaries. It may also account for the proliferation in the Caribbean. The encouragement given by the authorities in Bondi to the purchase of bonds and placement of official funds has helped diversification.

Even more dramatic has been the flood of money into Japan. In the second quarter alone the

Arab institutions in the past few years are asserting themselves more strongly than ever in handling and investing both State surpluses and private Arab wealth, an activity originally pioneered by Kuwait. The potential can be seen from the manner in which the Arab Banking Corporation—which is owned by the Governments of Kuwait, Libya and the UAE—amassed total billings of \$1.1bn in the first three months of its operations.

Yet there is little sign of what might be termed an Arab regional capital market emerging. Bahrain's system of offshore banking units has flourished and currently commands assets of over \$31bn. However, the hope originally was that it would capture petrodollar surpluses. Having failed to do so, it has succeeded as an international rather than regional centre.

Security of investments, abolition of impediments to them in the industrialised world and the question of the erosion of their value from OPEC member to \$3.1bn compared with \$4.1bn in the previous quarter and a rise of those from sterling from £400m to £1.8bn. There was also a rise in their deposits of foreign currency in the London market from \$3.5bn to \$4.5bn.

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ARAB BANKING III

Role of the West in recycling the surpluses

THREE VERY topical figures can be extracted from the latest annual report of the International Monetary Fund: the expected OPEC current account surplus for 1980 of \$15bn; the expected current account deficit of the industrialised countries of around \$50bn; and the expected deficit of the non-oil producing developing countries of \$70bn.

These projections encapsulate the "recycling problem." Yet it is as well to remember that if the figures prove justified, they will also represent some solution to that problem. For it is impossible to generate a balance of payment surplus without investing it somewhere. And it is impossible to generate a current account deficit without borrowing or disinvesting to raise the cash to pay for it. If the non-oil producing developing countries do register a \$70bn current account deficit this year, it will mean that somehow they have financed it.

So when one talks about the OPEC recycling problem, before rather than after the event, one is really worrying whether the inevitable solution to the equation will be one in which funds flow in quantity from the

"haves" to the "have-nots," rather than one which is essentially arranged between the oil countries and the industrialised countries, leaving the non-oil, non-industrialised countries out in the cold.

Put another way, the solution to the recycling problem may lie not in reducing the size of these IMF figures, but in allowing them to be as large as possible, particularly the one relating to the deficit of the poorest countries.

Hallmarks

One of the hallmarks of the recycling debate is that the onus to provide an answer to the problem does not bear upon those countries which are accumulating surplus revenues.

Rather it lies with industrialised countries which are themselves in need of loans. OPEC will be paying the piper, but the OECD countries are expected to call the tune.

There are various ways in which the industrial countries fulfill their unaccustomed role as impoverished middle-men. The largest, quantitatively, is in running—and ultimately shoudering the risk of a bank-

ing system which has a net exposure to non-oil developing countries of some \$60bn.

A second way is through their domination of the major international funding institutions such as the IMF and the World Bank—which lend to poorer countries. A third lies in the provision of aid to the Third World by these developed countries.

Both the latter channels help with recycling in rather an indirect manner. They do not directly convert OPEC deposits into Third World funding. Rather, they involve OPEC countries lending to industrialised countries which then grant, or lend, the money to poorer lands.

After the 1973 oil crisis, it was largely the emergence of bank lending—together with the remarkably rapid evaporation of the OPEC current account surpluses—that did the trick.

In the second, post-1978, oil price shock, it is generally felt that other means of recycling will have to emerge. Some of the suggestions involve new ways for the industrialised countries to play middle man; others involve more direct solutions, arranged between the

OPEC countries and the non-oil less developed countries.

There are various, oft-repeated reasons why this quest is developing. First, the propensity of the Arab oil producers to spend their oil revenues and therefore make recycling unnecessary, is expected to be smaller this time round. Second, banks are lending, and countries are borrowing from banks, to an extent which appears increasingly imprudent. Third, cash deposits with Western banks must now appear an unattractive investment to Arab countries which would have done better never to have converted oil into cash in the first place.

There are a number of different means by which a satisfactory degree of recycling from OPEC countries to the Third World might be promoted:

• **OPEC aid and OPEC country development funds.** The idea of Third World solidarity has long centred upon a few countries—chiefly the Arab states confronting Israel. In 1978 some 65 per cent of OPEC aid went to seven countries—five Arab states plus India and Pakistan.

It is probable that the second

wave of oil price rises will lead to increased pressure on the Arab oil-producing countries to boost their aid further. Such pressure will come not only from the West but, more vocally, from the poorer developed countries which are hardest hit.

But aid from these countries has remained broadly static since that time, at under \$5bn a year. As a proportion of the Arab OPEC members' GNP, it fell to 2.4 per cent in 1979. Nor has it yet shown any significant response to the second major increase in oil prices, as it so conspicuously did after the first.

Performance

Although OPEC officials still point to the relatively high ratio of OPEC aid to GNP as proof of their performance, it is clear that as a proportion of the surpluses at their disposal the aid is less impressive. An annual flow of \$3bn seems fairly modest beside an annual surplus of over \$100bn.

Moreover, this aid is concentrated upon a few countries—chiefly the Arab states confronting Israel. In 1978 some 65 per cent of OPEC aid went to seven countries—five Arab states plus India and Pakistan.

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There is already movement on the part of the Arab oil producers in response. Iraq has recently increased its aid through a scheme to provide poor countries with long-term interest-free loans to buy oil.

The OPEC Special Fund, which is based in Vienna, has already had its disposable capital increased from \$1.06bn to \$4bn. The longer-term strategy meetings of OPEC have for some time been toying with the idea of greatly increasing the scope of this OPEC special fund.

In May, it was agreed that the Fund's capital should be increased to \$20bn, which would finance the oil imports of developing countries. The terms would depend on their wealth, with grants being extended to the very poorest. This plan could be taken further at OPEC's current long-term strategy meeting.

• **OPEC funding of the IMF and World Bank.**

The need to recycle oil revenues to poorer countries has thrown up a job for the IMF which it was not initially designed to do. During the '70s the Fund has gradually adapted to the new reality of oil surpluses and deficits, developing new lending facilities and new sources of finance. The OPEC countries' share of quotas was increased from 5 to 10 per cent, giving them a greater share of IMF votes and calling on them for a greater share of IMF finance. In addition, the IMF approached OPEC countries for funds for the "oil facility" and the "supplementary financing facility," to which they pledged a total of some \$10bn.

The IMF is now trying to boost its financial backing for Third World lending still further and hopes to raise another \$25bn over the next three years, largely from the Arab oil-producing countries. Libya is believed to hold a bigger proportion of its foreign assets short-term than any other Arab oil-producing State. Perhaps the most important of its many affiliations is its 25 per cent share in UBAF Bank London.

Richard Johns

The World Bank, which has

rather more freedom of

manoeuvre in the way it funds itself than the IMF, has been tapping Arab sources of finance for some time, mainly with private placements of bonds. Its current debt is some \$30bn, of which \$4.5bn was raised from oil-exporting countries. Of this year's financing plan of \$6.5bn it hopes to find about \$1bn from this source. The Bank has placed hard currency bonds with Arab oil producers, thus offering them a way to diversify their investments away from the U.S. dollar.

• **OPEC purchases of Third World bonds.** The extent of Arab oil producers' contributions to the bond-financing of the World Bank has already been mentioned. There is also a very small direct contribution via OPEC buying of bonds issued by non-oil developing countries. The total volume of such issues runs at little over \$1bn a year and the Arab share purchases of these is undoubtedly small.

The Kuwaiti Dinar bond market, which has never quite got off the ground as a fully developed international bond market, has played a small part in providing such finance for the developing world. It has floated bonds chiefly for North African countries.

Developed

Despite the small amounts of Third World finance achieved so far, observers continue to suggest that bond finance—whether through public issues or private placements—could be developed to tap OPEC cash. The trouble is that Arab money managers tend to be averse to risks. They prefer liquidity. These criteria do not favour investment in Third World bonds.

• **Lending to the third world by Arab banks.** Much more likely than any major development in bond market participation is a greater Arab commitment to the banking business. At the moment OPEC funds play a much greater role in the supply of bank deposits than in the supply of bank capital. Put crudely, the pattern of Third World finance via banks is for OPEC to supply the funds but for the West to carry the risk and make the (now fairly slim) profit.

There are already signs that Arab oil-producers would like to get more "added value" from the flow of funds by greater involvement in banking, in a similar way as they would

Nicholas Colchester

OPEC members

CONTINUED FROM PREVIOUS PAGE

are not counted as part of UAE's total assets.

At the end of last year the authority probably had at its disposal \$15bn, a figure that could rise to about \$25bn by the end of 1980. Abu Dhabi's one big identifiable investment was the Commercial Union building in London, in the wake of the 1973-74 price rises, before the establishment of the ADIA.

The authority looks upon itself as a "conservative institution that is sensitive about its image." From the beginning Abu Dhabi's Ministry of Finance, assisted by an advisory body in London, concentrated on obtaining a wide currency spread. In the summer of last year the dollar was reliably said to constitute only 40 per cent of its holdings.

ADIA is believed to have kept an even balance between bonds and equities. It has at least a dozen portfolios managed by institutions in the U.S., Britain, France, West Germany, Switzerland and Japan, where Abu Dhabi's first invest-

ments were made in the early 1970s. Little has come to light about its shares in companies, although three years ago or so its holdings in seven U.S. airlines, purchased on behalf of the ADIA by Morgan Guaranty, were revealed.

The ADIA has a merchant banking arm and a very visible presence in the Euromarkets through its 70 per cent share in the Abu Dhabi Investment Company. At the same time the National Bank of Abu Dhabi, which handles most of the UAE Federal Government and the Emirate's cash balances, has made its presence felt with the management of its assets.

Qatar is regarded as one of the perennial surplus oil producers but its oil output is not great or its current development programmes large. In 1977 it borrowed to finance industrial projects. It is also a very generous donor. Despite a current account surplus in 1979 of over \$1.5bn, the excess of revenues over expenditure was

so low after other disbursements that no funds were handed over to the Qatar Investment Board (QIB).

At the end of last year the assets controlled by the QIB were probably in the region of \$2.5bn. The board, consisting of only a handful of advisers to the Ruler who meet only twice a year, deploys its fund through 10 portfolios at least—two in the U.S., two in Switzerland, two in Japan, and one each in West Germany, France, Britain and Canada.

Iraq is as enigmatic as ever both with regard to its financial position and the deployment of its funds. Its obsessive secrecy is such that it has not made any returns to the IMF about its foreign exchange holdings since the end of 1977, when its international liquidity stood at \$6.81bn. At the end of last year its foreign assets could have been anything from \$18bn-\$26bn, according to varying estimates. Iraq has a big and ambitious propensity to spend

but little can be deduced from its budget projections. Its income, however, may be in the region of \$50bn.

Estimates of Iraq's probable current account surplus have varied from First National Bank of Chicago's \$14.8bn to Chase Manhattan Bank's \$19.8bn. That seems destined, at least, to have foreign assets of no less than \$40bn by the end of 1980.

Official Swiss figures for the first half of the year indicate

fairly heavy official Iraqi purchases of gold.

Iraq certainly buys bonds, perhaps in substantial quantities. The Bank Raifadi, which has an Iraqi monopoly of normal commercial banking in the Arab world in terms of assets, has been active as an underwriter of issues for some years and is affiliated with the Union des Banques Arabes et Francaises

Bank London.

Libya made its one spectacular investment when it bought a stake in Fiat in 1976. That was motivated partly politically and partly by the desire to obtain technology from the Italian company. The activities of the Libyan Arab Foreign Bank have indicated the country's interest in the Eurobond market. But Libya is believed to hold a bigger proportion of its foreign assets short-term than any other Arab oil-producing State. Perhaps the most important of its many affiliations is its 25 per cent share in UBAF Bank London.

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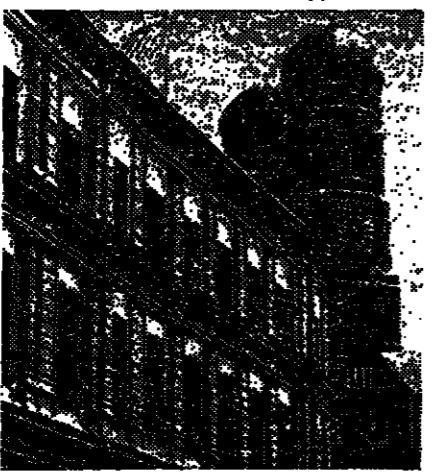
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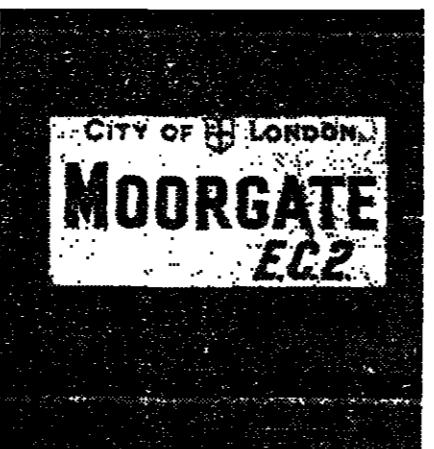
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**BAYERISCHE
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A PROMINENT role for Arab banks in the direct handling and investing of the OPEC surpluses has been on the cards since 1974. But only comparatively recently can it be said that some have truly shown themselves ready and determined to take up the Elijah's mantle which their petrodollars bestow upon them. A new self-assertiveness has been particularly evident over the past year.

The timing of this change has been much influenced by the Carter Administration's freezing of Iranian assets in the U.S. banking system last year. No amount of reassurance from Washington has been able to dispel the inference widely drawn from that episode that all foreign assets are vulnerable to hazards of one kind or another — including "special circumstances" which might affect U.S. Treasury policy again one day.

"The U.S. freeze," according to one Gulf central banker, "made people think again about the whole question of uncertainty." The result was to hasten two developments: the diversification of foreign assets — by both location and currency — and the (not unconnected) nurturing of the Gulf region's indigenous banks.

At the same time, these banks have their own reasons to look more to international business in the future. In particular, foreign banks have made their domestic Arab markets harshly competitive. In many cases, rapid growth of the Arab banks' assets has rendered the continued expansion of their relative profits more difficult. Tough competition has only underlined the conclusion that expansion into international business must be the remedy.

It is a remedy which sits well with more general considerations. Senior Arab managers, shareholders and Government officials — a close-knit group in most Arab states — are increasingly conscious of the parallel with crude oil sales versus the merits of domestic refining. Arab banking is the downstream industry to usurp the place of crude exports of capital. Economics and the dictates of self-esteem are nicely aligned.

Underlet

New aspirations have not put paid to the old caution overnight. The National Bank of Kuwait (NBK) and the National Bank of Abu Dhabi (NBAD) — with footings of KD 982m (\$3.67bn) and Dh 18.5bn (\$0.25bn) respectively at the end of last year — are likely to remain considerably underlet for some while yet. Others, not least National Commercial Bank of Saudi Arabia, still have to make major improvements in their internal organisation before they will be able to exert the weight of their huge balance sheets. Anticipation of a dynamic future has produced some exaggeration of the limited impact of Arab banking to date.

But it is growing quickly. NBK opened a representative office in London last April and has now managed nearly a dozen internationally syndicated loans. NBAD has this year managed floating-rate note issues for two major French banks, on the strength of a sound in-house trading operation.

Such forays into the international market are regarded by the banks of the region as an extension of their domestic business. (Indeed, NBK has merged its international and domestic credit departments into one.) Typically, it is local trade and construction financing — letters of credit, guarantees, working capital loans and so on — which lead the way to term-lending and then perhaps to international business.

Exceptions to this rule — in that they lack one home base, though not their fair share of caution — are the few banks newly-created by oil-producing states for the express purpose of competing in the international markets. Given the altered perception of Arab banking, the progress of these institutions has been followed with much interest.

Last summer, the Bahrain-based Gulf International Bank's syndicated credit department had three full-time officers. Now it has six. The bank participated in 1979 in loans totalling \$3bn. By the end of last month, the running total for 1980 was already \$8.4bn, comprising 40 loans, for nine of which GIB was lead-manager. The bank's rapidly-growing assets now exceed \$2bn and its recently-boosted subscribed capital stands at BD 10bn (\$2.65bn), all of which should be paid up by the end of 1981.

These figures reflect the bank's arrival as a fully-acknowledged member of the international banking fraternity. It opened a branch in London last year, another is planned for New York next month, and others are expect-

to follow. No major syndication would now omit to invite GIB in some capacity — unless, that is, the syndication managers wished to retain the company of banks on the Arab Boycott List, which GIB observes strictly.

Even more representative of the new mood amongst Arab bankers, perhaps, is the Arab Banking Corporation (ABC). With the governments of Libya, Kuwait and the UAE as equal shareholders, ABC has already amasssed total footings of \$1.1bn after only three months' operation. With an authorised capital of \$1bn — £750m of this has been subscribed so far and \$375m paid up — its potential growth is clearly enormous and costs a huge shadow over most discussions of the future of Arab banking.

Recruiting

A big balance sheet no more produces a successful bank than expensive weapons guarantee an efficient army. But it might be rash to dismiss ABC's grand aspirations. Although its Bahrain offices still house fewer than 40 staff, it is recruiting some of the region's best respected professionals. Those already on board have lost no time in establishing ABC's presence in the syndicated credit and international bond markets. Loan customers include the Central Banks of Brazil and the Philippines, and ABC has helped manage new issues for Eurofima, Österreichische Kontrollbank and the European Investment Bank.

Further plans for ABC embrace all aspects of a universal bank's operations. It aims for 150 staff and a London branch by the end of 1981, with perhaps \$2bn in assets. How quickly its assets will grow thereafter is a subject of much speculation, as it touches on the issue of relations between Arab banking and the problem of recycling oil revenues.

The proportion of the Arab petrodollar surplus deposited directly with Arab banks has never been large and has almost certainly declined in 1978-80 as the aggregate surplus has swollen again. The National Bank of Abu Dhabi is exceptional in this regard, as is the only Arab commercial bank handling a substantial share of the host country's dollar assets. More representative is the experience of Bahrain's Offshore Banking Unit industry. It derived much of its initial momentum in 1975 from the support of banks who saw an OSU as a well-placed bucket to catch the pennies falling from OPEC treasuries. Alas, most bankers agree, few indeed ever fell Bahrain's way.

They went instead, and continue to go, into the major money-market banks of the West. It seems unlikely that this is going to change, at least in the short-term. OPEC deposits will continue to flow into the major U.S. and European banks and will not, according to most OPEC central bankers, be deflected by any political considerations.

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"Arab banks must first prove themselves," says Mr. Abdullah Saif, the Director-General of the Bahrain Monetary Agency. "No one is going to subsidise inefficiency on their part. They must prove their suit in the international markets against international competitors."

The reaction of Arab commercial bankers to this attitude is neither easy to pin down nor is it everywhere the same. On the one hand are those who happily endorse the caution of the authorities. "We should expect no free hand-outs," says Dr. Khalid Al-Wayes of GIB (while pointing out that his bank already receives "substantial funding" from its government shareholders).

On the other hand, there are those who privately resent the secondary billing given to even the biggest Arab commercial banks. The rationale that OPEC surpluses are too precious to be deposited outside the circle of top-notch New York and Euro-market banks cuts rather less ice now than did before the Iranian asset-freeze.

Small balance sheets and limited uses for the funds may be the constraints on the services which the Arab banks can presently offer. But these should fade with time — and are already less important to some observers than an entrenched caution on the part of the central bankers, which will be more difficult to overcome.

A concerted push is required for a change in central bankers' attitudes, says one Arab general manager in the Gulf. "This is hard to get going because it isn't worth any individual bank having a political row for the sake of a few hundred million dollars which could come from the interbank market anyway."

There are also differences of opinion about the importance of direct access to OPEC deposits. "Petrodollar funding can come equally well from private sector deposits or the interbank market," says Hikmat Nashef, of Kuwait International Investment Company (KIC).

It is the willingness of the Arab banks to book loans to the deficit countries which gives them their important role in recycling, not the source of their funds."

Stimulus

Others lay more stress on the significance of Government surpluses going directly to the Arab banks. They see this as easily the most effective stimulus to increased Arab lending. In the longer term, also, it must be simple banking prudency to ensure that the region's major commercial banks are not still wholly dependent on the Western interbank markets for their funding.

Above all, deposits imply confidence and are seen as a half-way house to a still greater goal for the Arab banks: management control over some of the foreign assets of the oil surplus states.

Opportunities for Arab banks to control some of these assets have been rather restricted to date. The three major Kuwaiti

investment banks have been ahead of the field with their discretionary management of the Kuwaiti Government funds — in the case of Kuwait Foreign Trading Contracting and Investment Company, for example, worth \$1.65bn at the end of 1979.

KFTCIC is 50 per cent owned by the Kuwaiti Government and has this year been having an unhappy time with various internal upheavals. But its rivals, KIC and Kuwait Investment Company (KIC), have continued to progress earlier in the year with its successful management and placing of a large French franchise for Electricite de France.

In so far as the three KICs' creationary portfolios encouraged the operation of a Kuwaiti dinar bond market, they have contributed usefully to the recycling process. KD bonds have been a relatively cheap source of funds available in the past in credits like the Republic of Panama which were effectively carried from the Eurodollar bond market.

Extension

KD bonds might in this sense be a genuine extension to the capital markets of the West. But, as of the last seven KD bonds have been for Triple A borrowers, which is not quite the same thing. Moreover, by virtue of their relative cheapness, the bonds have failed to attract Western investors, thereby almost entirely restricted their use whatever new issue volume the liquidity of the Kuwaiti public sector can bear — around \$500m a year is one current estimate.

A different credit judgement by Arab and by Western Euro-market banks for deficit country risks on the syndicated credit market would be potentially more important than any divergence of views between the Kuwaiti and Eurodollar bond markets, however.

Some Arab bankers insist that Third World borrowers will be approached from the Middle East with much more sympathy and understanding than Western banks can show. Others assert that Arab banks will be unlikely to touch credits unacceptable, say, to Citibank's shareholders. It is too early yet to judge which of these attitudes will be the more influential — though it must be clear which will contribute more to the recycling process in the long run.

In the shorter term, the contribution of the Arab banks is more straightforward. It should be three or four years at least before they have accumulated portfolios along the lines of those already held in the West. Even if they restrict themselves to the generally acceptable credits among the oil-importing nations, therefore, the Arab banks should breathe a new wind into the flagging sails of the commercial banking community's recycling effort.

Duncan Campbell-Smith

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ARAB BANKING V

Consortia continue to thrive

WHEN M. Yves Lamarche left his post as senior vice-president at Bank of America with responsibility for the Middle East at the end of last year to step into the shoes of M. Yves Truffert, who had been chairman of Banque de la Banque Internationale d'Investissement (BAII) since 1974, his move was watched with some interest from Neuilly, the smart western suburb of Paris where the doyen of Arab consortium Banks, Union des Banques Arabes et Francaises (UBAF), is based.

Since the appointment of M. Ihsane-Latif Benani to lead its international division in February 1978, UBAF has become much more aggressive in the international syndicated loan market. Early this year it signed the first syndicated loan by China, to the amazement of more than one member of the International banking community.

Shifted

Two or three years ago, the two banks appeared to be competing directly, particularly in the commercial banking sector. While UBAF, founded early on in the 1970s, has all along boasted the larger asset base (over \$6bn today) and the wider international network, BAII was, at least until two years ago, very active in underwriting and managing loans and bonds. Today, however, the emphasis has decidedly shifted towards investment and merchant banking.

Both banks had well-known figures in senior positions. Mr. Mohammed Abushadi, who rose to the chairmanship of the State-owned National Bank of Egypt, is often described as the glue that holds UBAF together. He is the man many bankers credit with having turned UBAF from being the Middle East arm of Credit Lyonnais, which has a 40 per cent stake in UBAF, into a force in its own right.

No matter how difficult it may be to assess the relations may be between UBAF's many shareholders—which include Arab Bank (Jordan), the Commercial Bank of Syria, the Rafidain Bank of Iraq, the Ministry of Finance and Petroleum of Qatar, the Banque Externe d'Algérie, as well as the central banks of Morocco and Egypt—not to mention Credit Lyonnais—Mr. Abushadi has turned UBAF into the most consistently dynamic of all Arab ventures in international banking.

BAII was very active, notably in commercial banking, until two years ago when its director in charge of merchant banking, Mr. Roger Azar, left to set up a

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Arab Petroleum Investments Corporation	Development Bank of Singapore
Banca Nazionale del Lavoro	Gulf Bank KSC
Banco do Brasil	Kuwait Investment Company
Banco Central	National Bank of Bahrain
Bank of America NT and SA	National Commercial Bank
Bank of Kuwait and the Middle East	National Investment Company
Bank of Sudan	Oesterreichische Landerbank
Banque Bruxelles Lambert	Qatar National Bank
Banque Centrale Populaire	Societe Financiere Europeenne SFE
Banque du Liban et d'Outre-Mer	Sumitomo Bank
Banque Nationale de Paris	Union Bancaire pour le Developpement Economique
Banque Nationale pour le Developpement Economique	Union des Banques Suisses
Banque Nationale de Tunisie	Wahda Bank

UBAF

Alahli Bank of Kuwait	Central Bank of Egypt
Alahli Bank-Dubai	Central Bank of Somalia
Arab African International Bank	Central Bank of Yemen
Arab Bank	Commercial Bank of Syria
Bank of Bahrain and Kuwait	Credit Lyonnais
Bank of Jordan	Jordan National Bank
Banque Audi SAL	Libyan Arab Foreign Bank
Banque Centrale de Mauritanie	National Bank of Abu Dhabi
Banque Externe d'Algérie	National Bank of Yemen
Banque Francoise du Commerce Externe	Rafidain Bank
Banque Generale du Phenix	Riyad Bank
Banque G. Trad (Credit Lyonnais)	Societe Tunisienne de Banque
Banque du Maroc	Sudan Commercial Bank
	Yemen Bank for Reconstruction and Development

private consultancy. Overnight the steam seemed to go out of BAII's underwriting, though the disappearance of the nascent Bahraini dinar and other Gulf currency bond sectors, not to mention the more active role played by the Kuwaiti banks in the Kuwaiti bond sector, robbed the Paris bank of its niche.

BAII was also believed to have lost money on its bond underwriting business. That may explain why BAII's profits, in both 1978 and 1979, were much below those of UBAF, and the change of direction which has taken place and which is turning the bank into an investment and merchant bank. The bond trading department remains active but places issues rather than underwriting new ones. This change of direction is likely to be emphasised by the new chairman.

A leasing department has recently been set up, this being the first major leasing company in the Arab world. The main transaction to date is the leasing of a TriStar aircraft to Gulf

Air. Plans are afoot to set up affiliates with local partners in Saudi Arabia, Kuwait and Abu Dhabi.

The bank has recently hit the headlines because of the purchases of prime properties it has made in Europe on behalf of Middle East clients. Its objective is to invest in property, particularly in Europe and the US.

So far it has participated in the purchase of the Rhone Poulen building which houses the headquarters of this large chemicals, textiles and engineering group in Paris. The price was FFr 500m (£50m), which makes it one of the largest property deals ever done in France.

BAII has also financed the purchase of the Londonderry Hotel on behalf of private Arab clients whose identity has not been revealed.

The bank's investment banking department has also been active in the trading of precious metals—not least gold. It acts as an agent and not as a principal on behalf of clients.

State borrowers and their ratings

THE GROSS borrowing needs of Arab oil exporting countries have been sharply reduced this year by higher oil prices. Nevertheless their total publicised borrowings in the international credit markets have remained fairly high at nearly \$94bn during the first half of 1980 compared with approximately \$10bn in the first half of 1979. For the most part this group of countries enjoys easy access to the international credit markets.

Not all Arab countries are oil producers, however, and for some access to the capital markets of the West is less easy.

While Jordan's reputation among international banks is good—it has recently secured a seven year \$150m loan on the very fine spread of 1% per cent, the first for many months—Morocco's is a little tarnished by the continuing war in the Western Sahara, and the strain this is putting on that country's balance of payments.

Sudan is a far worse case and the Bank of Sudan, the Sudanese central bank, recently appointed Morgan Grenfell to advise in its negotiations on its outstanding debts to commercial banks.

Negotiations with Western banks ended without agreement last December because Sudan regarded the banks' demand for payment of arrears of interest and regular payment of current and refinancing interest, in return for rescheduling of the debt over a seven-year period with three years' grace, as impossible to fulfil. But the dialogue between the banks and the Sudanese authorities was revived and the appointment of Morgan Grenfell should help speed negotiations.

Egypt is a somewhat special case. The large loan which a group of banks, spearheaded by UBAF, tried to put together more than a year ago to help finance the purchase of U.S. civilian aircraft fell foul of the bad relations between Egypt and its Arab neighbours in the wake of Camp David.

Meanwhile Egypt and the International Monetary Fund (IMF) have failed to reach the basis for a new agreement to replace the \$730m three-year facility that collapsed three months after it was signed in 1978. While the falire is a setback for Egypt's desire to win an international seal of economic "good housekeeping" it also demonstrates the immense improvement in its balance of payments over the past 18 months.

Among the oil producers the most ironic case is without doubt that of Algeria, which has all but vanished from the markets. Enhanced earnings from oil and gas exports coupled with a shift in its economic policy away from investment in heavy industry have reduced its borrowings to a mere \$40m in the first seven months of this year.

Boasted

During 1979 Algeria borrowed \$2.1bn in loans and bonds and the last major loan for an Algerian borrower, the Banque Nationale d'Algérie, at the turn of the year boasted an element of 1% per cent in the margin, the lowest yet for an Algerian name.

Among the Gulf States Qatar this year appears to have taken the decision virtually to wipe out its Eurodollar borrowings. In January it paid off its \$350m syndicated loan for the Government's petroleum corporation and a number of its State industries. In August it prepaid its \$175m Eurodollar loan for the Qatar Petrochemical Company.

Sharjah, in the UAE, continues, however, to borrow money for general purposes mainly to pay off old debts, local bankers believe. Abu Dhabi is helping it out through discreet payments to service the debts, but Sharjah has recently gone to the market once again for general financing. However, the rates it has been able to obtain have been much improved by the guarantees which Abu Dhabi has provided.

Outstanding at the moment is a \$200m loan arranged by BAII and a number of smaller amounts arranged on a club basis by British and U.S. banks.

Abu Dhabi's willingness to support Sharjah in such deals was further emphasised this year by the appearance of the National Bank of Abu Dhabi in a lead management position in the latest \$75m Eurodollar borrowing for Sharjah. The emirate is very much a federal loyalist and is at least making the effort to pay off its foreign borrowings in a regular way, something which is much appreciated by international banks.

Much less can be said of Sheikh Saqr bin Ras al Khaimah, who because of his more independent policies, does not enjoy the support of Abu Dhabi. The emirate's financial position is still precarious and its debts, including foreign

Portfolio management has grown in both institutional and personal accounts and BAII is believed to have \$1.1bn of funds under management today.

Roger Sursock, director of BAII's investment banking department, sums up the situation: "It should be emphasised that Arab investment in the West is still very small but BAII has been active in placing a portion of this investment. However, it is possible that a change in the nature of Arab-Western interdependence could reduce the ability or indeed the willingness of Western economies to absorb Arab capital, by which time the argument for channelling more funds in association with Western technology into Third World countries might acquire momentum."

These new policies are being given added impetus by the presence of M. Yves Lamarche, who can point to improved profits during the first six months of 1980.

UBAF by comparison remains a commercial bank; its treasury department is probably the most active of all Arab banks in Paris. It also helps to finance French exports and assists various corporations working in France. Mr. Benani is a Moroccan who holds Swiss and French degrees in engineering, economics and international law. He worked with Citibank for 12 years before joining UBAF.

He believes, forcefully, that Arab bankers should aim to be a major force in world affairs—"Arab bankers are too shy," he says. He complains about the discrimination against Arab borrowers and is not alone in the banking community in wondering why Latin Americans or some Far East countries should pay lower margins than do some Arab countries—for example, Morocco or Algeria.

But discrimination would

appear to work two ways. It is believed that UBAF is not included in the list of banks with which SAMA (the Saudi Arabian Monetary Agency) deposits funds.

The third major consortium bank based in Paris, FRAB Bank, seems to be a very sleepy organisation—better known today for its flashy headquarters in the prestigious Champs Elysees decorated in raspberry ultra suede than for dynamic achievement. By comparison, the 18th century elegance of BAII's headquarters in the Place Vendome or the workman-like atmosphere of the modern block UBAF sits in Neuilly tell a different story.

Other Arab consortium banks play an increasingly active role in the international capital markets, though their personality would appear to be less distinct than that of the two Paris-based banks, UBAF and BAII. Gulf International Bank is a very active manager of loans and has spread the area of its activity considerably during the past 12 months. It now ranks second to UBAF in the number of loans it leads and manages and manages. In the course of this year it expects to establish a fully staffed bond department which would allow it to play a more consistent role as underwriter of new issues.

European Arab Bank is also an active manager of loans but there has been some turmoil recently which resulted in the departure of the bank's managing director, Robert Botcherby.

While the concept of consortium banking is being questioned increasingly today, at least where institutions whose shareholders are purely Western are concerned, it appears that Arab consortium banks, especially the older established ones, continue to thrive. They have come of age. The problem for the more recently established ones remains to acquire a personality which is distinct, and that is no easy matter.

Francis Ghiles

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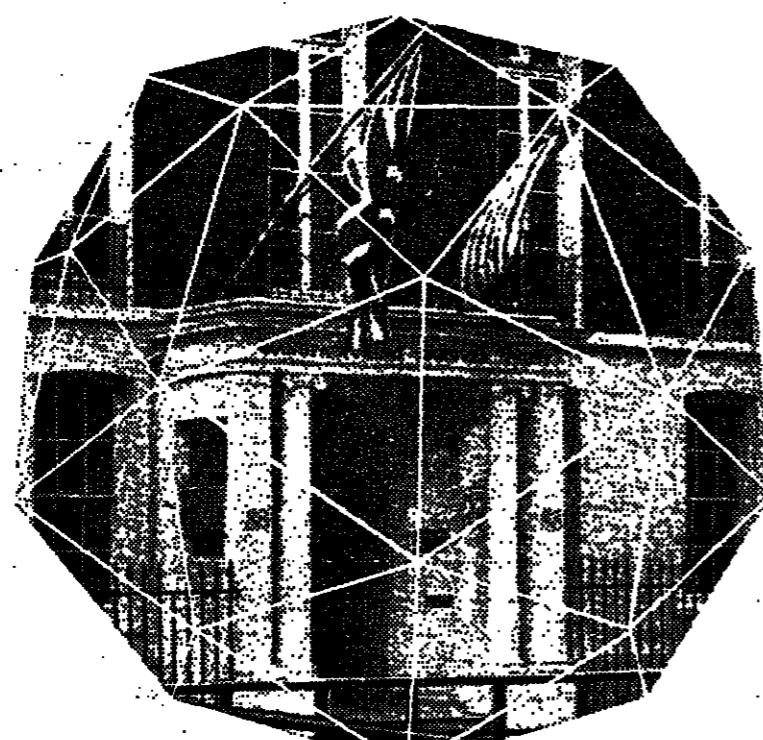
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Successful stand on currency rates

THE MONETARY authorities of the Gulf have let out a communal sigh of relief since April. Trapped in a flood of rising capital outflows for some 18 months, they had chosen not to try staying buoyant with the aid of currency revaluations and higher interest rates. They had opted instead to stand their ground and simply take a deep breath.

The exodus of capital had continued for several worrying months. Serious shortages of local currency had followed a huge switch into foreign assets and urgent remedies had been sought. Then came the April collapse in dollar rates. The flood receded and the authorities reaffirmed the practicality of their stand.

Against the background in 1979 and early 1980 of high sterling and dollar interest rates, heavy selling of Gulf currencies was inevitable. Their low interest rates and limited exposure to changes in their dollar exchange rate created spectacular arbitrage opportunities. Last year's political uncertainties in the region added a second motive for capital transfers.

It would be naive to suppose that the Gulf governments were not made fully aware at an early stage of the crisis of the consequences of fixing both interest and exchange rates. Their adherence nonetheless to the "deep breath" policy was not the product of simple-minded obduracy sometimes suggested by unsympathetic observers.

The Gulf rulers were advised that with careful central banking supervision, rate adjustments could be avoided longer than the critics thought. In this respect, the advisers were to some extent vindicated by the resourcefulness of the monetary authorities in combating the short-term effects of the capital outflow.

The money systems of the Gulf are almost entirely closed circuits. The Government sells oil and gas for dollars. The dollars are sold to the central monetary authority in exchange for, say, riyals. The Government's local spending puts the riyals into the domestic economy, where they remain in circulation or are sold back to the authority (via the banking system) to buy the dollars originally sold by the Government.

Such measures were used throughout the Gulf to offset illiquidity last year and this. They did not prevent periods of acute difficulty—with overnight rates soaring to 40 per cent or more—but they did alleviate seriously disruptive market conditions on many occasions.

Indeed, some leading bankers have criticised the over-use of swap facilities. They point out that swaps are designed to mitigate short-term illiquidity, where the timing of Government expenditure is temporarily mismatched against private exchange operations. Swaps are in this view less useful during

chronic illiquidity, where the local currency deposit base has become unsatisfactory.

But the heavy use of swaps was probably inevitable given the reluctance to adopt Western measures involving exchange and interest rate fluctuations.

This reluctance reflects, far more, however, than trust in short-term expedients or confidence that huge foreign exchange reserves can be used by Gulf States to spend their way out of any illiquidity.

Politically, a borrowing rate of 10 per cent represents an important ceiling for the Gulf Governments. Higher rates compromise the desired image of domestic stability.

While they can hardly be avoided in interbank markets, they are otherwise prohibited or effectively restricted—as in Saudi Arabia—to the overdrafts of foreigners.

Nor is this 10 per cent limit dictated only by socio-political considerations. It even, just possibly, reflects the desire to avoid the overstatement of foreign currency reserves.

The authorities also arranged swap facilities. These were a development of the arrangement whereby central banks bought foreign exchange for "same-day" rather than the more normal "two-day" settlement.

This arrangement provided immediate relief for domestic interbank markets starved of local currency. But it meant that commercial banks had to accept a (theoretical) foreign exchange risk, since foreign exchange liabilities sold in this way might need one day to be met.

Swap facilities provide for a future resale of the foreign currency to the commercial banks—though at a slightly different price to reflect the central bank's desired interest rate differential between the two currencies over the period of the swap.

Again, there is a scepticism about the efficacy of more flexible rates, reinforced during the last 12 months. "No amount of rate-tinkering will halt politically-motivated transfers of capital," said one Gulf banker.

"And if beating imported inflation is the aim, subsidies are a far better tool."

This view reflects the common belief that, if revaluation were used to offset higher import prices, many Gulf merchants would fail to pass on their reduced costs to the marketplace. Revaluation would reduce the local currency value of dollar-denominated oil-earnings.

Indeed, some leading bankers have criticised the over-use of swap facilities. They point out that swaps are designed to mitigate short-term illiquidity, where the timing of Government expenditure is temporarily mismatched against private exchange operations. Swaps are in this view less useful during

The Arab world's IMF

THE Arab Monetary Fund took a further step towards becoming the Arab world's own IMF last autumn by providing its first extended facility to the region's most indigent country, Sudan. The \$44bn loan was its largest yet, and it was the first time the Fund had lent more to a member country than that country had put in.

The Fund has 21 member States, though Egypt is technically suspended from membership, despite being one of the Fund's creditors. The chief aim of the Fund is to assist Arab States with balance of payments difficulties, recycling the surpluses of the richer Arab States to the poorer.

All member States have the automatic right to draw up to 75 per cent of their paid-up subscription should they have a balance of payments deficit. In addition, member states may be able to obtain a loan on concessionary terms from the Fund to support a financial programme to be agreed with the Fund. In the case of a severe balance of payments problem, the AMF can, like the IMF, provide funds according to a financial and economic reform programme agreed between the member state and the AMF.

A member state may in addition be able to borrow up to 100 per cent of its paid up subscription to meet some unforeseen balance of payments disaster such as crop failure. The limit to borrowing by member states in any one year is three times its paid up subscription.

Impartial

Theoretically, the AMF should meet the need in the Arab world for an impartial organisation to control the disbursement of balance of payments support to the poorer states. Richer countries like Saudi Arabia are often reluctant to give this kind of aid without some kind of control on how it is spent, and this is more easily done by an multilateral organisation.

The AMF's authorised capital is now about \$1.025bn following an additional commitment of \$50m by Iraq before the last annual general meeting in April. In fact the capital is denominated in Arab dinars, each of which is equal to three IMF Special Drawing Rights. Officially, therefore, the AMF's capital is AD 263m, or SDRs 786m.

Of this, some \$534m has been paid up. Concessionary loans disbursed to member states amount to about \$90m accounted for by loans to Sudan, Egypt (apparently being repaid), Morocco, Mauritania, Syria and Somalia.

In fact, with its \$44bn extended facility totalling \$14.6m, it is easily the biggest creditor of

the Fund. Though the \$44m loan was on terms which included a financial and economic reform programme, it came a few months after the IMF had agreed a rather larger facility for Sudan. It would not have made much sense for the AMF to have imposed yet more stringent conditions than the IMF, while less stringent conditions would have been meaningless.

Meanwhile the Fund has been trying to fulfil some of its other stated objectives, which include promoting Arab economic unity, advising states on investment

and promoting the development of Arab capital markets.

Last summer the AMF shot to prominence by announcing a stop to all financial dealings with Canada in protest at the new Canadian Government's election promise to move the Canadian Embassy in Israel from Tel Aviv to Jerusalem.

Dr Jawad Hashem, the AMF's President, said that no more deposits would be placed with Canadian banks, whether they were offshore banks in

Bahrain, on the Euromarket or anywhere else. It would have no foreign exchange dealings with Canadian financial institutions, nor would it trade in Canadian bonds.

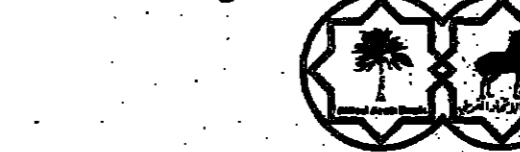
But the blow to Canada was rather less severe than these dire pronouncements suggested.

Less than \$1m of the AMF's funds were in Canadian dollar bonds at that time; in any case,

a political decision of that kind had to be ratified by the AMF's parent body, the Arab League.

CONTINUED ON NEXT PAGE

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ARAB BANKING VII

OPEC aid programme comes under fire

THERE HAVE been fewer fawning speeches and ignorant press articles about OPEC aid in the past year and a half. In their place has come increasingly outspoken criticism of the organisation's aid performance from the leaders of the industrial countries, most recently by Chancellor Helmut Schmidt of West Germany, and a great deal of more muted but rather more bitter obloquy from the developing countries.

The burden of the criticism is that OPEC's aid performance has been deteriorating in the past two and a half years, and that OPEC states have yet to make an adequate response to the effects of their oil-price increases in 1979 and 1980.

Though the OPEC countries give a far higher percentage of their GNP in aid than do the industrial countries (who are by this yardstick ten times more generous than the Soviet bloc), the disbursements by the OPEC states reached their lowest percentage of GNP in 1979. In 1978 and 1979 disbursements were in money terms lower than in the preceding three years, and considerably lower in real terms (see table). Part of the decline was caused by the departure of Iran from the ranks of substantial aid donors, though this was to some extent compensated for by a big rise in Iraq's performance.

Since mid-1979, OPEC countries have, with some exceptions, yet to give signs of substantially increasing their aid, notably while discussions on a new collective response to the plight of the developing countries are still going on. Only Iraq has greatly stepped up its assistance to poorer countries with oil purchases. Outside the Arab world, Venezuela has joined non-OPEC Mexico in an oil purchases assistance scheme for nine countries in the region.

Clouded

Discussion of OPEC's aid philosophy and performance is clouded both by contradictory arguments on the part of the organisation's members, and by misunderstanding among many development workers of the nature of OPEC aid. On the one hand, OPEC argues that it has no obligation to give aid, certainly not in compensation for oil price rises. It claims to be fighting a battle on behalf of all developing countries against the industrial countries, since its members are themselves developing countries and have big development needs. It concludes that the industrial countries, which have the real wealth in the world, should compensate the poorer states for

the effects of oil-price rises caused by the industrial countries' demand for oil.

The OPEC States themselves do not take these arguments very seriously, as shown by the fact that many of them are in fact big aid donors. They also co-operate closely and with increasing efficiency with the industrial countries in many aid areas.

Being big aid donors, OPEC states are treated in much the same way as the OECD aid donors. Their aid disbursements are recorded and published, and set against the somewhat hazy calculations of their GNP—which in the case of oil exporting countries do not make full allowance for the fact that they are depleting irreplaceable resources. In fact, as those who attempt to keep track of OPEC aid at the OECD would be the first to admit,

OPEC states are pledged to give a total of \$3.6bn a year to Syria, Jordan, and the Palestine Liberation Organisation and the people of the Israeli-occupied territories. If paid in full, these commitments would account for a very substantial chunk of the last year's total OPEC disbursements of 4.7bn (according to the OECD provisional figures). In 1978-85 per cent of OPEC aid went to seven states, five of them Arab, plus India and Pakistan.

Apart from the big political donations to the Arab front-line states, which are officially classified as balance of payments support, most OPEC aid is tied to specific projects. This is partly because balance of payments support is hard to monitor, and partly because projects—a new harbour or an irrigation scheme—are a great deal easier for the rulers of

development. Both OPEC and the industrial countries would contribute to it.

But when it was discussed at Taif in Saudi Arabia last May, the provision for contributions by the industrial countries was dropped as being unrealistic. The meeting concluded by referring the matter to last week's ministerial meeting in Vienna. Proposals included a raising of the OPEC Fund's capital to \$20bn, assistance to developing countries with oil purchases through grants for the poorest states, and loans on terms varying from concessionary to commercial for the richer developing countries.

Relations between the developing countries and the industrial states, and between these two and OPEC, are strained. While Israel is taking increasingly provocative action on the status of Jerusalem and the occupied territories, which the Arab states see the US doing nothing to stop, the Arab OPEC states can hardly be seen acceding to western pressure on aid for the developing world. Indeed, even the possibility of Arab states lending on commercial terms to the International Monetary Fund is held up by a row over the granting of observer status to the Palestine Liberation Organisation.

What is depressing, however, is the lack of dialogue between the different parties over the aid issue. OPEC states barely put in an appearance at the (admittedly tedious) UN Special Session at the beginning of this month, which dealt with development issues and the North-South dialogue. OPEC states' diplomats have talked of postponing action on an aid package until after the global negotiations between all the countries of the world originally scheduled for next year.

For most developing countries, that is too long to wait. What OPEC states seem only able to grasp is that because high oil prices now absorb very high proportion of developing countries' export earnings (often as much as 60 per cent), these states effectively have no foreign exchange in the bank.

The result is that their economies slow down and development projects to increase productivity or exports, often partly funded by OPEC states, are delayed or even aborted altogether. That is why the developing countries want a share of the OPEC states' current account surplus, estimated at \$115bn for this year.

James Buxton

AID GRANTED BY OPEC COUNTRIES

1975 1976 1977 1978 1979

\$m

Nigeria 14 83 64 38 28

Algeria 41 54 48 44 45

Venezuela 31 103 52 108 83

Iraq 218 222 61 172 861

Iran 593 753 224 278 21

Libya 261 94 115 169 146

Saudi Arabia 1,997 2,407 2,410 1,470 1,970

Kuwait 976 615 1,518 1,268 1,099

Qatar 339 195 197 106 251

United Arab Emirates 1,046 1,080 1,177 690 207

Total OAPEC* 4,879 4,655 5,226 3,919 4,579

Total, OPEC 5,516 5,598 5,868 4,844 4,711

Source: Organisation of Economic Cooperation and Development.

OPEC aid is not all like that given by OECD countries.

One third of OPEC disbursements over the past six years has been in contributions to the capital of OPEC and Arab multilateral funds, most of them newly established, or to other international bodies. The main aid-giving OPEC states—Saudi Arabia, Kuwait, the United Arab Emirates and Iraq—have their own aid funds.

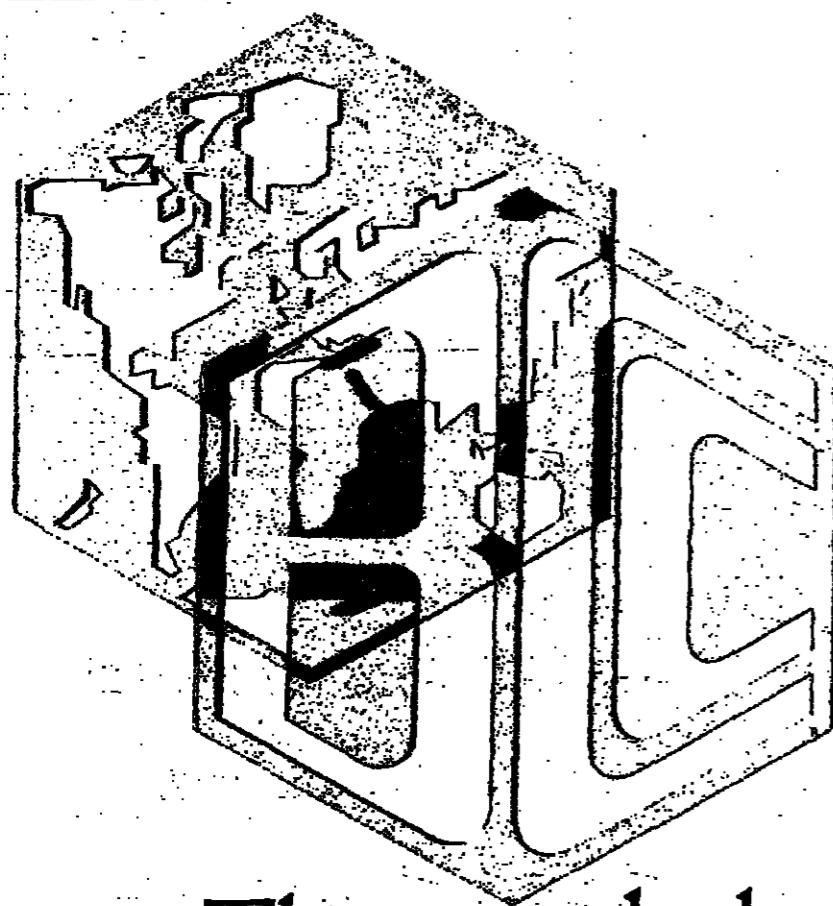
Yet the bulk of OPEC aid is not disbursed to recipients either by the multilateral or the bilateral funds, but goes in the form of direct transfers from the Ministry of Finance of one country to that of another. Such transfers are often difficult to keep track of, though the bulk of them do eventually show up in the published statistics.

Most of the transfers are to the Arab front-line states and to a few near neighbour states of the oil states. Indeed, under the Baghdad summit agreement of November 1978, six Arab

some of the donor states to envisage than a crude bank statement entry.

It is therefore hardly surprising that OPEC states have yet to agree on a collective programme to assist the developing countries in the wake of the 1979-80 oil price rises, and that the big donors (with the exception of Iraq) have not stepped up their aid programmes. OPEC is not a very cohesive body, while individual OPEC states, notably Saudi Arabia, are ill-equipped to digest rapidly the confusing plethora of side-proposals that have been put to them in the past year.

However, as well as raising the capital of the increasingly effective OPEC Fund, based in Vienna, from \$1.6bn to \$4bn, OPEC members have been discussing much larger aid programmes. The OPEC Long Term Strategy, which provides for steady but reasonably predictable oil price increases, endorsed an Iraqi plan for a joint fund for energy and deve-



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Arab IMF

CONTINUED FROM PREVIOUS PAGE

which did not do so. Later Canada dropped its plan to move the embassy.

The AMF took a strong stance on the freezing of Iranian assets in the U.S. by President Carter after the taking of the Iranian hostages. In January this year, Dr. Hashem issued a measured but strongly-worded statement calling for Arab investments and deposits in western countries to be guaranteed against sequestration and freezing.

The U.S. Government's action against non-Arab Iran was a severe blow to international confidence and stability, he said. The action of the banks had "revealed that they could act as instruments for the implementation of measures, such as freezing of deposits, taken for reasons totally unrelated to the economic and financial considerations which alone should guide them."

Dr. Hashem said there should be an international agreement between the "advanced countries" and the Arab states. There should be a conference to discuss the issue, he said.

Significance

The significance of the statement related more to the investment of the surplus funds of Arab members of OPEC than to the AMF's own funds, none of which—at that time—were invested in America. The U.S. Treasury had refused to grant the Fund exemption from U.S. withholding tax on its holdings of U.S. Treasury bonds, since the Fund is not a sovereign state. But the Fund at that time had about \$150m invested in U.S. banks in Britain, the Bahamas, West Germany and Singapore.

Little more has yet been heard of the proposed conference, but Dr. Hashem was undoubtedly putting the AMF's weight behind the Arab case on what is currently a crucial issue.

But the most important issue is for the Fund to become a bigger provider of balance of payments support to poorer Arab states.

James Buxton

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ARAB BANKING VIII

Oil wealth flows into precious metals

FOR THE last decade, a favourite occupation of international bullion market pundits has been the drawing of elaborate charts showing a remarkably precise correlation between the inexorable price rises of oil and gold.

The ratio between the price of a barrel of oil and that of an ounce of gold has remained at roughly 1:20 with the occasional fluctuation on either side since the halcyon days in 1970, when oil was \$1.5 a barrel and bullion still traded at the old official price of \$35 per ounce.

The step-by-step price increase of both commodities during the 1970s—both have risen 20-fold during the last 10 years—has been more than a coincidence. Oil and gold have both become world-wide barometers of political instability. A more practical reason for the link is that the Arab countries which have derived the largest financial benefit from the oil price rises have for several years been investing a considerable proportion of their increased wealth in gold.

Middle Eastern demand has been one of the most important factors behind the trebling of the gold price since the beginning of last year. There was particularly heavy buying from that area by Government-owned or State-backed institutions as well as by wealthy private individuals during the near-panic conditions on the bullion market leading up to the record \$850 per ounce recorded in January.

Since then, the price has again recovered, rising to nearly \$700 earlier this month as the markets became nervous during the run-up to the OPEC price-fixing meeting in Vienna. Arab investors have been back as a major force in the market since the ending of Ramadan last month. But dealers say there has been buying and selling in both directions. This represents a significant switch from the one-way stockpiling seen during the price surge of the end of last year.

The drop in price since then—gold hit a low of \$470 during the peak of the U.S. financial squeeze in March—left many Arab investors with heavy losses.

Such losses were not confined to those trading in gold. The ill-fated efforts of the Texas-based Hunt family to corner the world's silver market were backed by wealthy Arab investors, including at least one member of the Saudi Royal family. The partners shared in the misery when silver collapsed from its January peak

of \$50 per ounce to around \$10 in March.

Middle East investors have also participated in the ups and downs among other precious metals like platinum and palladium over the last few months.

According to some Swiss bullion dealers, Arab clients have diversified into silver and other precious metals. They aim both to spread the risk and to avoid annoying the Americans by pushing the gold price too high.

Gold enthusiasts in the Gulf have, however, learnt something from the price-gyrations of the last few months. They have become far more skilful at playing the market in both directions to avoid, or at least diminish their losses, according to London bullion dealers.

A large amount of gold was sold back to the market from the Middle East in the first three months of the year, estimated at as much as 150 tonnes. These sales represented a combination of profit-taking, forced selling and unloading of old jewellery stocks as the price tumbled from the January peaks, and were partly responsible for the relative weakness of the gold market during the spring and early summer.

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The sources of Arab demand for gold can be split into three basic categories, all of them to some extent overlapping. Buying of gold for jewellery has long been a staple component of overall purchases from the area, but fell sharply in 1979. But investment demand—divided between public and private sectors—has risen in line with the greatly increased current account surpluses of the Arab oil states.

The jewellery sector showed

itself remarkably price-sensitive last year. According to Consolidated Gold Fields, the London mining finance house, total Middle Eastern purchases of new gold for cart jewellers making dropped sharply to only 65 tonnes last year from 226 tonnes in 1978. The fall reflected resistance to higher prices and increased use in the industry of gold from old stocks.

This reduction in demand is, however, likely to have been eclipsed by increased investment demand over the last year or so. Significantly this has been a time when total world supplies of the metal have been decreasing sharply.

Secretiveness

Firm figures on the extent of Arab buying are hard to come by in a market which prides itself upon its secretiveness and lacks any overall statistical coverage.

But some idea of the strength of demand has been provided by official Swiss figures

showing that Iraq, Kuwait and the United Arab Emirates between them transferred a total of 129 tonnes of gold, worth some \$wfr 4.2bn (£1.1bn) from the Swiss bullion market in the first six months this year.

Total exports of gold from Switzerland to Arab countries during the first half came to 146 tonnes, worth \$wfr 4.7bn (£1.2bn). This amounted to 40 per cent of all Swiss gold exports. British Customs and Excise figures reveal that there have also been transfers of gold to Arab countries from the London market this year—notably

to Libya.

These figures do not, however, include the amounts of gold bought by Arab investors in London and Zurich and stored there on deposit, rather than physically shifted back home.

This type of buying might have increased over the last year or so. Fears of political instability in their own countries have made some wealthy Arabs reluctant to keep too much of their hoards at home, according to London dealers.

One London banker in touch with Arab clients estimates that there are 30 to 40 private groups

or consortia in the Gulf playing the gold market, with funds up to \$60m to spend—around five with capital \$100m. Such groups trade around the clock in the E. East, European and North American markets. They normally carry out transactions two to three tonnes a time—but occasionally up to 10 tonnes as they deal mainly through London bullion houses or Zurich banks, all of which have offices in all three centres.

In most Arab states, a string of quasi-official investment institutions share with the Central Bank or Finance Ministry the job of administering the nation's foreign reserves. Because of blurring of the lines between Government and private investments, it is often difficult to detect whether gold stocks are being built up as part of official decisions to shift reserves into.

The figures for official gold holdings reported by the countries to the International Monetary Fund are particularly misleading in this respect. According to the IMF, the combined official gold reserves of Saudi Arabia, Kuwait, the UAE and Libya amount to around 322 tonnes. But this almost certainly understates the true total (just as the Fund figures give an incomplete picture of Arab currency reserves).

There is in fact little doubt that Arab OPEC states are investing in gold as part of general policy to diversify the content of their reserves. This represents a continuation of efforts already put into effect over the last few years to lower the dollar component of foreign exchange holdings in favour of other currencies like Deutsche Mark, yen and sterling.

The Bank of England estimated that, as of the end of last year, official holdings of gold (valued at \$500 per ounce) probably accounted for just over 10 per cent of total OPEC assets. This is roughly the proportion that some investment managers in Arab-connected banks have been advising as suitable "core" holding of gold in privately-owned portfolios.

David Mar

Investor deployment of private fortunes

FROM THE days when the rustle of Arab petrodollars first began to be heard in the West, the deployment and disposal of enormous private fortunes: The private investments of some of the ruling family in Kuwait are of sufficient magnitude to merit the full-time attention of Khalid Abu Saad, who left his post as Director of Investments in the Ministry of Finance to look after the private financial affairs of the Sabahs.

The Dowager Queen Iffat, widow of the late King Faizal of Saudi Arabia, merits inclusion in the top league of Arab private investors. So does her brother, Sheikh Kamal Adham, one of the late King's closest confidants and a former Royal adviser. But investments of people in the highest echelons of Arab society are never publicised and scarcely ever traceable to the original investor.

Although there are no authoritative statistics published on the outflow of private sector funds from the Arab countries, a realistic assessment gives a different and less dramatic picture.

Undoubtedly there is a growing number of individual

Arabs who have amassed large personal fortunes. Increasingly, they will look to overseas investment for the exploitation of their assets. But, with some exceptions, the scale of this investment is often considerably less than popularly supposed.

A few very wealthy Arab individuals have formed their own institutionalised investment vehicles. Among the better-known is Triad Corporation of Adnan Khushoggi, whose activities frequently make the financial pages as well as the gossip columns.

Sheikh Badriya al Seba, the widow of the late Sheikh Fahd of the Kuwaiti Ruling Family, has her United Trading Group.

This group includes a highly successful foreign exchange operation and is a major dealer in gold. Sheikh Badriya, whose reputation for business acumen is almost legendary, has large private investments in Spain and Australia as well as in Europe.

Sheikh Suleiman Saleh Olayan, the Saudi Arabian entrepreneur, runs a diverse stable of companies through his main group holding company Olayan Investments NV, which is registered in Curacao. Dr. Ghaffar Sharoun, the son of one of Saudi Arabia's Royal advisers, has built up his Redex Corporation into an international organisation with substantial interests in banking and real estate.

Some private Arab fortunes are genuinely fabulous, although hard facts about them are relatively scarce. Sheikh Jaber al Ahmed, the ruler of Kuwait, Sheikh Saad Abdullah, Kuwait's Crown Prince and Prime Minister, are

industries company became the first Saudi Arabian company to take control of a UK concern with the purchase of the engineering firm Beyer Peacock. A year later Sheikh Bedrawi's company bought out the Concrete Group of the UK for £1.5m. Both investments were made to match the industrial and technological requirements of National Chemical Industries' operations in Saudi Arabia.

Arab private investors are the majority shareholders in the Allied Arab Bank in London, the phoenix that rose from the ashes of Edward Bates' merchant bank. Among the leading shareholders is H. E. Mohamed Mahdi Tajir, the United Arab Emirates' ambassador to the UK and reputedly one of the world's richest individuals.

Said Jaber, who has close connections with important Saudi Arabian interests,

and Ibrahim Shater, a leading Saudi Arabian merchant family.

The privately owned Saudi Arabian Investment Company, whose chairman is Prince Mohammad bin Fahd, a son of Crown Prince Fahd of Saudi Arabia, caused a stir in Wales

by forming a consortium with the Welsh Development Agency to set up HG Tubes. It was the first and, until now, the only Arab investment of any consequence in Wales. Again, the rationale of the investment refers to the company's potential as a supplier to the developing markets in the Middle East.

Harb al Zubair, a successful Saudi Arabian businessman, is another who has taken the path into industrial investment. One of his industrial investments in Europe was to acquire control of Omega Engineering in the UK. Mr. al Zubair is in the happy and sensible position of being both the exporter of the company's products from the UK and the importer into Saudi Arabia.

As well as the desire of the wealthy individual to spread his investment risks, there are several factors which are being used to increase the flow of private Arab investment money into the developed countries. Since the overthrow of the Shah of Iran, the armed siege in Mecca last year and the Shia disturbances in the eastern province of Saudi Arabia, the uneasy political climate is widely recognised. It is seldom openly admitted or discussed but private confidence in the future stability of the region particularly in the Gulf States

CONTINUED ON NEXT PAGE

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ARAB BANKING IX

Traditional attitudes among customers

"THERE ARE no 'Belgian deniers' in the Gulf," said one local banker recently, referring to the classic type of middle class investor whose activities have so much encouraged the growth of the Euromarkets. "The same kind of wealth exists here, but it sits passively on deposit. Its owners haven't provided much incentive for an Arab investment banking system."

"Nor have Arab banks wasted too much time trying to change this state of affairs. There have been attempts to launch money and capital market investments; most notably the Kuwaiti dinar bond market but also, for example, certificates of deposit in Kuwait and the UAE. But individuals have shown little interest."

The Arab fondness for tangible assets—whether buildings, gold or more exotic investments like stamps or gems—has been a formidable obstacle even where individuals have taken a nervous decision to do anything more than run a deposit account. And such is the preoccupation with safeguarding the principal of a capital sum, to the detriment of much thought about current yields, that this decision is less common than is often supposed in the West.

Salesmen

At the lower end of the scale, bank customers with \$10-100,000 still seem generally content to leave their money on current account or short-term deposit. Waves of Western securities salesmen—and even saleswomen, attending Gulf ladies' tea parties—have made remarkably little progress in converting them to the joys of bond or equity portfolios.

This is not altogether surprising, perhaps in view of the poor returns which many of these have returned in recent years. Meanwhile, the local commercial banks have seen a great increase in retail business, where simple account transactions can be extended into social occasions—something which accords far better with many customers' requirements.

It was the Arab traveller Wilfred Thesiger who years ago observed "Bedu: love money; even to handle it seems to give

them a thrill. They talk of it incessantly." Most commercial banks in the Arab world—and especially the Gulf—still have to hold court each day for troupes of customers with less interest in remote paper markets than in the cash positions of their friends, to be discussed for hours among the tea trays and coffee cups.

This remains an obvious but nonetheless fundamental feature of the place of commercial banking in the Arab world. Some observers ponder the implications of this for recent moves by some U.S. banks to introduce modern electronic banking.

There are fewer doubts about the benefits to the traditional banks like National Commercial Bank or the National Bank of Kuwait (NBK), which have accommodated the feature with a broad expansion of their retail networks. NBK now has 37 branches. But they have hardly been encouraged by it to press investment services on their customers.

At the upper end of the wealth scale there is similarly scant encouragement for the Arab banks to develop their investment facilities. Among the younger nouveau riche, there is a little inclination, or indeed need, to save and a marked preference for conspicuous expenditure. Older Arab businessmen and merchants with large sums to invest abroad will turn to the foreign banks which can offer them the necessary expertise and market guidance; their investments have been a very lucrative source of income for some Western equity and gold brokers over the last year.

This use of foreign banks is also motivated in some instances by a desire for more privacy than is always available at Arab banks. Indiscretion about a customer's account is in many Arab states illegal. But such is the intensely personal nature of Arab society that few wealthy depositors will rely upon the law to keep the latest news about their account out of the marketplace.

And there is the additional complication of the family ownership of many banks: few big merchants are happy to disclose their financial dealings to

an Arab bank with a small number of powerful shareholders but no connection with his own family.

But the use of Arab banks by rich Arabs is anyway constrained most seriously by the paucity of domestic opportunities for wealthy investors, unless they choose to embark directly upon the establishment of their own full-time businesses. This is not to say that more would not like to keep their fortunes nearer to home.

The massive over-subscription for new share issues in Gulf companies floated last year attests to this—as also the very heavy trading on the Kuwaiti stock market from time to time. (One participant estimated the daily turnover in the early part of this year's Ramadan at about \$350-500m equivalent.) But both phenomena equally attest the lack of alternative domestic opportunities.

Attempted

Some Arab institutions have attempted to tap these sources of private capital—and the cash holdings of the less wealthy, too—with a view to funding discretionary investments both at home and abroad. But the Bahrain Investment Company, for example, has found it hard going. Progress has also been slow with attempts to launch mutual funds in the Gulf, though efforts in this direction by the Eure-Kuwaiti Investment Company and KFTCIC in Kuwait are being watched with interest if little enthusiasm, by the commercial banks.

Their lack of enthusiasm is understandable. The social forces in the Arab world which work against the development of investment banking often work at the same time in favour of a very profitable commercial banking sector. The cheap funding available from huge local currency deposits offers the Arab banks a strong advantage, in particular, against their foreign competitors.

It is an advantage they have been slow to press. But this is changing. The new sense of direction in Saudi banking, the award of mandates like the recent £300m credit for Bahrain to Arab lead managers,

the increased trade financing by Arab banks and their growing involvement in credits for local companies like ALBA in Bahrain or Al-Babtain in Kuwait—all are firm indications of the change.

But the change remains heavily weighted towards commercial rather than investment banking or the promotion of equity participation aimed at internal development. And most of the Arab banks with investment titles—like the Saudi Investment Banking Corporation in Riyadh or the three Ks in Kuwait—are similarly either more involved domestically with loan syndications and other commercial banking activities or else are looking primarily outside the Arab world for their investment banking business.

One institution which has so far acted in many respects like a commercial bank but which fully intends to play a more genuine investment role is the Arab Petroleum Investments Corporation (APICORP).

Established within the framework of OPEC and based in Saudi Arabia's Eastern Province, APICORP has made substantial progress with its aim of promoting the Arab hydrocarbons industry and had "project investments" of SR 493.2m (\$148.6m) at the end of 1978.

Of this amount, SR 337.7m (\$101.7m) comprised syndicated loans. And if opportunities do arise for APICORP to participate in the kingdom's petrochemical industry in the next few years—which it has yet to do—this seems most likely to be in a commercial banking capacity. Nevertheless, APICORP did also show a portfolio of project-linked bonds and equity participations worth SR 145.4m (\$43.5m) at the end of last year and has indicated its intention of increasing these direct equity investments.

This it should easily be able to do, giving its existing involvement with a number of proposed Arab joint ventures for which APICORP has already undertaken much of the preparatory work.

The other major kind of quasi-commercial banks which have gone some way towards increasing the Arab commercial banks' investment role—and which have largely accounted in Saudi Arabia for the limited domestic role of APICORP to date—are the specialised credit banks which offer loans at less than commercial rates. Industrial Bank of Kuwait (IBK) is one of the most successful of these banks and has now received a second KD 100m loan facility from the Government of Kuwait to expand its loan portfolio.

Both these latter categories of "commercial" bank are primarily or entirely financed by Government funds, however. This points again to how much has yet to be done—on both sides of the relationship—between the Arab banks and the Arab private sector if the banks are ever going to take up a more significant role in investing surplus wealth in the development of the Arab world.

John Christie

D.C.S.

Fortunes

CONTINUED FROM PREVIOUS PAGE

and Saudi Arabia, is at a low ebb. Fears of a super-power confrontation in the Middle East are an ever-present concern.

The heavy Arab purchases of gold a few months ago were a direct reflection of that lack of confidence. Outflows of private capital from the Gulf and Saudi Arabia reached substantial proportions. In such an atmosphere the attractions of overseas investment become powerful.

Another factor which will pull more private Arab money into Western investment channels is the acute shortage of local investment opportunities in the oil-producing countries. The major development projects in the region are practically all Government-funded, with little or no place for participation by private

investors. Recently, however, the authorities have recognised this omission and have begun to set aside equity portions of their big projects for public participation.

One recent indication of the extent of private investment pressure is indicated by the huge over-subscribing by Kuwaitis for offshore Gulf companies. Only Kuwait has an official stock exchange, where less than 40 securities are listed and dealings have hitherto been restricted to Kuwaiti companies. The Kuwaiti authorities have just issued new listing rules which would allow foreign companies to be listed but the conditions laid down are so strict that very few foreign companies will qualify.

In the rest of the Gulf States and in Saudi Arabia, private

investors must deal on the unofficial market, but opportunities are very scarce.

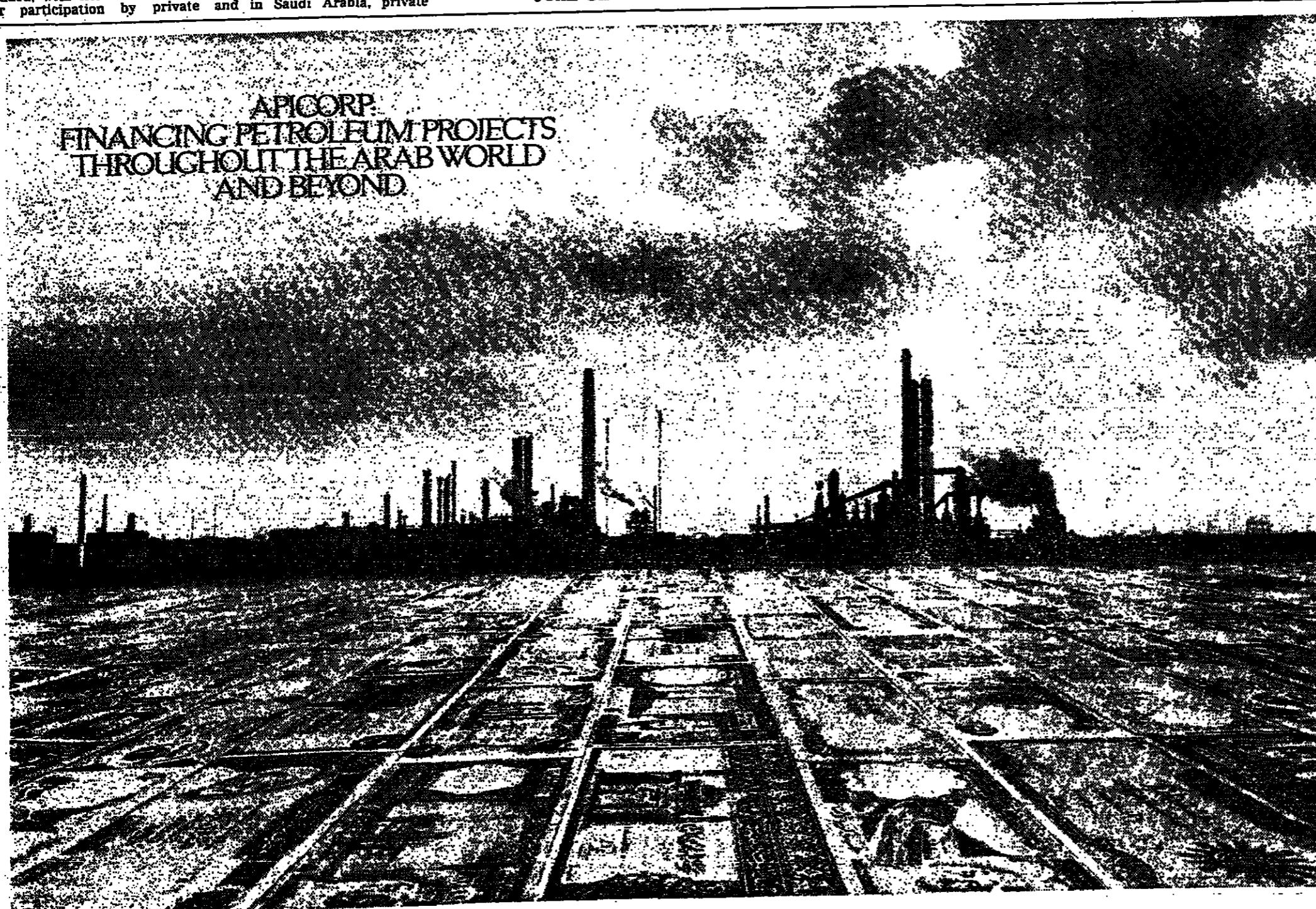
Just as there are many conduits through which private Arab investments are funnelled, so there is a wide geographical spread to those investments. Individual preferences and predilections have taken private Arab investments all over the developed world. Switzerland is probably the largest single refuge for private Arab funds, but France, West Germany and the Netherlands all have their Arab investment devotees.

London's paramount position as a world financial centre and its capacity to deal in almost every conceivable form of investment is a major attraction for private Arab investors.

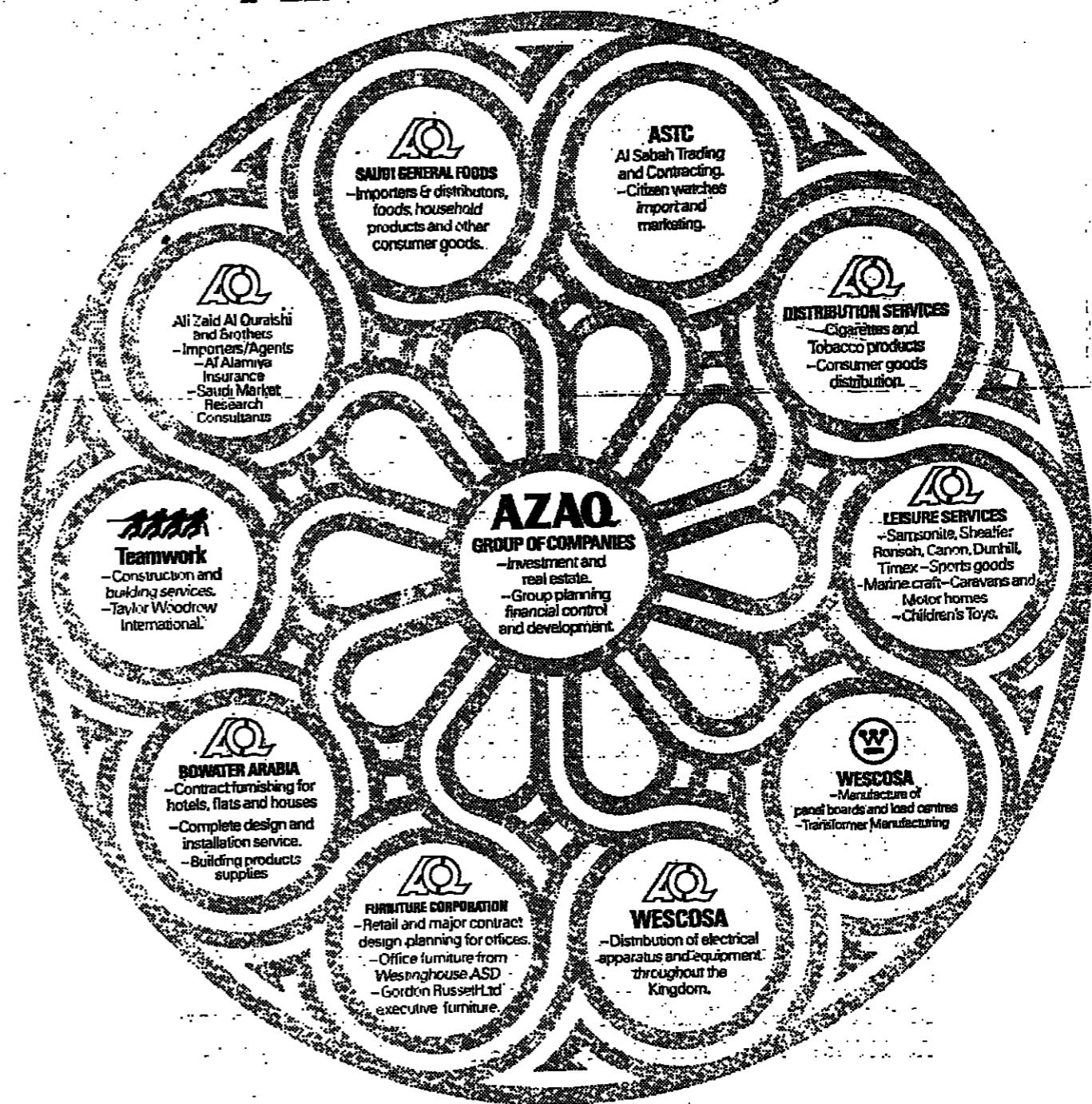
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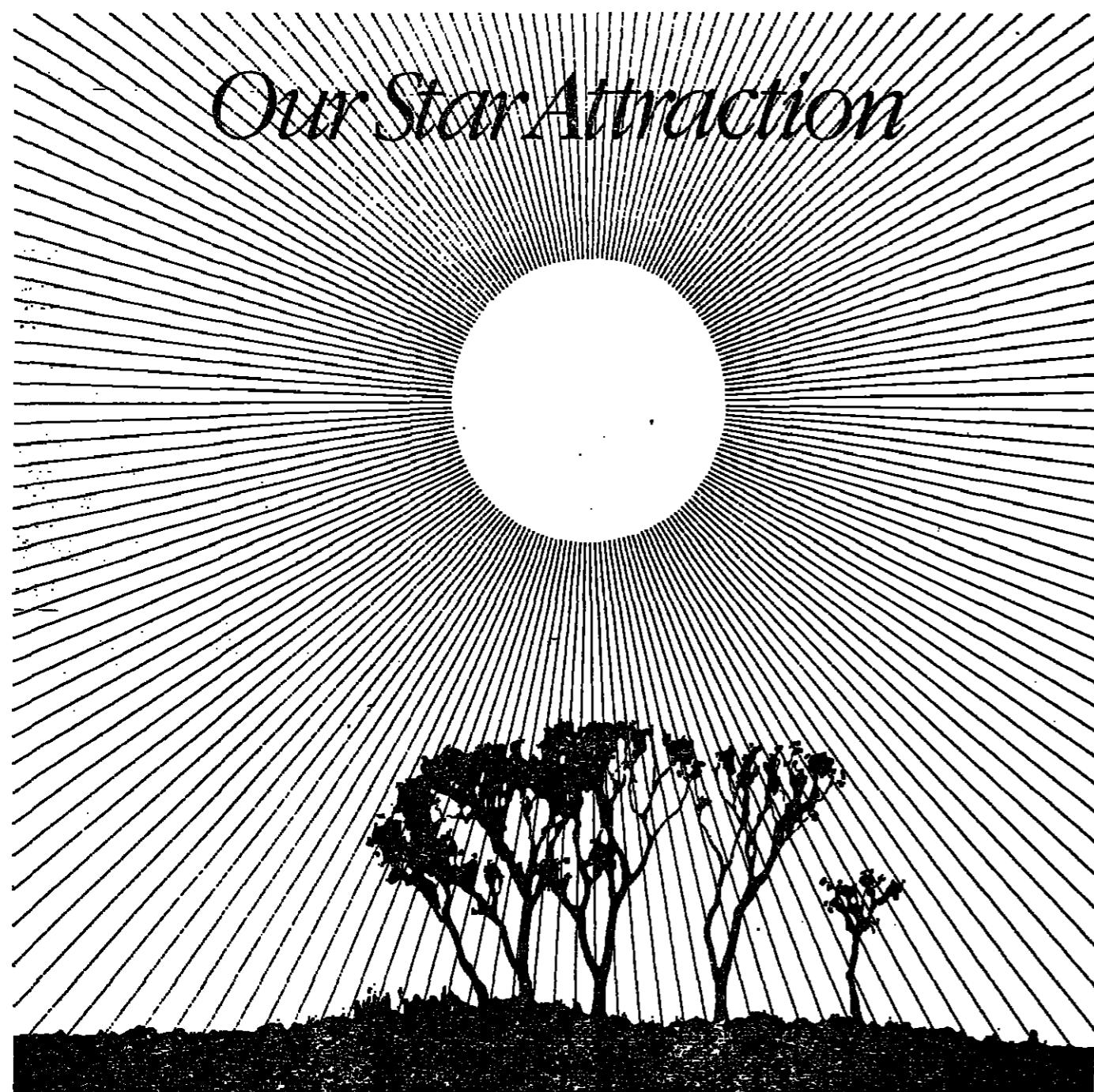
To date, the projects financed by loans and equity participation have been in gas liquefaction, petrochemicals, tankers, oil refineries, drilling and fertilizers.

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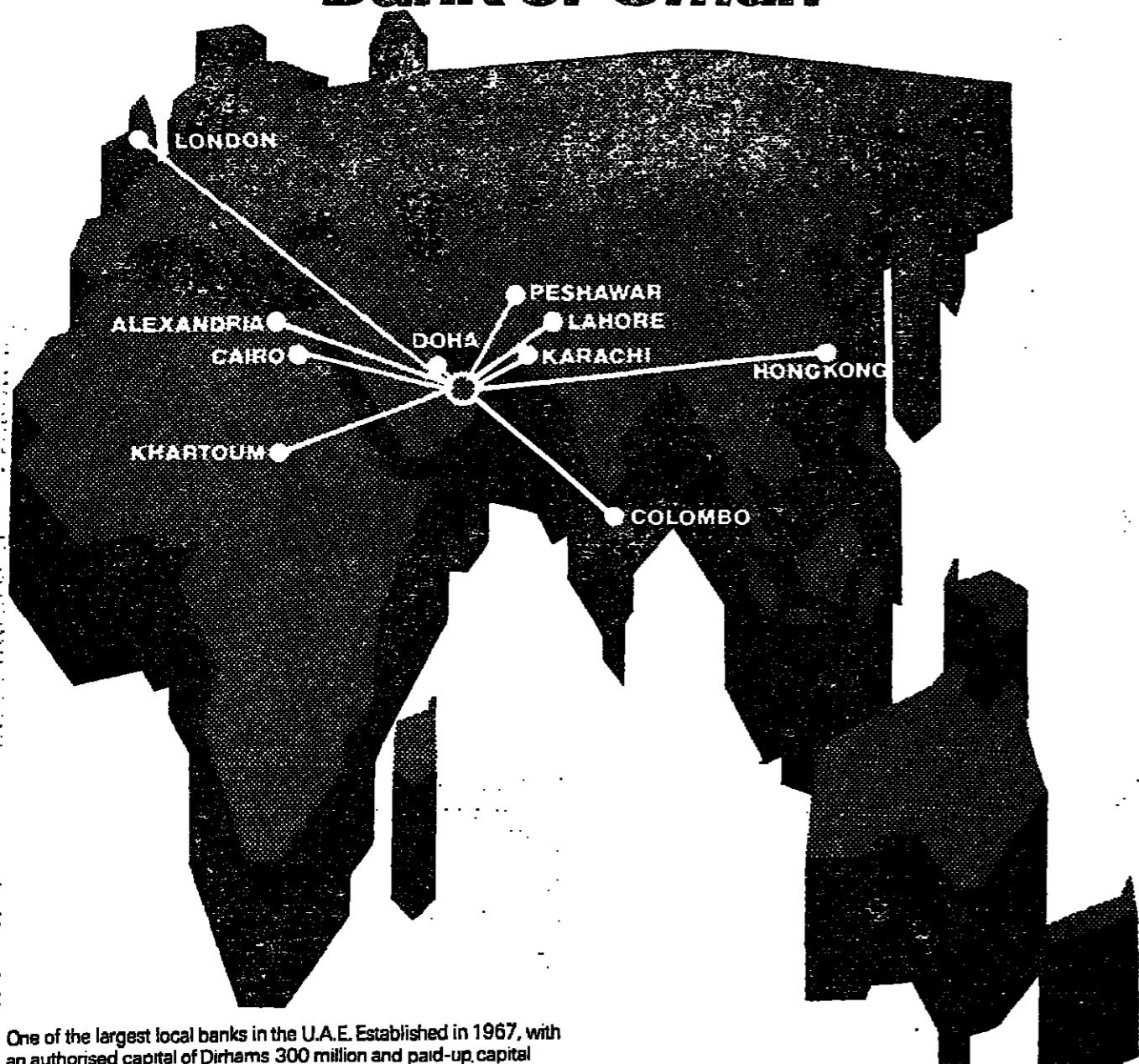
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ARAB BANKING X

Disillusion sets in as Arab investment ideal is checked

IT HAS been said that the trouble with intra-Arab investment is that the rich countries don't need it, the socialist countries don't want it and the bankrupt countries can't use it. That is an exaggeration, but it does sum up the current disillusionment about an idea which was commenced with high hopes and considerable idealism.

The original idea, as developed by the Kuwaitis before the 1973-74 oil price rise and since expounded more fully by others, was that the proper place for the rich Arab states to invest their surplus wealth was in poorer Arab countries. The Arab OPEC states with large surpluses see themselves as developing countries temporarily enjoying substantial liquidity. Behind the neat theory was a genuine idealism aimed at reviving the Arab world after a century or more of humiliation by the West.

In the world at large, developing countries with an outside investor remitting or planning to remit profits could hardly be said to be on the increase. Many governments have either set themselves against it or are suffering from the legacy of a predecessor which did so. What is remarkable in the Arab world is the relatively large number of projects involving outside investors which have got going in the past few years, sometimes in countries which until 1973 were sternly opposed to the very concept.

The fact that investment may be available from outside has led several countries—notably Sudan and Egypt—to reverse official policies on foreign investment and hence their whole economic orientation. The fact that most of the capital and some of the management for new investments in the poorer Arab countries comes from other Arab countries has not necessarily made it more palatable than if it had come from Western countries. Indeed, the opposite may be the case.

Even within those poorer Arab countries which officially attract foreign investment, the more realistic officials will probably admit that they have received as much investment as they were prepared to welcome and which the state of their economies made possible. The bulk of Arab surplus funds goes to the Western countries, investing there or in real estate at home is far simpler, and the return is often better than investment within the Arab world. The efforts of other Arabs to get projects going in their fellow Arab states are therefore all the more remarkable.

This category does not include people like Adnan Khashoggi who is mainly concerned with making commissions on trade and arms deals between the West and the Arab states. It covers concerns like the Kuwait Foreign Trading Contracting and Investment Company (KFTCIC), or The Arab Investment Company (TAIC), based in Riyadh, which have lavished time, attention and money on getting the Kenana sugar project in Sudan going, and a number of smaller investors from the private sector.

Surplus funds

The Arab states can be broadly divided into three investment categories. First, there are the capital-rich, free enterprise countries which have the surplus funds to invest elsewhere, such as Saudi Arabia, Kuwait, the United Arab Emirates and Qatar. Then come the socialist countries which do not want foreign investment. Some of them are rich—Iraq, Libya and Algeria; while two of them are poor—South Yemen and Syria (the latter having until recently appeared receptive to investment). In the third category are those countries which officially attract investment: Morocco, Tunisia, Egypt, Sudan, Lebanon, Jordan, North Yemen, Bahrain and Oman. It is to these countries that the limitations on outside investment apply.

The first limitation is economic. With the exception of the expanding oil-based economies of Oman and Bahrain, these states' economies have had mixed fortunes since the 1973-74 oil price rise. Most of them have experienced fairly fast growth, by the standards of other developing countries, thanks to reasonable inflow of Arab aid mainly for projects and the remittances of expatriates who have gone to work in the richer Arab states.

But growth has had its side-effects: the physical infrastructure of several countries has been found to be quite inadequate; at least one state—Sudan—has found it has not had enough foreign exchange to pay for routine imports of fuel and spare parts; and many of the best skilled workers in these countries have emigrated to work in the oil states. These all limit the amount of

investment that can be absorbed.

The other limitation is less tangible. While several of the states officially attracting investment were doing so before the 1973-74 oil price rise, others—notably Sudan and Egypt—had been run on distinctly socialist lines, in Egypt for the best part of a generation. Well drawn-up (or, in many cases, badly drawn-up) investment codes were obviously of some help in attracting the investor; but investors also needed the active encouragement of state bureaucracies in getting projects approved and started.

Kenana project

In Sudan and Egypt this was rarely possible, even where the head of state was heavily committed to the project personally, as in the case of President Nimeiri and the Kenana project. Bureaucrats had no particular incentive to push projects through; they were not by nature inclined to ease difficulties, and in Egypt, in particular, bureaucrats could see that if foreign investment were successful it would spell the ultimate end of the orderly-looking if inefficient State-controlled economy they had run for so long.

These difficulties were compounded because investors have frequently had to go into partnership with government, and use State-owned institutions for banking, transport and other facilities. Here the bureaucratic mentality also prevails, and staff lack the personal commitment and the profit motive to push things through, or are simply not skilled enough to do so.

Many a development project has either been slowed down or else scared away altogether by the State-run railway system in Sudan or the nationalised corporations in Egypt. For in both countries, a slender edifice of capitalism is being erected on an almost incompatible but still durable socialist base.

The director-general of The Arab Investment Company, Mr. Abdul-Rahman al-Sai, who is unfortunately now leaving for another post, believes that a major role of intra-Arab investment is to improve the efficiency of Arab economies by forcing them to reform their administration and philosophy.

By bringing what he calls "the discipline of development" to the Arab world, he believes he can do it a service. He also believes that for this reason, states such as Iraq and

Algeria, which say they do not want or need outside investment, ought to have it just as much as Syria and South Yemen, which have turned their back on economic realities to pursue their barren strategies to the bitter end. These and other countries like Sudan, which are still not pushing for reforms, will eventually "strangle themselves to death," he says.

TAIC, which is owned by 15 Arab governments and has a paid-up capital of \$290m, has under Mr. al-Sai waged a discreet war of attrition against the dogmatism and sloth of many Arab governments. It insists on good feasibility studies, application of strict economic criteria (though it may be prepared to settle for less than the maximum financial return), and opposition to corruption in the schemes in which it takes a

share. Among its successes, it can point to the Asment de Tamara cement plant in Morocco and Ciment Amilante Tunisi, in Tunisia. Kenana, which produced its first sugar earlier this year, has turned out several times more expensive than first envisaged. But it stands a chance of becoming profitable thanks to the greatly improved sugar price. It has also taught some important lessons and demonstrated new management methods to Sudan.

Oil pipeline

KFTCIC, 85 per cent owned by the Kuwaiti Government, along with Saudi Arabia and some Sudanese institutions, put up \$157m in a successful capital increase operation by Kenana earlier this year. The

Kuwaiti concern operates on similar lines to TAIC, and has a string of projects round the Arab world. One of the most important is the SUMED oil pipeline across Egypt. Like TAIC, KFTCIC has found Jordan and Tunisia the two countries most receptive to investment, as one might expect from states run on free-enterprise lines and accustomed to living off their wits.

But neither of those countries has unlimited capacity to absorb investment given the size of their economies. The big prize remains Egypt, with its vast potential market, sophisticated labour force and geographical advantages.

Despite Arab grumbles about its bureaucrats and the fact that it is now officially subject to an Arab economic boycott which means state organisations from other Arab countries cannot

initiate new projects, it is surprising how much investment has gone into it. Much has been invested in real estate of different kinds, from hotels to private hot-holes for rich Arabs. There are also transport companies and minor manufacturing factories using private Arab capital in collaboration with the revived Egyptian private sector. Indeed, hotels and real estate are popular investment outlets for the rich Arab states in other Arab countries.

Arms industry

With the collapse, thanks to the boycott, of the remarkably advanced Egypt-based arms industry, the Arab Organisation for Industrialisation, the number of successful intra-Arab concerns is diminished. Some of the more successful are described in an accompanying article. But one big disappointment so far has been the portentously named Arab Authority for Agricultural Investment and Development (AAAD), an off-shoot of the Kuwait-based Arab Fund for Economic and Social Development (AFESD), charged with developing Sudan as an agricultural exporter.

It is generally accepted that AFESD's plan to make Sudan into the "breadbasket of the Arab world" was far too ambitious for the time-scale envisaged. The AAAD only got underway in 1978 after lengthy behind-the-scenes wrangling, but it has a very substantial paid-up capital of KD 150m (\$560m).

Yet it has not commenced any projects and those currently under consideration are small-scale schemes in such fields as poultry and eggs. AAAD's capital would permit investment in large new schemes in Sudan, to take capital in big existing ones (it came close to investing in Kenana but finally did not) and could even help Sudan finance the rehabilitation of its existing run-down agricultural base. But it has done none of these, because of management weakness and poor relations with the Sudanese Government. So far it is a missed opportunity in intra-Arab investment.

But Mr. Abdul-Rahman al-Sai would caution against excessive disillusionment. Much has been learned, organisations have discovered how to work together, and the sheep have to some extent been sorted from the goats.

James Buxton

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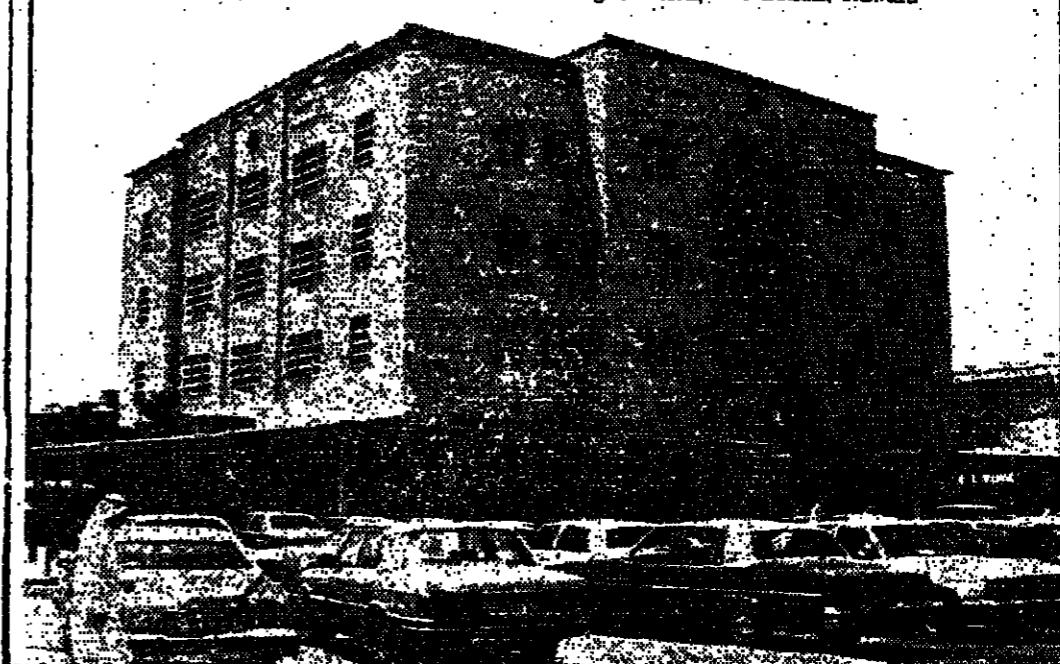
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ARAB BANKING XI

Half of Saudi money supply lies in Bahrain . . .

IN A COUNTRY where there is no Government debt except to future generations, and where the attitude to borrowing is heavily influenced by religion, the banks are bound to play a somewhat different role from that understood in the West.

In Saudi Arabia, this role remains a comparatively minor one. In May, 1980, the last month for which Saudi banking figures are available, as much as half of the Saudi money supply was out of the country in Bahrain.

The Saudi financial world remains highly contradictory. Despite the vast surplus generated by the State, which is likely to exceed \$30bn this year, the market has been subject to periodic droughts in liquidity for the past two years as the Government curbed its spending. Meanwhile, despite the real public and private disaste for the charging of interest, "commission" rates have been into double figures for best customers and are still in the range of 8-10 per cent.

Many merchants and small contractors still prefer to finance their businesses either from operations or on the basis of "wad' (face), where money is lent on trust against future purchases from the lender, as a bribe-prize or simply as patronage.

Many Saudis, too, tend to eschew the Hadramis of National Commercial Bank when they can profit from royal largesse which has been partly formalised in state credit institutions.

These state funds are finding it hard to redeem their loans, even at the exceptionally generous schedules they offer. After all, every Bedouin com-

tractor or real estate speculator knows his debt of, say, 250,000 Saudi riyals is but a drop in the ocean of State wealth. Even industrialists, who can cover half the cost of their factories from the Saudi Industrial Development Fund, have been known to cry "usury" at the Fund's commission of around 2 per cent and refuse to meet repayments.

Happier

Equally many Saudis feel happier with the more traditional money-changers who run their establishments in the heart of the souk and are open in the evenings. The bulk of their business is foreign exchange movement and money transfers for the 2m immigrants and the highly mobile rural labour force. Al Rajhi, the biggest operator of them all, could compete with any bank for speed.

The larger money-changers also make advances to their neighbours in the souk and enjoy a competitive edge on the registered banks since they are not subject to reserve requirements — or indeed any recognisable regulation except tradition and Islamic law.

Since 1952, the Saudi banks have been subject to the regulatory arm of the Saudi Arabian Monetary Agency (SAMA).

With its institutional memory of the crisis in the Kingdom's finances in 1958-60, of the near-collapse of the Riyad Bank in the mid-1960s and, more recently, of the chaos in the lower Gulf in 1976-77, SAMA has attempted to restrict the Saudi banks closely.

However, the Banking Control Department of SAMA has

none of the powers that its equivalent at a Western central bank might enjoy. Since it cannot charge interest, it cannot operate a "discount" window to alleviate shortages of liquidity. Nor has SAMA dared to regulate interest charged, attempt exchange control or until lately, express its concern about arbitrage actions by action more severe than jiggling of the exchange rate to catch out banks taking positions.

It continues, however, to insist that banks lodge half their deposit liabilities interest-free once they exceed 15 times their capital. This has proved particularly galling for the Saudi banks since deposits, on which only the tiniest commission need be paid, are the chief source of bank profits.

Not surprisingly, with profits

so intimately linked to capital, when SAMA announced in 1977 that no bank could increase its capital or open new branches without selling 80 per cent of its stock to Saudis, all 12 of the non-Saudi banks were obliged to begin negotiations. To date, six of the foreign banks have been "Sanitised" and even Citibank, which dug in its heels, has been obliged to give in to protect its most profitable operation outside the U.S.

A share issue to raise the bank's capital to SR 300m was greatly oversubscribed. This was inevitable since the shares were offered at present value and took no account of the vastly enhanced value that would follow the lifting of SAMA's constraints.

The high reserve requirements also hamper the Saudi banks in competition with Bahrain, where the monetary

agency sets no such ratios. The interest rates in Bahrain respond directly to the market, while in Saudi Arabia, the banks cannot change their commissions too often without risking complaints that they are charging interest. Above all, they have found it hard to follow world interest rates upwards without causing an outcry, in which borrowers have all the arguments of tradition and religion on their side.

At times of high world interest rates, as in the past two years, the flow of funds from Saudi Arabia has amounted to a haemorrhage. A large offshore riyal market in Bahrain, which constitutes some 20-25 per cent of total offshore business there, reduces SAMA's ability to control the money supply and, ultimately, domestic inflation.

Concerned

SAMA has been sufficiently concerned to take steps on both fronts in the past year. Last autumn, the Government ceased denominating public sector contracts the pre-eminent source of liquidity in Saudi riyals in favour of dollars. This move was designed to curb the offshore riyal market, since contractors with dollar expenses would no longer need forward cover in riyals.

In the past year, too, SAMA has gradually reduced its reserve requirements from 15 per cent on all deposits to the present 7 per cent on demand deposits, and 2 per cent on time and saving deposits.

Neither action appears to

have had much effect. Liquidity

which the SIDF insists, made up 21.9 per cent of the total. This was some 3 per cent below the previous year's total and indicated clearly how dependent the banks remain on Government disbursement.

Grounded as the banks were in foreign exchange activity and financing for wholesale importers, their scope remains fairly limited. According to SAMA's 1979 figures, trade-financing still took the lion's share of commercial bank credit with 33.9 per cent.

Finance for construction, chiefly in the form of bridging loans to contractors and the short-term commercial loans on

which the SIDF insists, made up 21.9 per cent of the total.

This was some 3 per cent below the previous year's total and indicated clearly how dependent the banks remain on Government disbursement.

State spending has now picked up and NCB recorded an impressive SR 600m profit last year; spending is likely to continue at a high rate over the next two years, as contracts are awarded for the new projects in the third five-year plan.

Certainly, the banks are much better placed in terms of capital than in 1975, the start of the second plan. The joint-stock banks, too, have moved

swiftly to ten new branches to garner deposits. The Saudi-British Bank (formed out of the operation of the British Bank of the Middle East) now has ten.

Constraints remain, primarily in the absolute shortage of skilled bankers and their reluctance to lend beyond the short term. Loans and investments are growing and stood at SR 28bn in February; but they remain a relatively small proportion of total activity. For the immediate future, the State institutions will carry most of the longer-term burden.

James Buchan

. . . whose offshore units are a local magnet

Bahrain launched its offshore banking sector in 1975. Its growth since then remains one of the most successful aspects of the modern development of the whole Middle Eastern economy.

Today, the sector's total assets exceed \$31bn and there are no less than 54 offshore banking units (OBUs). Accounting briefly for this number is not easy, and there appear almost as many reasons as there are OBUs.

Some are attracted primarily by the corporate banking needs of the region. Gulf rulers are no longer short of cash, as a few were in the late 70s. But local companies like Kanoo, ALBA, Olayan or Emirat present a growing demand for a range of banking services, and many OBUs concentrate their activities on the running of a short-term loan portfolio in the Gulf, Saudi Arabia and the Levant.

The local deposits of these customers provide another conduit, too, for the passage of oil-revenues away from the region into the world banking system. Precisely how much corporate deposits contribute to the funding of the OBUs is impossible to say. Certainly they must be more important than deposits placed directly in Bahrain by the oil-surplus State Treasuries. These have always been disappointingly small. But both categories of deposit together account for rather less than 30 per cent of total funding.

Centralise

The fact that these deposits are a direct part of the recycling process reflects the geographical sweep of the OBUs' operations. Loans from all over the Middle East are booked and funded in Bahrain by many of them. They find it cost-effective to centralise the administration of the loans in one centre, which Bahrain can provide because of its good communications, convenient time zone and ready supply of skilled staff.

But Bahrain's advantages go further than this. The OBUs need pay no taxes and are exempt from all reserve requirements. For some international banks, particularly the U.S. majors, it is therefore an ideal booking centre for multi-currency loans arranged, perhaps, in North Africa or the Far East.

Until recently, Citibank's OBU had a limited marketing operation locally and did nothing in Saudi Arabia, where another Citibank branch operated until July this year. Nevertheless, this OBU has assets of around \$3bn because it is used to book Citibank loans out of 38 different countries.

The Bahrain Monetary Agency's latest analysis of OBU liabilities shows \$21.2bn located in the Arab countries, with \$7.1bn in Western Europe and \$3.5bn elsewhere.

But it would be misleading to present Bahrain as simply a booking centre for these loans. The funding of international portfolios has made the country an important centre in the global interbank market. It takes its cue from Singapore in the mornings, and is now large enough to ensure that its relationship with the huge London market is not entirely one-way. Bahrain affects the London market's opening bids, and carries the structure of world

rates through the West's week-end.

Interbank funds (including loans from parent banks) make up slightly over 70 per cent of the OBU's liabilities. Borrowing from other OBUs account for less than one quarter of these funds.

The market relies heavily on banks outside Bahrain—and this points to another motive for establishing an OBU. Major Gulf participants in the broader interbank market are the national banks of the Arab oil-surplus states.

Dealing with NCB, NBAD and the other leading indigenous commercial banks provides an important contact with OPEC funds for several major banks from South America, Asia and the Far East. Their OBUs are used to fund loans made at home by the parent banks.

Asian and Far Eastern banks are also prominent among those OBUs chasing new business among the expatriate workers of the Gulf outside Bahrain, handling their remittances home as well as hoping for corporate business with the Asian and Far Eastern companies which are beginning to follow the individual workers out to the region. Among the most recent OBU arrivals are the Bank of Baroda and the Philippine-based Allied Banking Corporation.

Admitting OBUs from India and the Far East during 1980 has been consistent with the new guidelines of the Bahrain Monetary Agency (BMA).

These were announced after the July-December 1979 moratorium on additions to the sector, which allowed a breathing space to review its operation. OBUs will now be licensed for those applicant banks based in areas of the world so far held to be under-represented.

The firm direction of the BMA in this matter is typical of its leadership role in Bahrain. The original architect of the OBU sector, Mr. Alan Moore, had handed on the office of Director-General of the BMA long before his final departure last December. His successor, Mr. Abdullah Saif, is respected by the banking community and heads an accessible team of officials who work, as he gently insists, "on the principles of pragmatism and moral suasion."

This is one source of an optimism among the OBUs which is unlikely to be much shaken by the withdrawal, should it happen, of one or two less successful competitors. Most bankers in Bahrain concede readily enough that the number of locally active and profitable OBUs probably does not much exceed 20.

There are also those who stay in Bahrain for various reasons, among which a contribution to parental profits does not yet figure prominently.

This still leaves possibly rather more than a baker's dozen who must balance the intangible advantages of a presence in Bahrain against the net cost of remaining there. Conceivably, there are a few who, while not wanting much to be the first OBU to close, are happily anticipating the pleasure of being the second or third.

Staying out of the latter's company, say the successful OBU bankers, is a matter of avoiding an exclusive dependence on any one area of OBU operations and of adjusting

promptly to new business opportunities which appear and are then superseded with some speed in the Gulf's changing markets.

Foreign exchange trading, for example, was once an important money-spinner. Bahrain's creation of forward exchange markets in Gulf currencies was valuable contribution to the development of the region's economy.

Today, the daily volume of the exchange markets remains high but margins are tight and the available profits limited.

Exchange

Consequently, the majority of OBUs trade currencies primarily to provide cover for their commercial lending activities.

Kuwaiti dinar trading has been much reduced, along with a decline of interest in KD bonds. Trading turnover in Saudi riyals, averaging \$30-100m daily, is much below the levels of twelve months ago.

The potential of the Saudi market is undoubtedly, despite all the talk of fiercer competition from the domestic banks of the kingdom. Riyal assets now comprise 15-20 per cent of the OBU's total, against the 75 per cent which are dollar-denominated.

D.C.S.

These riyal assets are mostly interbank trans., providing funds for the international banking community to serve corporate clients with business in the kingdom. But they also include the products of Bahrain's "suwaq" banking.

Saudi shareholders are now represented in the OBU market, which has helped relations generally between the two. Muzah Ali Murad is manager of National Commercial Bank's recently-opened OBU. He acknowledges that there will be stiffer competition for Saudi business, "but it is not going to happen overnight. The kingdom's spending is too big for Bahrain to be squeezed. There will be business enough for everyone."

Such optimism is widespread in Bahrain. It is fuelled by the OBU sector's progress to date, as well as by confidence in the advantages which the OBUs derive from the expertise and global experience of their parent institutions. These are key factors which should help assure the sector of the "steady rather than spectacular" growth anticipated in the BMA's 1979 Report, with a modesty and caution not always found in every part of Arab banking.

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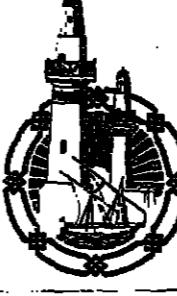
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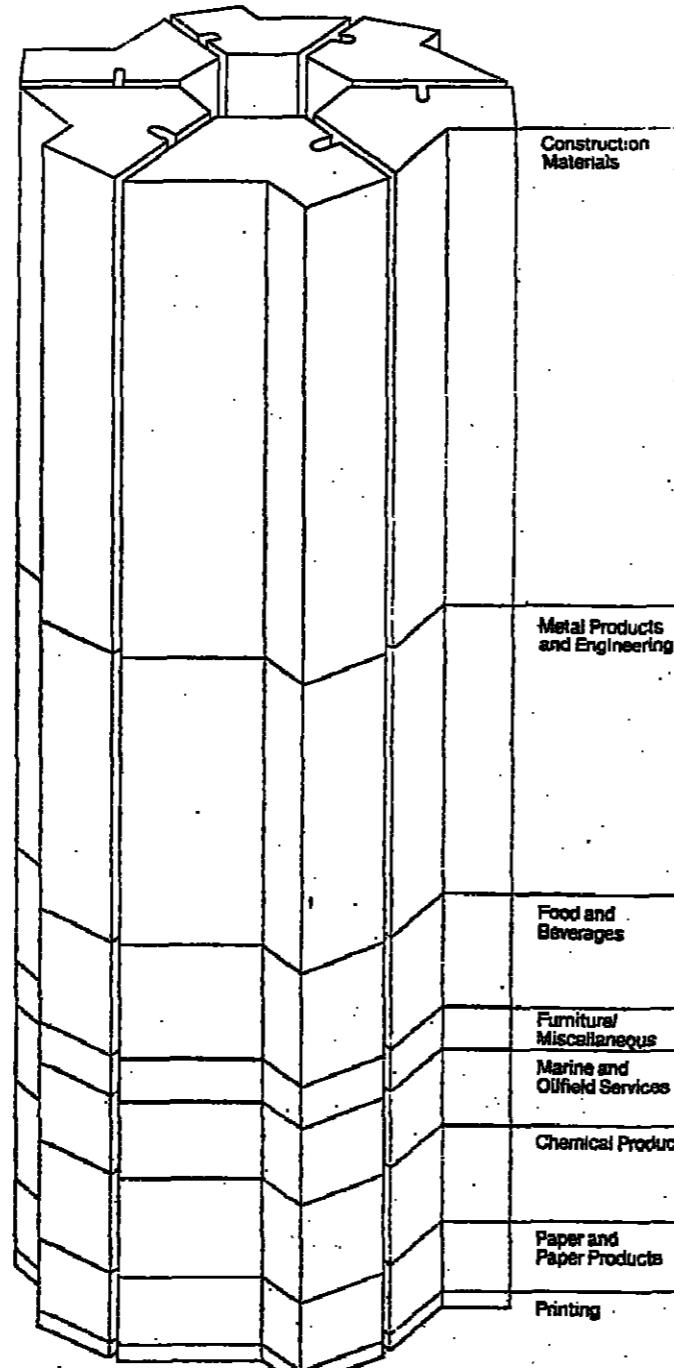
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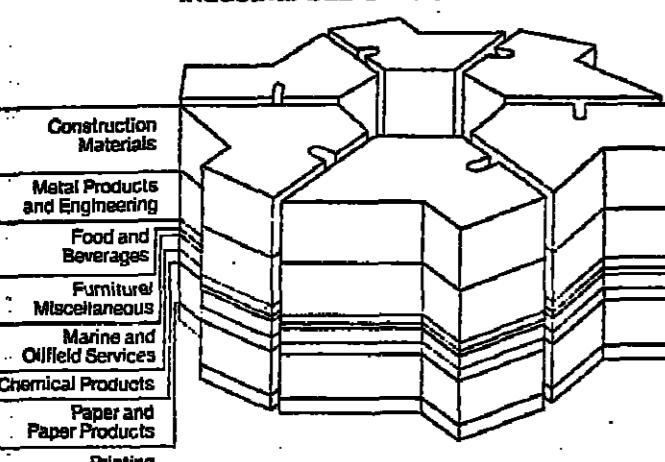
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IBK's Cumulative Loan and Equity Commitments (1974-1979) Classified by Industrial Sub-Sector



IBK's Loan and Equity Commitments during 1979 Classified by Industrial Sub Sector



ARAB BANKING XII

New Central Bank pushes UAE closer to real unity

EIGHT YEARS after its formation and prolonged agony, the United Arab Emirates has finally given birth to a Central Bank. Its creation represents the most significant move by the federation of seven sheikhdoms towards real unity, as important as the decision to form a single defence force.

This infant has been long in gestation. For the last six years, local and foreign bankers have been asking when the UAE's dynamic oil economy and its 52 banks were going to be governed by an institution with adequate regulatory and fiscal powers.

But a number of the voting rulers viewed the creation of a central bank as an instrument of control which might rob them of their remaining vestiges of power and independence, namely, the right to decide the economic futures of their emirates and keep their finger on whatever money their emirates earned.

In fact, the decision to form the central bank was largely in the hands of the two major oil-producing states, Dubai and Abu Dhabi. Many nationals in Abu Dhabi felt that the Emirate was already doing more than its fair share in supporting the federation through contributions to the annual federal budget. Abu Dhabi regularly gave more than 95 per cent of the total.

The decision to form a Central Bank entails some recognition of the fact that such an entity acts as banker to the Government. Previously, the National Bank of Dubai and the National Bank of Abu Dhabi (NBAD) had largely filled the void. They reformed the role of bankers to their respective emirates and paid commercial rates of interest on the oil dollars received, under the ownership of prominent local emirate interests.

In the case of the most wealthy Emirate, Abu Dhabi, which had enormous growing revenues and surpluses, and footings of over \$5bn, the NBAD acted as a bank for the local government, its public corporations and members of the ruling family. Other responsibilities, such as dealing with the surpluses, were handled by specially created bodies. The Abu Dhabi Investment Authority (ADIA) has invested the surplus, and the Abu Dhabi Investment Company

(ADIC) acted as the Emirate's merchant bank.

Sheikh Rashid, the ruler of Dubai, is famous in the region for his fierce independence and commercial flair, and guards his economic freedom jealously. Signs of his independence can be seen in his oil policies, industrial strategy, and his desire to spend the oil money as he sees fit. (In Dubai there still is no distinction between government funds and Sheikh Rashid's own personal funds.)

Nevertheless, in an economy like that of the UAE, with a total income of nearly \$20bn, the need for a strong central bank was keenly felt by local bankers.

Until late last month, the monetary authority was the UAE Currency Board. This organisation not only suffered from a lack of support by prominent people in the UAE, but also a lack of input of foreign currency from the two major emirates. Its balance-sheet is still only just over Dh 7bn (\$1.89bn) in size, and it has tended to be starved of funds by its government.

Legal entity

However, political pressures have been mounting on the rulers to support the establishment of a central bank and supply it with funds. Last March, the rulers of Abu Dhabi and Dubai pledged to commit half their revenues to the central purse. And late in August, Sheikh Zayed, the UAE president, signed the bill which made the Central Bank a legal entity. The bank's operation will begin not later than December 15 according to official sources.

The legislation has only been circulated to the banking community, and runs to a mere two foolscap pages. But it could herald enormous changes in the financial structure of the country.

There is also strong feeling in the UAE that the previous system, despite its faults, did work reasonably well. Certainly, the National Bank of Abu Dhabi and the investment institutions do not appear concerned about the possible repercussions of the new law. One banker commented that the issue had merely become a "journalists' plaything" and that few changes were in fact promised by this long-awaited legislation. One clause is said to indicate

that "public entities" will be able to do business with the Central Bank, presumably including such institutions as Abu Dhabi National Oil Company.

Local bankers speculate that the Central Bank might then compete for deposits from such organisations, though it is unlikely that it could perform all the functions normally associated with a commercial bank.

Another contentious issue will be interest. Both Abu Dhabi and Dubai have had a sharp race for accruing interest on their money in the past, and may be loath to place large deposits with the Central Bank.

Under previous Currency Board management, Ras al-Khaimah managed to secure development loans of more than Dh1bn. By the Board's own admission, the terms of these loans were not "adequately appraised". Ajman and Sharjah also received funds from the Board, and it is unclear what is to happen to these.

Dirham lending

Still more problematic is the possible impact of the Central Bank on the use of dollars by commercial banks to fund local dirham lending. No matter how much dirham liquidity this new, expanded version of the old Board injects into the system, it will still face problems in preventing large outflows of dirhams.

The latest statistics issued by the Board show a sizeable increase in total foreign liabilities, but very little increase in the deposit base. By December last year, non-Government deposits stood at \$4.4bn—very little changed from the level of three years ago.

Last year, the net foreign liabilities of the banks grew by \$297m and accounted for one-third of the growth in advances. The advances to deposits ratio stood at 133 per cent—\$7.16bn against \$5.4bn. The UAE depositor has always taken very short positions on dirham deposits—those of up to three months absorb over 34 per cent of all deposits, while those over 12 months barely reach 7 per cent.

However, some bankers in the UAE are waiting to see whether the two most important rulers will meet their commitments to contribute half of their income into the new central bank.

"I'll believe it when I see it," said one. But he added that if these undertakings were carried out then some real changes were in the pipeline in the UAE financial scene.

Kathleen Bishaw

Stability returns to Kuwait's banking system

TWO developments last month have been seen as a clear indication that Kuwait's banking system had recovered from prolonged liquidity difficulties. First, there was the lifting of the ban on the trading of the shares of non-Gulf companies on the Stock Exchange. Then came the announcement of the first Kuwaiti dinar bond-issue since the temporary closure of the market in the last quarter of 1979.

The two events signalled, at least, the Government's confidence that stability had been restored to the market following the outflow of money which towards the end of last year reached flood proportions.

Superficially, Kuwait has presented something of a paradox over the past year. While the country is reckoned to have the highest per capita income in the world, its large and well-established banks have been drained of funds, despite the growth of their consolidated balance sheets.

Privileged
The basic problem has been both political and social. Out of respect for traditionalist feelings and fear of offending Kuwait's privileged citizenry, the Government has refused even to contemplate allowing interest rates to rise in line with world trends.

At the same time, it has stuck to its liberal capitalist philosophy in imposing no restrictions on the flow of capital. To have done so would also have been anathema to the State's traditions. Nor, in its periodic adjustments of the rates for the dinar have the authorities shown any inclination to revalue against other currencies in a way that might discourage the search for higher yields elsewhere by increasing the exchange risk.

One important reason for the authorities' reluctance on that front is the recognition of the possible limits to diversification of the domestic economy, and the policy of building up investments abroad to provide an alternative source of income. In practice, substantial appreciation of the Kuwaiti dinar would only reduce the proportion of revenue saved in terms of dollars and other international currencies.

It seemed a momentous

occasion when the old 7½ per cent ceiling on interest rates was raised three-and-a-half years ago—a necessary move that the National Assembly had always vigorously opposed before its suspension in 1976. The present limit of 8½ per cent for loans of up to a year and 10 per cent for longer periods introduced in 1978 remain in force.

Strains on the system—also suffered by Saudi Arabia, Kuwait, Qatar and the United Arab Emirates—have resulted from the pronounced discrepancy in interest rates compared with the world's major money markets. These may well recur, but the Government will continue to regard the present ceiling as sacrosanct, resorting to palliative measures in response to any future crisis.

Apprehension about instability in the region clearly played only a minor part in stimulating the outflow of funds, which, between August 1979, and April 1980, may have amounted to as much as KD 3bn (\$1.2bn). That much was shown by the frenzied interest in and over-subscription for shares in offshore Gulf companies that could hardly be regarded as a secure investment.

The decision to ban dealings in these shares within Kuwait amounted to an inconvenience rather than an impediment to Kuwaitis engaging in such transactions. This aspect of the liquidity shortage, meanwhile, highlighted the insufficiency of local lending opportunities.

Specific conditions have now been laid down on trading in shares of non-Kuwaiti Gulf companies, which may preclude officially acceptable dealings in many of them—and reflect a patriarchal concern on the part of the Government.

Suspension of new issues of KD bonds last November was probably of marginal importance. The market was already in decline because of the comparatively low yields, the loss in value on the secondary market, and the close linkage of the currency to the dollar. Over 70 per cent of the KD issues recorded in 1979 were accounted for by the first half of the year.

Business was resumed with the KD 10m facility for the City of Oslo announced early in August, and lead-managed by the Kuwait International Investment Company. Although it

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ARAB BANKING XIII

Egypt: curbs on letters of credit hit foreign banks

Egypt's banking community is still recovering from the economic measures announced last May. Some bank managers seriously thought of packing up when they were told they would no longer be able to open letters of credit.

But when the authorities found the public sector banks would never be able to handle the increased business, they back-tracked. In a diplomatic compromise they allowed the foreign banks to continue issuing letters of credit in return for "offering" to place 15 per cent of their foreign currency deposits with the Central Bank at Libor, as a source of development funds. Some foreign banks have still lost out because letter-of-credit business has been hit by the introduction of new deposit requirements: 10 per cent on all goods, except raw material imports (40 per cent) and essential foodstuffs (25 per cent). The authorities have since relaxed the rules to allow importers to make use of supplier credits for raw material and foodstuff imports. But business is well down since the cut-offs—probably by as much as 40 per cent, and this mostly on the raw material imports so vital for construction.

The authorities appear also to have lost out, winning a Pyrrhic victory in their attempt to gain access to some of the estimated \$3bn to \$4bn of hard-currency deposits lodged in Cairo banks. Some banks have deferred payment of their 15 per cent requirement, awaiting clarification of what can or can not be deducted against their balances. Others have recorded virtually nil or minus positions after deducting head office loans. The fact is that it is extremely difficult to define foreign currency deposits in a free market.

This latest hiatus comes amid calls for greater controls over foreign banks—always the sector with the highest profile in a country opening up after a period of centralised government. The logic behind allowing foreign banks into Cairo was to help the development effort. All this has therefore theoretically made a "development bank" license, and only those who

formed joint ventures with Egyptian partners with a controlling interest could first handle Egyptian accounts and second, deal in retail banking.

Chase Manhattan was the first foreign bank to set up a joint venture. Chase National, as it is called, has prospered hugely, making profits of around £3m this year. Some eight other foreign banks have also set up joint ventures with controlling Egyptian interests, usually with one of the four public sector banks. Cairo Barclays International and Misr Iran Development Bank (MIDB) fall into this category, although 50/50 joint ventures that cannot deal in Egyptian pounds. They are all doing well and contributing slowly to the development of medium-term lending, especially MIDB and Cairo Barclays International which some see as the only true foreign "development" banks operating in Cairo.

Aid agencies

Branches have done extremely well but mostly out of the letter of credit business. It is mainly these banks that critics of the "open door" policy attack—to the embarrassment of the authorities.

Foreign banks have performed a service in improving the level of banking services available in Egypt—even if they have filled staff from the nationalised banks to do so. Although they finance luxury goods imports, they have increasingly—at least the more respectable of them—financed raw material and capital goods imports, as well as arranging much-needed supplier credits.

Some of these banks are also testing the term-lending market, but very gingerly, remarked one banker. "Yes, we make good profits, but you have to understand that any loan in Egypt is an equity risk. It only needs one to go sour and you have lost your profits for a couple of years." Another banker from one of the joint venture banks concurred, adding that he chose his term-borrowers "very carefully indeed."

The need to increase savings has become a major plank of Government policy, as a way of channelling funds to investment,

reducing the money in circulation and relieving inflationary pressure.

The authorities are extremely anxious to raise as much local capital as possible, through savings, for investment. Lack of local funds is at present a major constraint on development, and raising interest rates is clearly one extremely important measure.

The authorities also think that there is a large pool of cash stashed under beds in the countryside which could be tapped if the right medium could be found to exploit it. For this reason, it is encouraging "Islamic" banks—banks that do not pay interest, but take equity stakes in enterprises to get round the rural population's supposed aversion to usury.

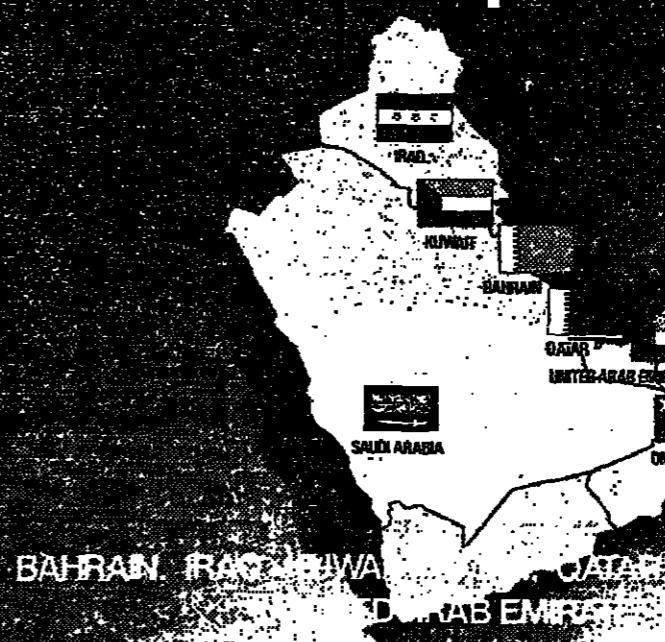
At present there are two "Islamic" banks operating in Egypt: the Nasser Social Bank, the first in the Arab world and geared exclusively to social causes such as loans to owner-driven taxis. The other is the Faisal Islamic Bank which, with Saudi backing, had got off to a roaring start and has done extremely good business taking positions on imports such as timber. The high level of trade financing apparently maintains a reasonable liquidity level to offset the equity stakes taken in other enterprises.

The four nationalised banks have only been partially effective as a medium for domestic savings because of the fixed interest structure. However, the gradual dismantling of restrictions on their activities, especially in their foreign exchange dealings, has made them profitable again.

There also remains the possibility of developing the stock market, at present hidebound by swingeing withholding taxes. A capital markets authority has been set up to investigate ways of facilitating capital formation. Any moves to regulate liquidity would be welcomed by the banking community, which finds that the need to retain some liquidity (only eased now by informal interbank borrowing) hinders some banks from doing more term-lending. There is also a need for a properly regulated foreign exchange market, specially as the open market becomes increasingly

Alan Mackie

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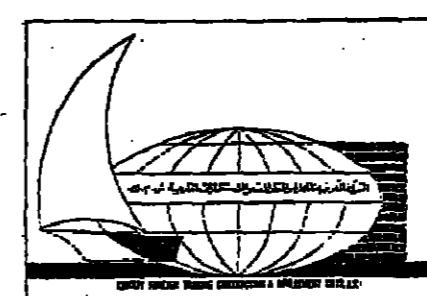


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ARAB BANKING XIV



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Jordan aims at wider range of services

AFTER YEARS of persistent prodding by the Central Bank, the Jordanian banking and finance sector has started filling in the gaps to offer a wider and more sophisticated range of services, attuned to long-term national economic goals. This has been accompanied by a continuing high growth-rate in all the monetary indicators, reflecting Jordan's position on the periphery of the giant oil-

In the past two years, the commercial banking sector has responded to the Central Bank's pleas to channel more of the country's ample liquidity into productive ventures. The main instrument has been locally syndicated loans. But bond and share financing has also picked up quickly.

Ten locally syndicated loans have been arranged in the past 22 months, since the first was signed in Amman in December 1978. Though their total value is just under JD 40m, (\$130m), they are an important breakthrough into the financing of local industrial, transport tourist and construction ventures by Jordanian banks. In the past the banks shunned medium-term loans in favour of easier profits from trade financing.

The biggest and longest syndication was an 11-year JD 9m (\$30m) loan to the State-owned airline Alia, at 9.25 per cent interest. One attraction of local dinar syndications is the low interest rate, which was nearly 10 per cent less than prevailing Euro-dollar rates earlier this year. A second factor is the absence of a foreign exchange risk.

The Central Bank has also encouraged local syndications by allowing participant banks to exclude their share of syndi-

cations from calculations of their credit-deposit ratio, which remains at 67.5 per cent. The Central Bank has also agreed to deals that effectively introduce a floating rate system, whereby the lending banks can raise the interest on a loan if the Central Bank raises its prime lending rate during the life of the loan. The fact that most syndications are Government-guaranteed is an added incentive for Jordan's risk-conscious bankers, many of whom have been jolted by unpredictable political events in the Middle East.

Indirectly

Ironically, it is Jordan's position as a confrontation State on the front-line facing Israel that indirectly fuels the growth of the financial sector. About half the annual State budget revenues are support grants from the Arab oil producers, and this money works its way into the banking system through Government expenditures. Added to workers' remittances of nearly \$1bn a year, these grants have helped sustain an annual growth-rate in the money supply of more than 20 per cent during the past five years. Last year, it increased by 28 per cent, to reach JD 764m.

Commercial bank deposits

increased by 32 per cent last year, to reach JD 593m. Outstanding commercial bank loans rose by a fall 40 per cent in the same period, to JD 465m. But 62 per cent of advances go to construction and trade, two of the more inflationary sectors of the economy.

The Central Bank's efforts to redirect credit to productive sectors, such as industry, agriculture and tourism, have been

only partly successful. Dr. Mohammad Said Nabulsi, Governor of the Central Bank, said in an interview that budget restraint, instead of monetary instruments, are now the Government's most important anti-inflationary weapon. But the Central Bank has continued its three-year-old policy of using monetary controls to affect credit volume.

Last month it dropped its minimum reserve requirements by one point, to 15 per cent on current accounts and 12 per cent on deposit accounts, to counter what it saw as a slight credit squeeze. It also dropped the minimum reserve requirement on certificates of deposit funds to 8 per cent, to encourage the use of this instrument, which first appeared in Jordan last year.

Other new instruments introduced into the Amman market in the past two years include syndicated bid bonds, corporate bonds and underwriting equity shares for new industries.

The forward exchange market initiated last year, largely in response to the needs of foreign contractors, is winning dinar-denominated contracts, has been dampened considerably by the Government's decision in January to return to dollar-denominated contracts.

Foreign contractors can now arrange forward cover in their own home markets, leaving the Amman forward exchange market for those few local traders who have taken advantage of the facility to date.

The main focus in the Jordanian financial sector remains the expansion of services. More corporate bonds are expected to follow the two successful issues floated recently for the state air-

line and the country's only cement plant. However, interest rates will have to rise above the 8.5 per cent average for these two issues if future bonds are to compete successfully. Long-term deposits of 10 years or more.

Activity on the two-year-old Amman stock exchange also continues to expand steadily. It is expected to register an annual volume of over JD30m this year — 50 per cent increase on 1979.

Much of this reflects money flowing into Jordan from the Israeli-occupied West Bank where Arab citizens have few investment outlets.

The Central Bank governor, Dr. Nabulsi, also said that Jordan has dropped its main ambition to attract offshore banks, in order to concentrate on "developing a complete spectrum of financial institutions working in an indigenous capital market."

Promoted

No more commercial banks are being licensed. But specialised investment banks and companies are actively promoted by the Government's financial authorities. In the past two years, three specialised institutions working in the investment banking and securities fields have opened. A new Islamic bank is operating and the latest addition to the financial sector is the joint Jordanian-Syrian bank which is expected to concentrate on bilateral trade.

These new ventures bring the total number of banking institutions in Jordan to 19, of which only five are wholly owned by local interests. The rest are joint ventures with minority shareholdings by Arab and Western banks.

The system is top-heavy, however, with the Arab bank alone accounting for one-quarter of loans granted, 40 per cent of deposits, and 60 per cent of profits. The Arab Bank and the next three biggest banks (Jordan National Bank, Bank of Jordan and Calypso-Arabic Bank), together control about 60 per cent of deposits, and 50 per cent of all commercial bank assets.

The Arab Bank, with a balance sheet of more than \$7bn, is the only Jordanian bank with significant international and regional operations. It recently set up its own wholly-owned investment banking subsidiary in London, Arab Bank Investment Company Limited, to spearhead its growing syndication business both in the Middle East and further afield.

The bank celebrates its 30th anniversary this year with a new branch opening in Athens — its 47th international office — 24 countries. Foreign business accounts for over three-quarters of the bank's deposits and profits.

Rami Khouri

Growth in Lebanon despite unrest

LEBANESE RESILIENCE, adaptability and a knack for discounting political pressures — and indeed learning to profit from them — have allowed Lebanon's banking sector to flourish despite widespread instability in the country.

Dr. Asaad Sawaya, of the Banque de l'Industrie et du Travail and chairman of the Lebanese bankers' association, recently pointed out that the balance sheet of Lebanese banks have increased by 200 per cent in the last four years. Their resources have risen from around LE2bn (\$2.4bn) to just over LE20bn (\$6bn), indicating an upward swing of 147 per cent from 1976 to 1979.

Surprisingly, a 30 per cent inflation rate, recession and a credit-squeeze, in addition to a fractured political climate of violence and uncertainty, have not discouraged the creation of new banks in Lebanon. The total number of commercial banks has increased to 88, the most recent arrival being the American Express International Banking Corporation — the first new non-Arab bank since the 1975-76 war.

Several banks set up offices in other countries in reaction to harsh physical conditions brought on by the war and frequent outbreaks of fighting.

Branches

Banque de Liban et d'Outre-Mer, one of the largest banks in Lebanon with assets of about LE2bn, has 16 branches in Lebanon, one affiliate in Saudi Arabia, two in the United Arab Emirates, one in Paris (Banque de l'Orient Arabe et d'Outre Mer-Banorban) and one in Geneva (Banque Unie pour l'Orient Arabe-Banorban).

Such ventures beyond Lebanese borders and the growth of the banking sector, Mr. Azhari noted in a recent interview, "shows how the Lebanese banking community has acclimated to very severe conditions." Since the onset of the Lebanese war, two Lebanese banks have set up offices in Brussels, two in Switzerland (Zurich and Geneva), two in London and 13 in Paris.

The civil war has also forced banks to open branches on both sides of the divided capital and in other towns throughout Lebanon. These cater to depositors unable to travel as easily as before.

At the same time the authorities attempted to maintain the country's attraction to investors by maintaining liberal monetary policies and struggling to preserve total freedom of exchange and movement of capital.

"Lebanon is thriving on two of its calamities," said Fuad A. Siniola, head of the Control Commission at the Banque du Liban, the monetary authority.

The first problem is the drain of manpower to the Arab world and Africa. An estimated 200,000 Lebanese working in the Gulf alone have kept remittances flowing into Lebanese

banks at a rate of \$100m-\$150m a month.

The second is the substantial political contributions streaming into Lebanese banks to finance some two dozen militia. The sources of funds are numerous, representing different shades of political opinion in the Arab world and rival regimes in the Middle East.

It is estimated that the total receipts from these two main sources are LE3bn to LE4bn.

"We are generating a substantial amount of surplus in our balance of payments," Mr. Siniola said. Another member

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ARAB BANKING XV

Foreign debt blocking progress in Sudan

BANKS IN Sudan have been through trying times for the past year. Last September the whole system was thrown into disarray by the sudden announcement of new foreign exchange procedures. Since then, the banks have felt the tightening grip of credit restrictions agreed between the government and the IMF. And all the time discussions have been going on at one level or another on the rescheduling of Sudan's substantial foreign debt.

The cosy little world of Sudanese banking was disturbed in 1976 by the establishment of an open-door policy on foreign banks. Sudan's banks had all been nationalised in 1970 by President Nimir's Government during its socialist phase. There are five local Sudanese banks; in order of assets, on 1977 figures, they are the Bank of Khartoum, the El Watan Bank, the Sudan Commercial Bank, the People's Cooperative Bank and the Unity Bank. Some 90 per cent of their capital is held by the Bank of Sudan, the Central Bank. Some retain links with their former foreign owners: the Bank of Khartoum still seems to have a stock of Barclays Bank stationery.

The open door was designed to bring in foreign capital. Start joint ventures with Sudanese capital and help local banks with foreign transactions. The four new institutions which now have branches are Citibank, ECCI, National Bank of Abu Dhabi and, having opened more recently, the Faisal Islamic Bank. Chase Manhattan has a representative office.

Shortage

Though these new banks have been responsible for bringing in a substantial amount of foreign currency in loans and trade financing, they have had to cope like the local banks with the national shortage of foreign exchange. Broadly speaking, Sudan's exports and service receipts have in the past few years been far less than its imports and outflows; banks were obliged to pass on to the Central Bank most foreign exchange earned by their customers; yet the Central Bank never had enough money to pay for imports, so that payments for imports by bank customers in Sudanese pounds took months or even years to be converted into foreign exchange and passed on to the foreign creditor.

The basic cause of the problem was Sudan's development drive—a dash to get out of the vicious cycle of low growth by means of expansion and borrowing. The borrowing, however, got out of control because of the breakdown of monitoring by the Central Bank and Finance Ministry. Projects became bogged down by the poor transport system and the weaknesses of the nationalised base of the economy. And Sudan's backers,

though generous with project finance, were tight with funds to meet the resulting balance of payments gap, particularly as they became increasingly convinced that Sudan was spending too recklessly.

Yet there was also a consumer boom as Sudanese working abroad remitted funds in the form of imports under a special system known as the nil-value import licence system. The shops were full of expensive goods, there was merry trade in black market funds, good business for banks but bad allocation of resources from the point of view of the economy as a whole.

The waning patience of Sudan's Arab creditors led to its making an interim agreement with the IMF in June 1978 and devaluing its currency.

Though the IMF imposed austerity measures, Sudan was judged in the treasuries of Saudi Arabia and Kuwait to be dragging its feet on reaching a three-year agreement with the IMF. The crisis was graphically illustrated in February 1979 by the fact that the banks were asked to lend some \$36m of their foreign exchange to the Bank of Sudan to pay for badly-needed oil and pesticides for delaying payments on other things still further. But the loan was quite soon repaid and a three-year agreement with the IMF was signed in May 1979.

Things have been uncomfortable for the banks since. The new Finance Minister, the tenacious Mr. Badr El-Din Suleiman, impatient with the fetters binding the economy, introduced at short notice in September 1979 an easing of foreign exchange controls, ended the nil-value system, and brought in a two-tier currency parity, which recognised something akin to the black-market rate for Sudanese pounds. Sudanese were to be allowed to have foreign currency bank accounts on which banks would pay international interest rates, and companies which earned foreign currency were to be allowed to keep 75 per cent of it.

The aim of the system was to attract the foreign currency of Sudanese expatriates, rather than remittances in the form of goods, and direct foreign exchange where it was needed— to productive sectors of the economy rather than consumption. But the system implied that there could be an outflow of currency as well as an inflow, though none of Sudan's Arab friends saw fit to underwrite the new system with a cash "float".

The banks were not apparently told in detail what the new measures meant or how to apply them. There was also considerable confusion about the two tier system, not helped by some quaint mistranslations in the Government magazine Sudanow. The consequence for several weeks was almost total

and tourism projects giving credits of up to 25 per cent. In August the ceiling was lifted to 22 per cent, and the figure for tourism and industry to 30 per cent.

Since there are no restrictions on lending in foreign currencies, several commercial banks, some of them U.S.-owned, have switched to lending in this form during the past six months. Behind-the-scenes efforts are being made to persuade the banks to adopt a form of self-control and cut back advances to Arab conglomerates, as well as Arab and European-owned multinational corporations dealing in shipping, trade, insurance and lumber with branches outside Lebanon, well-informed banking sources said.

Ceiling

Mr. Saliba said in a report reproduced in the independent daily An-Nahar last month, that lending in foreign currencies, of the country have provided an incentive to depositors and helped Lebanese banks attract capital. Protection of clients' operations by absolute bank secrecy laws has been an additional factor.

The banking system in Lebanon is "secure at the expense of Government income," according to Mr. Siniora. Central Bank authorities recognising the unstable conditions in which banks were operating, allowed them to turn all book profits during the civil war into provisions against bad debts. Subsequently, the authorities have extended this policy, allowing substantial profits to escape taxation by being accounted as provisions.

Hesitation

Some experts claim that the lack of productive opportunities in Lebanon and hesitation to lend to industry are preventing banks from helping post-war Lebanon expand the economy by boosting productive capacity.

Only 16 per cent of all bank loans are issued to Lebanese industry, still staggering from the blows dealt it during the recurrent bouts of fighting. The brittle political balance fostered a preference for short-term lending.

The company, called Societe Financiere du Liban, will have a starting capital of £10m. It is likely to begin operations by the start of 1981. This follows the issuing of Treasury Bills by the Central Bank since 1977.

This secondary market for short-term securities is the first step towards creating a capital market," said Antonn Harik, economics professor at the American University of Beirut. And according to Mr. Dajani, this market would be a convenience for banks in Lebanon since it is a "lubrication for the banking system."

Nora Boustani

World Business

NOW HELP US TELL AMERICA ABOUT ARAB BANKING

Today's Financial Times survey is going to appear a second time in World Business Weekly on November 3rd.

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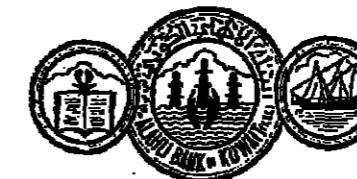
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Total balance-sheet, end 1979:

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summarized balance sheets

	End 1969	End 1979
Year of operation	2	12
Capital	2,000	12,000
Capital & Reserves	2,499	46,048
Deposits	55,862	771,341
Advances	31,826	342,652
Contra-accounts	32,991	232,587
Total Balance-Sheet	91,592	1,051,175
Net Profit	609	3,605

(figures in thousands of Kuwaiti Dinars)
(1 KD. = US \$3.66 end 1979)

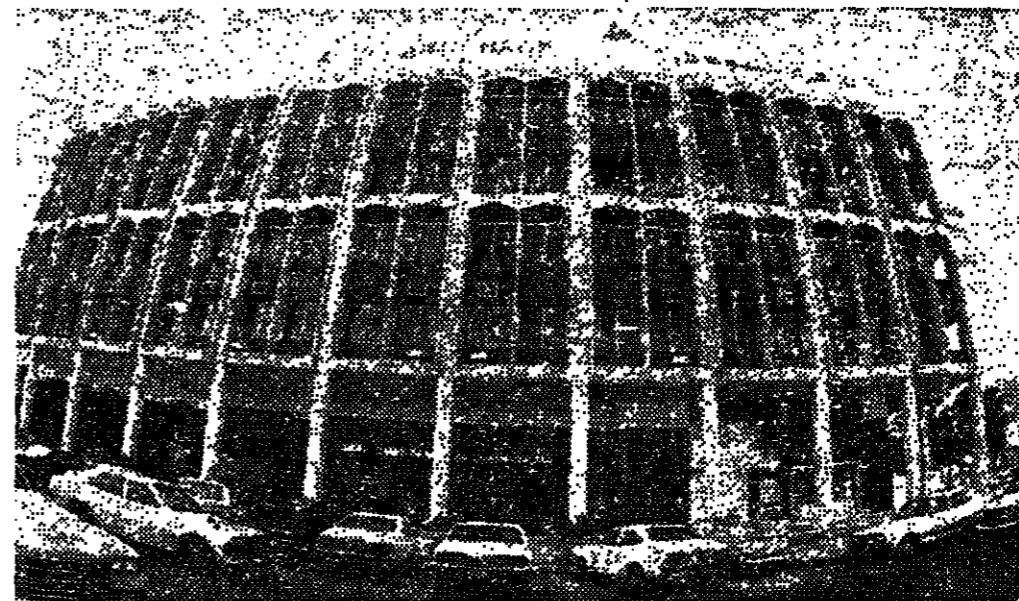
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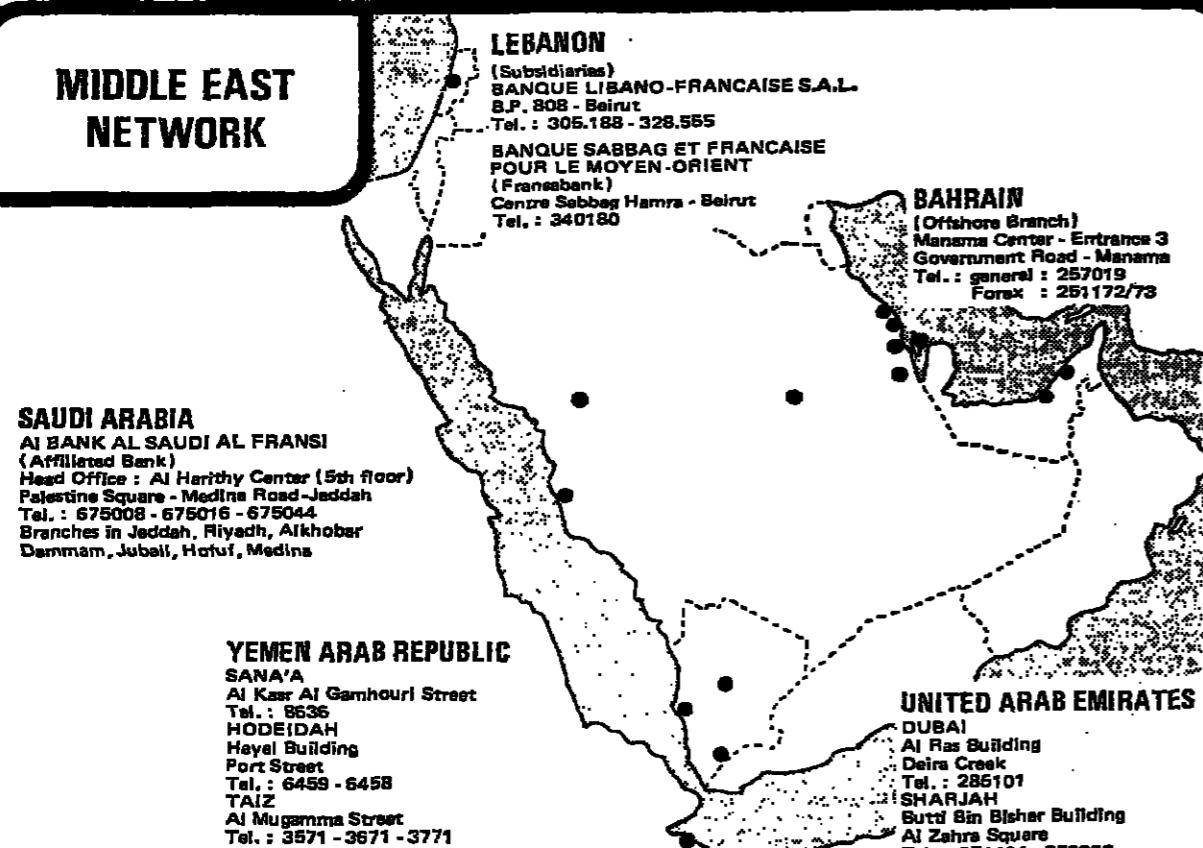
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ALGERIA IS still, 18 months after the death of its second president, Houari Boumedienne, very much in the throes of re-organisation. Attention is usually focused on the shift in emphasis in economic policy which is enshrined in the third five-year development plan unveiled in June.

Between now and 1985, emphasis will be laid on completing industrial projects started during the last decade, which have proved to be rather too ambitious where large projects are concerned, but more funds and attention will be given to agriculture, water resources, fishing and social problems, particularly housing.

Many industries and State organisations are meanwhile being reorganised but progress here is not too easy to follow and changes are not publicised. The thrust of what is happening is consistent, however, with the aim of the new leaders to make some very powerful Ministers and State companies more accountable than they were in the past.

Thus Sonatrach, the State oil and gas company, will by 1983

be split up into various component groups. The aim is to control spending much more rigorously than has been the case since 1965. The new Minister of Energy and head of Sonatrach, Mr. Belkacem Nabi is determined that every dinar the company earns must be accounted for. This discipline is needed as the financial running of this giant employer — some 85,000 people today — has been rather lax.

That was maybe a necessary evil, the by-product of the personality of the man who founded Sonatrach and ran it for more than a decade, Sid Ahmed Ghozali. His vision explains why Sonatrach launched into liquefying natural gas well before it became clear that such a move would produce a large hard income. His strength was his long-term planning, his weakness his everyday management of the company.

The rigorous policy of Mr. Belkacem Nabi is also to be seen in some other State sectors, particularly those dealing with imports and distribution of food. Here, closer control should stamp out corruption, a growing evil in recent years.

Unchanged

So far, however, the banking system, which is controlled by the State, remains unchanged. Three banks — the Banque d'Exterieur d'Algérie (BEA), the Banque Nationale d'Algérie (BNA) and the Banque Algérienne de Développement — remain the most prominent institutions, though there is talk of setting up a bank whose

aim would be to finance agriculture and would complement the three existing development banks. BEA has traditionally been the banker of Sonatrach. Since the beginning of 1980 it has, in one respect at least, had virtually no work.

This is because Algeria has vanished from the international capital markets. Enhanced earnings from oil and gas (up more than 50 per cent to \$9.7bn last year and expected to rise

to around \$14bn in 1980) have combined with the shift in emphasis away from heavy industrial projects and the long wait for the new five-year plan to reduce the country's need for external finance.

In 1978 Algerian borrowers raised \$3.2bn in loans and bonds on the international capital markets and in 1979 the total was \$4.1bn. At the beginning of this year, when the last large loan for BNA was negotiated, the amount of external borrowing arranged had risen to \$21bn-\$22bn, of which \$15.5bn had been drawn down.

Algeria's disappearance from the market is somewhat ironical as a growing number of Western bankers appear to believe that this borrower should obtain better terms relative to other borrowers. Until last autumn Algerian borrowers, not for more than a decade, had a large hard income. His

least Sonatrach, paid more for its loans than neighbouring Morocco and other less developed countries (LDCs), whose financial situation is far more shaky.

This position changed recently. The terms of the BNA loan — a split spread of 1 per cent and one per cent over the London interbank offered rate (Libor) for ten years — compare favourably with the margin the Kingdom of Morocco is paying on the \$300m loan it has just completed through UBAF — a split spread of 1.1 per cent.

The reason why Algerian borrowers had previously to pay over the odds was that the country's bankers had proved to

be difficult negotiators over the years. They never succeeded in establishing an easy rapport with the major international banks, even with those which were well disposed to them in the early days. There was also a lack of co-operation in the country's borrowings.

Falling

Though Algeria's debt service will rise in absolute terms, the debt service ratio — defined as the ratio of repayments to convertible currency income — is falling. Last year it increased from 24 per cent to an estimated 27 per cent. A fall to around 22 per cent is expected for 1982.

Algeria's reputation has been enhanced by the smooth transition to the post-Benmedienne period. Algeria could also bring a new approach to capital markets after the fall in favour of Mr. Belaid Abdessalam, until last year the powerful industrial overlord in Algeria. The country's bankers were not held in high regard by Mr. Abdessalam and he often failed to take note of some of the finer points of international financing, such as the co-ordination of fund raising operations.

That was all the more a loss for Algerian borrowers as their country, unlike so many in the Third World, has a well respected central bank run since independence by the same man, Mr. Seghir Mostefai. He needs no practice in the workings of the international capital markets.

Francis Ghiles

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Planning shifts limit needs in Algeria

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Interest rates jolt Qatar

UNTIL THIS year banking in Qatar was very much a reflection of the small community and quiet untroubled economy which it serves. Unlike the oil sheikdoms nearby, Qatar has always taken its growing oil wealth in its stride, avoiding the temptation of pumping oil funds into the economy through prestige projects and lavish Government facilities in order to keep its merchant elite happy.

The results of this cautious development policy is immediately apparent in its capital Doha, which remains relatively unscathed by wild development unlike some other Gulf cities. Three years ago the Government moved to prevent land speculation spiral by blocking credits for property investment. The result is full villas and high rents, instead of the overbuilding and plummeting prices found elsewhere in the Gulf.

At the same time the Government slowed up payments on its major construction projects, a tactic which led to a considerable easing of the economic pace.

Such methods enabled Qatar to avoid the type of inflation rates of 30 per cent and more which other economies suffered. However, such was the Government's desire to keep down inflation and restrain its expenditure that commercial circles in the capital now grumble at the near-stagnation which has resulted in Qatar's oil prices may continue to soar and the surpluses mount up, but very little of it is felt in Doha.

Imported

In 1978 imports actually went down and last year they showed only a 15 per cent growth in money terms, most of which can be accounted for by imported inflation.

Government spending, which largely determines the economic pace, is always difficult to assess in Qatar, and although the 1980 development budget shows a 27 per cent increase, it is not clear how much of this will actually be spent.

This almost slumbering economy suffered a severe disturbance early this year with the jump in international interest rates. All Gulf States were affected but in Qatar domestic interest rates are governed by its central monetary authority, the Qatar Monetary Agency, and were pegged at between 4 and 6.5 per cent on deposits and between 7 and 9.5 per cent on advances.

Coupled with the deteriorating political events in the region, the result of these low rates — at times some 10 per cent less than those available outside — was a massive outflow of funds.

The banks' deposit base, untouched by the growing oil wealth, therefore showed very little growth. The banking community was further hampered by the fact that the semi-State Qatar National Bank was absorbing some 50 per cent of the business, and so competition for what funds there were was extremely fierce.

Such was the outflow that by last May the consolidated balance sheet of the country's 13 commercial banks shows that the ratio of advances to deposits was standing at 101 per cent. Advances were QR 3.7bn compared with deposits of QR 3.6bn.

This situation had been slowly building up; the March figures

showed a ratio of 93 per cent. Much of this outflow went into short-term deposits overseas — not many of them over three months' maturity, believe London bankers.

However, most banks now say that once the money has been shifted, then it is likely to stay where it is. This would apply even if the domestic interest rates improved dramatically such as the nervousness and political tensions of the Gulf area nowadays.

But the outflow which reached a peak earlier this year has now been largely stemmed with the dropping of dollar interest rates. The latest available figures from the Qatar Monetary Agency show that in June the overall liquidity ratio of the commercial banks improved. Advances are 87 per cent of deposits, QR 3.8bn compared with QR 3.8bn for deposits. Even so it shows very little growth in deposits for an oil economy.

Despite the critical period of last May, the Government has consistently resisted pressure from local banks to increase local interest rates. Such a move would, they felt, push up the inflation rate considerably.

Such sentiments about the high rate of international interest rates may have also been a contributory factor in the Government's move to pay off the bulk of its Eurodollar loans ahead of schedule this year. At the beginning of 1980, the largest loan for \$350m was pre-paid, and in August this was followed by the paying off of another for \$175m. Both were for Qatar's various industrial projects such as the petrochemical and steel plants, which had been finding the high rates burdensome to their profits.

Nevertheless the possibility of increasing domestic interest rates is still a subject for discussion says the QMA, as is the introduction of swap facilities which local bankers feel are very much needed.

No-one is expecting any bank ruptcies in Qatar for the local merchants are known for their quiet overseas investments. There were one or two names in difficulty, however. All sectors are pushing for an injection of liquidity from the Government in order to inject life into the economy.

The Government share of bank deposits is a measure I ignore on the local currency side, the June figures show, and our foreign currency 20 per cent. There seems no let-up either from the Government's policies to avoid spending on lavish projects, though the Qatar University and the Sheraton Hotel are keeping a breath of life in the economy. Nevertheless the decision finally to give the construction contract for the Sheraton to Koreans was not popular in Doha because of the Koreans' tendency to order all supplies from home.

Kathleen Bishtawi



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Mr. Whitelaw's hidden melody

AT HIS public engagements, Mr. William Whitelaw tends to sound a bit like an untuned loud-speaker: plenty of bottom, but not much top.

It is a politician's trick, no doubt, for it unfailingly has a soothing effect on the boom-boom, woof-woof brigade of middle England. He seems to give the impression that he is quite happy to trot out the comfortable, profound clichés that people like to hear even when he knows (or should know) that he is talking waffle or worse.

But sometimes, at least, the superficial impression is deceptive: the boom-boom is there all right, in abundance, but in between there are other, softer notes which transform the total effect of the performance.

A case in point is the speech which Mr. Whitelaw gave last week in Edinburgh on the subject of "The Police and the Public". He spoke of the British tradition of policing by consent, of the image of the friendly bobby, of the popularity of the police in the public opinion polls, of the pressures and difficulties facing the police in the modern age. He also spoke of the criticisms and controversies which have surrounded the police in the past year or so, but he gave the impression of dismissing these criticisms as being "fanciful and loaded" or "exaggerated". I have little doubt that the generality of his audience believed that they were hearing another heart-warming rendition of that old favourite "The Policeman's Friend".

The real message of the speech was, significantly different. No doubt Mr. Whitelaw is the policeman's friend, both personally and, in his capacity as Home Secretary, professionally; no doubt he believes, as any sane person must, that we have so far been

IAN DAVIDSON considers the view of the Home Secretary that the relationship between police and public needs to be re-examined.

very lucky in the general character and quality of our police forces compared with many other so-called civilised countries.

But the hidden melody in his speech was that something—and something quite subtle—has gone wrong in the relationship—political, constitutional, philosophical—between the police and the rest of us. What is needed is to put it right, he implied, would be correspondingly subtle, a matter of fine tuning of existing institutions and arrangements. However,

no reader of his speech could be in any doubt that the Home Secretary thinks that relationship needs some attention, and needs it now. In that sense, his James Smart lecture may well go down as a milestone in the enunciation of police policy in this country.

The trouble is that, if there is a "police problem," it is not a simple, single phenomenon. A slightly crude simplification would divide the problem into two, with police wrong-doing, on the one hand, and police policy, on the other. The category of wrong-doing raises the question of how the police are themselves policed; the question of police policy raises the question of how police decisions are reached, and to what extent these decisions fit in with what is desired by the public at large or the one hand and by our political masters in Westminster (and Whitehall) on the other.

In the last resort—or perhaps it is in the first resort—the problem of police wrong-doing depends essentially on ensuring

that the most senior police officers are men of rock-like integrity. The two primary foci of possible police wrongdoing in the recent past have been allegations of brutality and of corruption in the Metropolitan Police. It is not surprising that both these issues remain unsatisfactorily in the "not proven" tray.

Operation Countryman was set up on a massive scale, evidently because there were spectacular indications of collusion between London detectives and

Men of rock-like integrity

their criminal "clients," but it is being wound down with rather meagre results in terms of prosecutions.

The Commons Select Committee looking into deaths in police custody inevitably failed to find any evidence of generalised police brutality—inevitably, because how would they find out—but quite explicitly declined to assert that there had been no cases of brutality.

The fact that the police have a very formal structure with a heavy emphasis on rank, discipline and *esprit de corps*, and the fact that there is a natural danger of things going awry when they come into contact with their customary clients—crowds, criminals, minorities, the young, the unemployed—make it very difficult for Chief Constables to direct those standing orders, is in reality directed against those standing orders.

This goes to the heart of the problem of policing policy. On the one hand, every serious policeman subscribes in principle to the often-uttered doctrine of policing by consent. Chief Constables may, and in

fact do, differ quite widely in how they interpret this doctrine in practice. But there is widespread adherence to the idea of maintaining the image of the friendly bobby and an equally widespread aversion from anything which would mean the police going down the road taken by the feared paramilitary Compagnies Républicaines de Sécurité (CRS) in France.

On the other hand, Chief Constables jealously guard their operational independence, and in that sense they jealously guard also their right to judge whether and how to secure community consent. Historically, this country has always been concerned to protect police policy from party political interference, whether at local or at national level. But in the process it begins to look as if those necessary links between the police and our democratic institutions may have been weakened below the minimum essential level.

In its triennial review, the Board has made a recommendation which would constitute a radical departure: that, for the investigation of the most serious complaints against the police, a specialist group of officers should be created, who would be answerable not to another policeman, but to a lawyer or magistrate. This recommendation is being looked at by a working party, and is reported to have caught Mr. Whitelaw's interest.

But there is a more general point made by the review which is considerably more interesting, and which is addressed to that grey area which lies between uncontroversial wrong-doing and policing policy: "It is clear," it says, "that many complainants regard the possibility of disciplinary action as of secondary importance or are indifferent to it, and see their complaint as directed towards some wider issue which could not be resolved by disciplinary action." A complaint against an officer who is in fact carrying out standing orders, is in reality directed against those standing orders.

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trial disputes, football hooliganism, terrorism. Pure crime has been falling in the last couple of years (not in all categories, of course), but these large-scale policing problems are on the increase.

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But there is a more general point made by the review which is considerably more interesting, and which is addressed to that grey area which lies between uncontroversial wrong-doing and policing policy: "It is clear," it says, "that many complainants regard the possibility of disciplinary action as of secondary importance or are indifferent to it, and see their complaint as directed towards some wider issue which could not be resolved by disciplinary action." A complaint against an officer who is in fact carrying out standing orders, is in reality directed against those standing orders.

This goes to the heart of the problem of policing policy. On the one hand, every serious policeman subscribes in principle to the often-uttered doctrine of policing by consent. Chief Constables may, and in



Police contain pickets at the recent Isle of Grain power station dispute.

Terry Kirk

their roots in politics rather than in crime, even if crimes do also take place.

These public order problems are not going to go away. The fragmentation of society, according to Mr. Whitelaw, is

can give account of his policing policy to the democratically elected representatives of the community and, in turn, they can express to him the views of the community on these policies.

This is revolutionary talk, but it may not mean very much unless chief constables take the hint, and seize the opportunity for sharing a political responsibility which is not an essential ingredient in their operational independence for fighting crime.

Characteristically, Mr. Whitelaw does not think that these problems call for any major change in the organisation of the police, but he does think that the existing arrangements should be made to work in a profoundly different way. He asserted—for the first time, so far as I am aware—the Home Secretary's right to "represent to the police the views and requirements of the community as a whole."

Secondly, Mr. Whitelaw said that "it has become increasingly desirable that police authorities should see themselves not just as providers of resources, but as a means whereby the Chief Constable

is required to report on the Met? But that is just a descendant of my own; it does not appear even in the interstices of the boom-boom of Mr. Whitelaw's Edinburgh speech.

Letters to the Editor

Runaway money supply

From Mr. T. G. Arthur

Sir,—Miss Clare Macdonald (Letters, September 17) is getting down to basic principles" (for which she has my full support) argues that in order to control money supply the State must reclaim its rightful role which the banks have usurped, and become the only money-issuing authority. May I respectfully suggest that she reads her history?

The banks did not usurp the State's role. The phenomenon of money grew up over centuries in the market place, money being always a commodity which was valuable in its own right. As time progressed, gold became the most commonly used commodity, and any bank notes issued were 100 per cent backed by gold—otherwise the bank was unsuccessful due to lack of trust. Less than 150 years ago there were over 100 sound banks in Scotland alone (which may interest Miss Macdonald especially) with complete freedom to issue notes and credit; no inflation resulted.

This role was then usurped by Government, but while a strict gold standard operated inflation could not and did not occur. We all know what has happened since the Government removed commodity backing for its money.

The trouble with the present hybrid is not that free market banks are creating credit; it is that quasi-free market banks are backed by the Bank of England as a lender of last resort; it will never allow a major bank to collapse and it absolves other banks from holding the resources to pay out their creditors.

No doubt Miss Macdonald is right in saying that if you want to control money supply, you could achieve it by becoming the sole issuing authority. But why should Government want to control money supply? There has been no sign of this for decades, until the rather half-hearted efforts currently being made, and Mrs. Thatcher won't be around for ever. Expanding money supply is very convenient for Government since the process effectively raises money for Government without overt taxation.

I entreat Miss Macdonald to remember that a Government powerful enough to give you all you want is also powerful enough to take it all away.

F. G. Arthur,
17 Highfields Road,
Edgbaston, Birmingham.

Underpaid nannies

From Mrs. Kate Phylaktis

Sir,—Certain comments need to be made about the letter (September 16) concerning the employment conditions of trained nannies. First, Mrs. Sheppard does not realise that the economy is going through a recession and as a result all vocations are suffering. There is an incredible glut of both trained and untrained nannies. For every advertisement there is at least 100 responses. Being a matter of supply and demand, salaries are therefore low.

Secondly, the NNEB qualification provides one with a minimum knowledge of how to look

after a child. Theory is very different from reality, especially when it relates to human beings.

An 18 year old with the NNEB qualification in her first job is like an apprentice and, as with all apprenticeships, financial reward is low.

Finally, one has to have a sense of reality concerning the actual salary. An 18 year old with the NNEB qualification, working in London will earn a minimum of £25 net plus accommodation and board. May I ask Mrs. Sheppard how many 18 year olds, does she know, can save this sort of money per week?

Kate Phylaktis,
40, Belsize Avenue, NW3.

Irritations of credit

From Mr. C. H. Duff

Sir,—People who offer credit cards for footling purchases are a source of irritation to those of us who are prepared to offer something called "cash" for what we buy. The time taken by the seller to record the transaction is not inconsequential and in some cases considerable when the credit card has disappeared into the depths of a handbag, the pen is lost.

There is no question of Sir Henry or others in the European Democratic Group being "unsympathetic" to a re-examination of the Community's Common Agricultural Policy.

Proposals put forward by the group's own working party on agriculture will in due course be considered by the group as a whole, and it will be at that stage that the future policy of the group in this area will be determined.

Sir Henry is the distinguished chairman of the European Parliament's Committee on Agriculture, a post to which he brings unrivalled knowledge and experience. Given the great importance rightly attached to

agriculture in the Community, the Parliament's Agriculture Committee has an onerous task which is very demanding on the time of its members, and particularly that of Sir Henry.

I therefore came to the conclusion—with great reluctance but with the full agreement of Sir Henry—that it was unrealistic to expect him to continue to carry the burden of chairing the group's own working party on agriculture in addition to the heavy demands of chairing the Parliament's Committee on Agriculture.

There is no question of Sir Henry or others in the European Democratic Group being "unsympathetic" to a re-examination of the Community's Common Agricultural Policy. Proposals put forward by the group's own working party on agriculture will in due course be considered by the group as a whole, and it will be at that stage that the future policy of the group in this area will be determined.

Sir Henry is the distinguished chairman of the European Parliament's Committee on Agriculture, a post to which he brings unrivalled knowledge and experience. Given the great importance rightly attached to

coming down rapidly, much faster than envisaged in any of the "main stream" forecasts as little as six months ago. Recovery in output will not be long delayed once these gains are clearly consolidated.

But the problems raise unnecessary worries and must be solved soon. Any suspicion that the medium-term financial target strategy was being downgraded would lead to a disastrous financial crisis and lose all the ground so painfully won on the inflation front, as well as worsening the recession.

Samuel Brittan (September 11) rightly attacks "base drift" as a way of getting M3 back on course. Equally, while monetary base control remains the best technical method of control (and should have been adopted early on as the present problems clearly show), we can hardly afford in the near future any further institutional upheavals like the corset or its demise. Monetary base control should be brought in over a carefully managed transition period in which sterling M3 remains the major target variable.

Meanwhile, the best the Government can do is to bring sterling M3 back within the target range set for the February 1980-April 1981 period, after allowing for the estimated unwinding of the previous period's corset effects.

The public sector borrowing requirement has also to be kept to its target in 1980/81; recent signs of severe overshooting require early compensating action. The Treasury says no further action is necessary, but the information it has so far provided carries little conviction. Equally, any delay in action reduces the chances of achieving the target.

Patrick Minford,
Professor of Applied Economics,
Robert Nobay,
Professor of Economic Science,
Eleanor Rathbone Building,
Liverpool.

GENERAL

UK: Ford (Europe), Renault, Volkswagen and the European Metalworkers Union are among those giving evidence at the European Parliament's Committee on External Economic Relations public hearing on problems facing the motor industry, Cambridge (September 24).

Energy conservation debate: The implementation of combined heat and power generation, Building Centre, WC1, 5.30 pm.

International Broadcasting Convention and Exhibition, Metropole Hall, Brighton (to September 25).

Police Superintendents conference opens, Harrogate (to September 25).

Kent attend ITV 25th anniversary dinner and ball, Grosvenor House, London.

Ambulance Officers conference, Harrogate (to September 23).

Prince and Princess Michael of Kent attend ITV 25th anniversary dinner and ball, Grosvenor House, London.

COMPANY MEETINGS

See Financial Diary on page 19.

International Ceramic Plant, 1.00 pm.

Today's Events

INTERNATIONAL

Machinery and Supplies Exhibition opens, Bingley Hall, Bradford (to September 26).

Overseas: Mrs. Margaret Thatcher begins official visit to Greece (to September 24).

Energy conservation debate: The implementation of combined heat and power generation, Building Centre, WC1, 5.30 pm.

International Broadcasting Convention and Exhibition, Metropole Hall, Brighton (to September 25).

Police Superintendents conference opens, Harrogate (to September 25).

Prince and Princess Michael of Kent attend ITV 25th anniversary dinner and ball, Grosvenor House, London.

COMPANY MEETINGS

See Financial Diary on page 19.

COMPANY RESULTS

Final dividends: Emiss Lighting Estates Property Investment, Park Place Investments, Telefusion.

Overseas: Mr. Walker Goldsmith and Silver Smith, Interim dividends: Beaton Clark, Dickinson Robinson Group, Estates and General Investments, Fisons, Garnier Scott Blair, Ransomes Sims and Jefferies, Tarmac.

LUNCHEON MUSIC: London Piano recital by Gillian Spragg, St. Lawrence Jewry, Gresham Street, 1.15 pm.

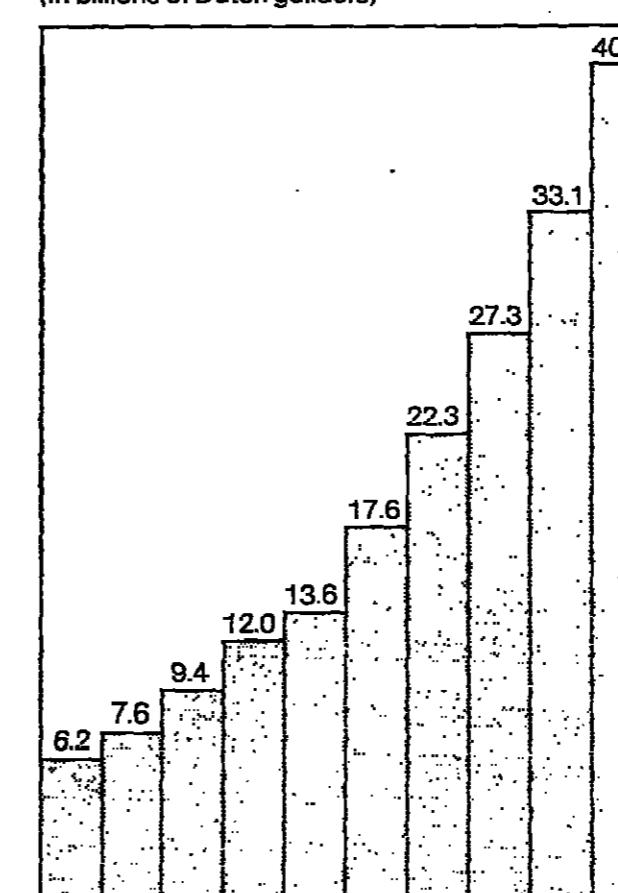
Organ recital by Jonathan Rennert, St. Michael's Cornhill, 1.00 pm.

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NMB BALANCE SHEET TOTALS

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Companies and Markets

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

BY FRANCIS GHILES

A varied patchwork of issues

DIVERSITY is the name of the game in the Eurobond market at present. Persistent uncertainty about the trend in U.S. interest rates and the true state of that country's economy is keeping investors away from fixed interest rate dollar paper. But rich pastures exist elsewhere and quite a few of them are being extensively grazed at present.

Convertible bonds are one of the favourite hunting grounds; last week two British companies, Taylor Woodrow and the Hanson Trust, and one Japanese company, Nissho Iwai Corporation, decided to issue such paper. Bankers noted with interest that the three managers in the Taylor Woodrow issue were KICIC, Wardley Ltd., and Merrill Lynch, which suggested a broad geographical distribution.

By raising equity in this way, rather than through a rights issue, they hope to broaden the geographical spread of investors holding shares in the company. For the investor it can be a more rewarding way to buy equity than by buying into a

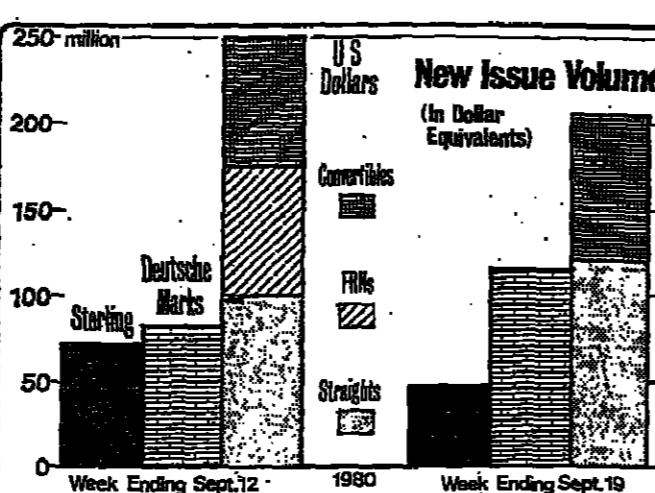
rights issue.

Many recently priced convertible issues, the bulk of which have been arranged for U.S. and Japanese companies, are standing at a premium: the \$1 per cent convertible to 1990 for Tricorp Oil and Gas was quoted at 100-101 on Friday afternoon after the price had fallen below par during the morning—as a result, it appears, from a fair amount of paper being thrown back into the market by some French banks.

Convertible issues are proving so attractive that the first French franc denominated issue of this type for many years was launched, for CIT-Alcatel last week.

Bankers agree that, with Tokyo shares riding high on one of the largest-ever foreign buying sprees of its kind and with the continuing rally on Wall Street, there is no reason to expect a sudden drying up of this flow.

Arranging such issues, however, is not a risk-free business because perhaps as much as two-thirds of a given issue may be bought up by dealers more



interested in making a fast buck than putting the paper away long term.

The sterling sector attracted one good name last week in the form of Banque Nationale de Paris but a rumoured issue for Eurotost last Friday did not, in the event materialise. Prices of seasoned issues eased over the week, however.

In the fixed interest rate dollar sector, investor interest is now focused at the shorter end of the maturity spectrum, as witnessed by the two three-year issues announced on Friday for Swedish Export Credit Corporation and Transamerica Financial Corporation.

Both issues are fairly tightly priced, though offering the in-

vestor a more generous yield than 12 per cent. And for GMAC to 1987 launched the week before last, which now stands at a 22 per cent discount from its 99 per cent issue price. New issue managers noted that Deutsche Bank, which had declined a management position in the GMAC issue, accepted such a position in the Transamerica issue.

Activity in straight dollar bond trading trailed off at the end of the week but prices edged ahead on Friday despite a number of major U.S. banks raising their prime lending rate by 1 per cent to 12 per cent. Much of the activity earlier in the week had revolved around swaps but by the middle of the week, the yield disparities consequent upon the price rises of the week before had all but ironed out.

The situation in the Deutsche Mark sector improved a little at the end of last week after the Bundesbank cut the Lombard rate and announced that it would continue its policy of offering assistance to the money markets. These measures apparently helped Deutsche Bank to sell most of the DM 200m private placement for Australia. They also pushed up the price of the Austria public bond, which had not met with an enthusiastic welcome earlier in the week.

The market, however, needs to be carefully nursed, according to German dealers. They warned that if the German Capital Markets Sub Committee, which meets today, decides on a new issue calendar above DM 500m, prices of seasoned issues could easily slide down again.

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Avg. life years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS							
†Republic of Panama	25	1987	6	6½	99½	Yamaichi, First Chicago (Asia) Singapore Japan, March Bks.	6.45+
†Tricorp Oil and Gas NV	20	1995	15	8½	100	Schroder Wagge	6.50
†SIAICS Co. Ltd.	25	1995	—	7½	100	Yamaichi	7.50
†Banca Settim	25	1986	5.2	7½	100	CSPB	7.38
†Banco de Santiago	25	1986	5.5	6½	100	Citcorp	6.50
†Marion Int. Fin. NV	20	1995	—	9½	100	Blyth Eastman	9.25
†Shufly Int. NY	10	1995	—	9½	100	Merrill Lynch	8.50
†**ERC	20	1995	9.25	13	100	Hill Samuel	13.00
†Shanson Fin. NV	25	1995	—	9½	100	CSPB	*
†Taylor Woodrow	20	1990	10	8½	100	Hambros	*
Swedish Export Credit Corp.	50	1983	3	12½	99½	Goldman Sachs Morgan Stanley	12.10
Transamerica Fin. Corp. NY	50	1983	3	12½	99½	Morgan Guaranty	12.47
Nissho Iwai Corp.	40	1996	—	8	100	Nomura Europe	8.00
STERLING							
Stanco SSI	10	1996	—	8	100	Morgan Grenfell, BNP Kleinwort Benson	*
BNP	20	1997	10.25	13½	100	*	*
D-MARKS							
†Republic of Austria	150	1992	9½	8½	99½	Dresdner	8.32
†*Australia	200	1987	—	8½	100	Deutsche Bank	8.25
LUXEMBOURG FRANCS							
Eurohema	500	1987	7	10½	100	Kreditbank Lux.	10.50
SWISS FRANCS							
†Udrzona Boedrofska Banka	20	1990	8	6½	99	Soditic	6.750
†Banca Central de Costa Rica	20	1990	—	7½	100	Banque Gutwille	7.125
*Voest Alpine	80	1990	—	5½	99½	Kurt Bungen	5.75
*City of Oslo	80	1990	—	5½	100	Credit Suisse	5.87
Japan Dev. Bank	100	1990	—	5½	99½	Handelsbank	5.87
*†Republic of Indonesia	75	1985	—	6½	100	Credit Suisse UBS	6.50
FRENCH FRANCS							
†Tradewest Bank and Trust Co. of Nassau (f/k/a ENI)	120	1985	5	13½	100	Caisse des dépôts, Dean Witter, Soc. Génér. Paribas	13.50
†Scit-Alcatel	180	1991	10	10½	100	Christiana Bank, CSFB	*
NORWEGIAN KRONE							
Eksportfinans	100	1985	5	10½	*	Christiana Bank, CSFB	*

* Not yet priced. † Final terms. ** Placement. ‡ Floating rate note. ▲ Minimum. § Convertible.

†† Registered with U.S. Securities and Exchange Commission. * Purchase Fund.

Note: Yields are calculated on AIBD basis.

U.S. BONDS

Increasing concern over money growth

SHORT-TERM interest rates in the U.S. continued to climb in a market which has become highly vulnerable to weekly economic and monetary statistics.

In particular the monetary aggregates have now become the U.S. bond market's prime concern, since only a significant decline in the rates of expansion of M1-A and M1-B, the two most closely watched weekly monetary indicators, is likely to abate fears of additional central bank tightening.

However, bankers believe that it would be inappropriate to launch such a large credit too soon after the death sentence passed last week on the dissident, Mr. Kim Dae-Jung.

Although Wall Street was generally relieved this week by signs that the Federal Reserve's Open Market Committee meeting last Tuesday had apparently decided not to put the squeeze at this stage, the market was again troubled on Friday by the \$1.1bn and \$1.8bn increase in M1-A and M1-B respectively in the week ended September 10.

This acceleration in the weekly monetary aggregates at a time when the money supply must essentially remain flat if the Fed is to achieve its target, thus heightened once more fears that interest rates, at least in the near term, might rise further.

Moreover, the latest weekly monetary figures were released shortly after the main U.S. banks adjusted their prime lending rates another 1 point up to 12½ per cent for the fifth time in as many weeks, as costs for gathering funds rose and loan demand increased.

The general upward trend in rates was reflected throughout the market.

Concern over the recovery in business activity, the uncertain near-term inflation outlook and the prospect of a Federal Government borrowing requirement of between \$75bn and \$80bn next year also combined to unsettle the market.

BY PAUL BETTS

This announcement appears as a matter of record only.

African Development Bank
Banque Africaine de Développement

French Francs 650,000,000

Seven-Year Multicurrency Standby Credit Facility

Lead Manager by Crédit Commercial de France • Crédit Agricole

Managed by The Arab Investment Company S.A.A. (Riyadh) • The Bank of Tokyo, Ltd. Banque Bruxelles Lambert S.A. • Banque Worms • Chemical Bank International Group Crédit Lyonnais-Bruxelles • DG BANK Deutsche Genossenschaftsbank • First Chicago Limited Morgan Guaranty Trust Company of New York • National Westminster Group Société Générale • Standard Chartered Bank Limited

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Arranged by Crédit Agricole

Crédit Commercial de France



Agent

Crédit Commercial de France



Crédit Commercial de France

June 1980

U.S. DOLLAR STRAIGHTS

	Issued	Bid	Offer	day	week	Yield	Change on
BRI Oxygen F. 10% 90	50	\$82	\$84	—	—	12.50	
CECA 15% 88	100	94	95	+0%	+1%	12.68	
Clipper O/S Fm. 10% 88	300	90	90	+0%	+0%	12.34	
Con. Illinois O/S 8% 88	150	88	88	+0%	+0%	12.58	
Con. Illino. 10% 88	50	94	95	+0%	+0%	12.50	
Wests Petroleos 15% 88	50	101	101	+0%	+0%	12.50	
SEB 11% 88	75	87	87	+0%	+0%	12.50	
SEB 11% 88	90	87	87	+0%	+0%	12.50	
SEB 11% 88	90	91	91	+0%	+0%	12.50	
SEB 12% 88	120	104	104	+0%	+0%	12.15	
SEB 12% 88	120	104	104	+0%	+0%	12.15	
SEB 12% 88	120	104	104	+0%</			

WORLD STOCK MARKETS

NEW YORK

Indices

NEW YORK

NEW YORK	DOW JONES								1980	Since Comp'l'n		
Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	High	Low	High	Low
Indust'res	965.74	958.48	951.28	945.80	957.82	958.52	958.72	785.18	1051.78	41.22		
H me B'nds	81.21	80.26	80.22	80.14	80.38	80.75	78.51	80.87	(16.58)	(27.04)	(28.6)	(28.6)
Transport	346.82	345.89	346.81	353.81	322.48	321.26	348.52	253.38	846.92	12.25	(18.9)	(18.9)
Utilities	112.54	112.58	112.80	112.71	111.30	112.16	115.88	86.04	165.82	18.82	(37.7)	(27.5)
TradingVol 000's st	55,760	61,530	65,888	57,290	44,650	47,188			(4/4/88)	(28/4/88)		
Day's high	912.70	low	900.77									
Ind. div. yield %	Sept. 12	Sept. 5	Aug. 29	Year ago (approx)								
	5.74	5.72	5.75	5.66								
STANDARD AND POORS												
Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	1980	Since Comp'l'n		
19	18	17	16	15	14	13	12	High	Low	High	Low	
Indust'res	148.85	145.88	148.41	145.88	142.87	142.87	142.87	148.85	(11.08)	148.85	3.82	
Composite	128.25	128.48	128.87	128.74	125.87	125.84	128.85	98.92	128.85	4.40	(19.8)	(18.8/80) (1.8/81)
Ind. div. yield %	Sept. 17	Sept. 10	Sept. 3	Year ago (approx)								
	4.84	4.69	4.64	5.06								
Ind. P/E Ratio	8.91	8.83	8.51	8.04								
Long Gov. Bond Yield	11.48	11.03	11.02	9.18								
N.Y.S.E. ALL COMMON												
Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Rises and Falls	Sept. 18	Sept. 18	Sept. 17
19	18	17	16	High	Low							
Issues Traded	1,931	1,940	1,911									
Rises	967	705	1,098									
Falls	591	879	458									
Unchanged	378	356	328									
New Highs	—	254	278									
New Lows	—	5	0									
1980												
Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	High	Low		
Montreal	Sept. 19	Sept. 18	Sept. 17	Sept. 16	Sept. 15	Sept. 14	Sept. 13	Sept. 12				
Industrial Combined	587.80	531.06	537.28	585.82	485.88	(28.2)	525.21	(77.8)	1702.5	(97.6)		
TORONTO Composite	2,301.2	2,254.3	2,229.0	2,245.2	1,779.0	(17.0)	1,770.2	(27.6)				
1980												
Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	High	Low		
19	18	17	16	High	Low							
Industrial Combined	587.80	531.06	537.28	585.82	485.88	(28.2)	525.21	(77.8)	1702.5	(97.6)		
SWEDEN	Jacobson & P. (1/1/88)	555.48	562.45	561.89	550.98	566.88	(18.8)	554.72	(17.1)			
1980												
Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	High	Low		
MONTEVIDEO	Sept. 19	Sept. 18	Sept. 17	Sept. 16	Sept. 15	Sept. 14	Sept. 13	Sept. 12				
Industrial Combined	587.80	531.06	537.28	585.82	485.88	(28.2)	525.21	(77.8)	1702.5	(97.6)		
1980												
Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	High	Low		
19	18	17	16	High	Low							
INDIA	Sept. 19	Sept. 18	Sept. 17	Sept. 16	Sept. 15	Sept. 14	Sept. 13	Sept. 12				
Industrial Combined	587.80	531.06	537.28	585.82	485.88	(28.2)	525.21	(77.8)	1702.5	(97.6)		
1980												
Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	High	Low		
19	18	17	16	High	Low							
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19	18	17	16	High	Low							
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Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	Sept.	High	Low		
19	18	17	16	High	Low							
INDIA	Sept. 19	Sept. 18	Sept. 17	Sept. 16	Sept. 15	Sept. 14	Sept. 13	Sept. 12				
Industrial Combined	587.80	531.06	537.28	585.82	485.88	(28.2)	525.21	(77.8)	1702.5	(97.6)		
1980												
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NEW YORK ACTIVE STOCKS

Base values of all indices are 100 except NYSE All Common—50; Standard & Poor's 500—100.

Base values of all indices are 100 except NYSE All Common—50; Standard & Poor's—10; and Toronto—1,000; the last named based on 1976. † Excluding 400 industrials. § 400 industrials plus 40 Utilities, 40 Financials, and

note. * 400 Industries. 2 400 Industrial price 40 U.S. 40 Financials and
Transport. + Closed. u Unavailable.



BRITISH ELECTRIC TRACTION

Group profit before tax £71,076,000

Canadian Motorways Ltd. Murphy Bros. Ltd. United Transport Company Ltd.		Birmingham & District Investment Trust Ltd. Electrical and Industrial Investment Co. Ltd. National Electric Construction Co. Ltd.	
£19,397,000	Freight & Passenger Transport	£4,231,000	General Investments
Rediffusion Ltd. Redifon Ltd.		Thames Television Ltd. (50.0% share)	
£13,895,000*	TV Rental, Relay, Overseas Broadcasting, Electronic Manufactures & Music Services	£2,963,000	Independent Television in U.K.
Advance Services Ltd. Richmond Park Laundry Co. Ltd. Initial Services Ltd. (41.9% share)		Murphy Bros. Ltd.	
£11,261,000	Linen Hire, Laundry & Ancillary Services	£2,110,000	Mining & Civil Engineering
Eddison Plant Ltd. Grayston Ltd. J. D. White Ltd.		Ditchburn Organisation Ltd. Walport Ltd. Wembley Stadium Ltd.	
£6,908,000	Plant Hire	£1,355,000	Entertainment and Leisure
Boulton & Paul Ltd.		Humphries Holdings Ltd.	
£5,905,000	Joinery, Steel Construction & Access Equipment	£1,049,000	Films & Television Ancillary Services
Argus Press Holdings Ltd. Electrical Press Ltd.		Biffa Ltd. Re-Chem International Ltd.	
£4,841,000	Printing & Publishing	£939,000	Waste Disposal

*Excludes Rediffusion's share of profits of certain fellowsubsidiaries.

Note: All the profits shown above relate to the Companies' activities described and do not include other interests.

Extracts from the Statement by the Chairman, Sir John Spencer Wills

It was not an easy year for industry, which had to face rapidly mounting economic pressures, including high interest rates, and cope with the effects of major strikes in road haulage, engineering, British Steel and Independent Television. Yet, apart from Rediffusion, which continued to mark time, and United Transport and Thames Television, which both turned in lower contributions, our other major interests increased their profits, some of them quite appreciably. In the circumstances, it is disappointing that our pre-tax profit should show no greater progress but the answer is to be found in the high interest rates which ruled during most of the year. Profit, before interest, rose by £12.15 million, to £92.57 million, but an increase in interest charges of just on 70 per cent reduced this improvement to £3.44 million. Relative to this swinging increase in interest, borrowings rose by only 23 per cent during the year.

The broad range of our interests is one of BET's strengths. Our policy is to build up the good businesses by internal growth and selective acquisition of undertakings operating within the range of our present activities. It is the application of this policy rather than the acquisition of new and unrelated businesses which has increased our profit from £41 million to £71 million over the last five years.

The BET Group comprises a number of companies engaged in a wide variety of activities.

**Those activities and the profits earned
from them are shown above, together with
the names of the principal
contributing companies.**

Outlook

It has been my practice for a number of years to give shareholders my personal views on the outcome of the current year. In the light of the country's economic position and the resultant rapid and pronounced changes in business fortunes which have taken place recently, it will come as no surprise that I am not prepared to make a forecast this year. This in no way implies pessimism on my part; it is simply that whatever I may say today, could be rendered significantly misleading in a matter of weeks and be of no use to shareholders. Suffice it to say that the Group is in good shape and well equipped to deal with whatever the future holds.

Summary of Results



Year to 31st March

	1980	1979
	£	£
Profit before taxation	71,076,000	67,640,000
Taxation	27,600,000	24,481,000
Profit after taxation and minority interests	36,303,000	35,458,000
Deferred Ordinary Dividends	11,263,000	11,138,000
Earnings per 25p Deferred Ordinary Share	24.4p	24.1p
Dividend per 25p Deferred Ordinary Share	7.572p	7.572p

If you would like a copy of the Report & Accounts please send this coupon to:
The Company Secretary,
The British Electric Traction Company, Ltd.,
Stratton House, Piccadilly, London W1X 6AS.

Name _____

Address _____

Building and Civil Engineering

John Laing wins £12.4m BP contract in Scotland

MAJOR extensions are to be made to BP Petroleum Development's offices in Scotland on the Farburn Industrial Estate at Dyce, Aberdeen.

The contract is worth £12.4m and has gone to John Laing Construction.

The project calls for a six-storey office extension in two blocks, a five-level multi-storey car park, and a part single, part two-storey extension to a staff restaurant. The work is due to begin later this month and is scheduled for completion by December 1982.

Construction of the office blocks, which will provide an additional 8,235 square metres of floor space, will be of reinforced concrete frame with precast concrete cladding. The 750-space car park will be of composite precast and in situ concrete. The restaurant will have a steel frame with concrete casing.

Architects are Mackie Ramsay and Taylor; consulting engineers are W. A. Fairhurst and Partners and Ramsay and Chalmers; consulting engineers (mechanical and electrical) are Wallace Whittle and Partners; quantity surveyors are W. I. Talbot and Partners.

Down in the south at Ayles-

Awards to Wimpey top £5m

CONTRACTS worth over £5m have been won by Wimpey. The largest, valued at £2.37m, for the city of Kingston upon Hull, north Humberside, is for the erection of 196 dwellings at Rosamond Street. The major part of the contract is to be constructed in Wimpey no fines technique, the remainder in traditional brick construction.

The contract which includes site development and external works (not roads and sewers) is expected to start in October.

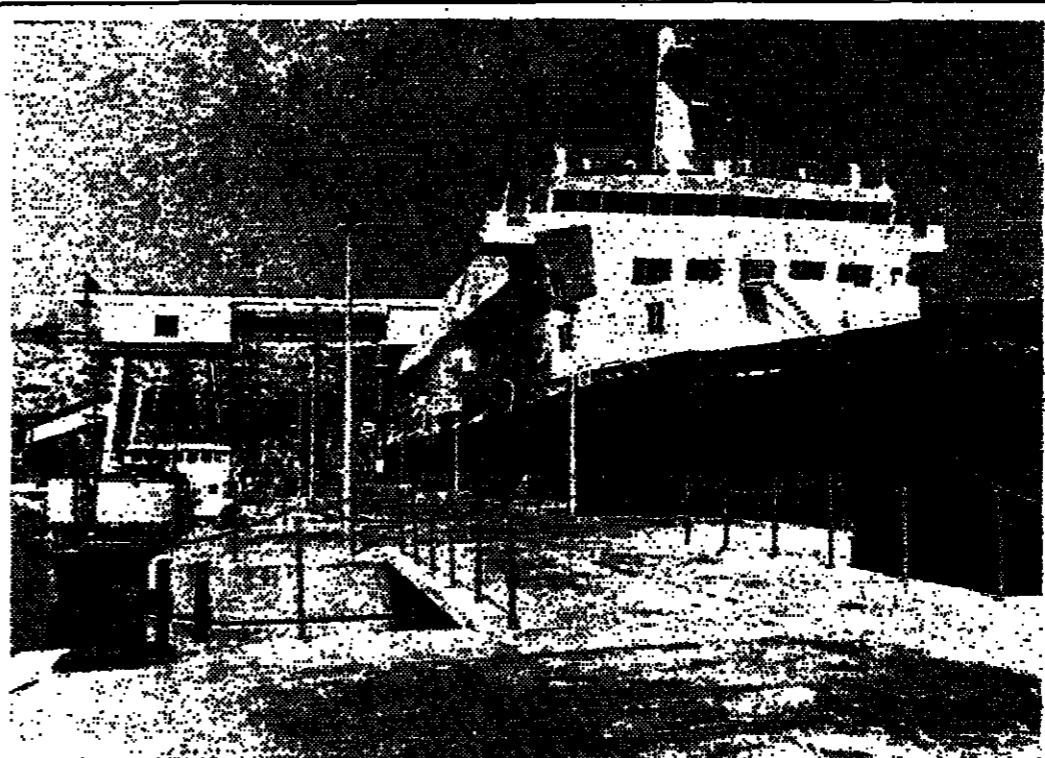
In Kent, Wimpey has won two contracts jointly valued at £2.1m.

One is for the London Borough of Bexley for which the company is to build 56 two-storey houses in Osborne Road, Belvedere, together with garages, roads and external works. The contract is due to be completed in December 1981.

The other contract is for the National Westminster Bank and is for modernisation and alterations to the latter's High Street, Chatham premises.

Work on this is scheduled for completion in June 1982. The cost is expected to be about £1m.

For English Industrial Estates Corporation, Wimpey is to undertake a £352,000 contract for the construction of an advanced factory at Riverside Park Industrial Estate, Middlesbrough. Other contracts are for ICI (£270,000) for a variety of works at the agricultural division's Billingham works. Cleveland and include tank foundations, plant access road, a two-storey control room, new and refurbished road works and associated minor civil works.



This is the first of two new roll-on/roll-off berths in Dover to have been completed by Mears Contractors. The £7m contract, scheduled for completion in October, will provide Dover Harbour Board's Eastern Docks ferry terminal with two, double width, split level ramps to permit simultaneous vehicle loading and unloading from vessels.

The contract being carried out by Mears is on the site of a previous project undertaken by the company in 1968 when it constructed a hoverport. That facility has been replaced by a new international hoverport terminal also built by Mears which is now operational in the town's Western Docks.

Partington moves forward

THE VALUE of work recently awarded to T. Partington and Son (Builders) of Oldham, together with building scheduled to commence soon, totals more than £6.5m, says the company, which adds that a further £4.4m is at an advanced stage of negotiation.

Total forward order book represents a substantial recovery for the company which, at the turn of the year, suffered the cancellation of a number

of major contracts due to Government cuts.

The new work, however, is in addition to £13.6m worth of contracts at various stages presently under construction.

All new work—with the exception of a £280,000 new ward floor at Oldham and District General Hospital—is for housing in the Greater Manchester and Lancashire areas.

At Higher Broughton more than 100 dwellings will be added to Salford's stock under a contract worth nearly £2m. Other Salford contracts include one for £1.74m at Worsley and £708,000-plus at Lower Broughton.

The company is to build 109 flats for the North British Housing Association at Blackburn under a contract worth £1.32m, and at Warrington New Town it has secured a deal for timber frame housing (£829,000).

In an south at Aylesbury, Bucks, Laing has won a £1.5m contract for over 50 industrial units.

The contract, awarded by Aylesbury Vale District Council, calls for single-storey units in various sizes and totalling 6,650 square metres at Bearbrook Industrial Precinct. There is to be a phased handover of the units with completion scheduled for September 1981.

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INTL. COMPANIES & FINANCE

PENDING DIVIDENDS

Harvester exercises Daf option

Profits setback for Esso Malaysian

BY WONG SULONG IN KUALA LUMPUR

By John Griffiths

INTERNATIONAL Harvester has exercised a long standing option to buy a further 44 per cent stake in Daf, the Dutch truckmaker, bringing IH's holding to 37½ per cent.

IH's acquisition of the shares from Daf's founding Van Doorn family makes the Chicago-based company joint largest shareholders with the Van Doornes, who had held 42 per cent of Daf since the start of the 1970s when IH first took up its holding.

IH is intent on establishing itself as a pan European truck force.

But despite the joint holding in Daf, the two companies have never got on very well and it was not widely expected until recently that IH would drop its Daf stake in favour of expansion through Seddon Atkinson, the British heavy truck maker which it owns, or else by its proposals to take over Enasa, the Spanish truck maker. IH has said it will announce whether it will proceed with the Enasa takeover by the end of the month—a deal which also provides for the setting up of a plant in Spain to make 100,000 engines a year.

Daf itself embarked at the end of last year on talks with Peugeot SA about possible cooperation on truck manufacturing in Europe, following Peugeot's acquisition of the British Dodge trucks operation as part of the Chrysler takeover.

An agreement was expected in the spring. But the talks appeared to run into difficulties when IH indicated it was also interested in playing a role in any operation set up by Daf and Dodge. Should Peugeot have cooled to the idea, as now seems possible, IH is still left—at least for the moment—with three possible avenues to expansion intact.

ESSO MALAYSIAN reports a sharp fall in first half 1980 profits from 12.6m ringgit (\$3.85m), after tax. The company blamed the sharp increases in the price of imported crude oil and its inability to recover costs.

The price of Saudi Arabian crude oil increased by 56 per cent between last November and April 1980, Esso explained.

During that period, the Malaysian Government only allowed a partial recovery of costs through price increases, "additional substantial relief" was not forthcoming until August when a price increase for petroleum products was allowed.

Petroleum product sales were down from the same period last year due to lower contracts for imported fuel oil, but crude runs at the refinery were slightly up. Earnings from the ammonia business were weak.

The second half profit performance is forecast to be "equally good."

Interfood lifts dividend

BY OUR ZURICH CORRESPONDENT

DIVIDEND of Interfood, the Swiss holding company which owns the Suchard and Tobler chocolate concerns, is to be increased to 23 per cent for 1979, compared to 22 per cent, and is represented by the distribution of SwFr 23 per share of SwFr 100 nominal value and 115 per share of SwFr 500 nominal value.

Consolidated profits rose by 5.7 per cent to SwFr 14.02m (£8.57m) last year after a rise in turnover from SwFr 1.22bn to SwFr 1.34bn (£819m).

The group sees good prospects in the confectionery sector and plans further moves to expand

its presence abroad. Earlier this year Interfood acquired a stake in the Belgian company Chocolaterie Callebaut and took over the U.S. producer, Andes Candies.

Metallwaren-Holding recommends payment for the year ended June 30 of a dividend of SwFr 20 per share following a 30 per cent rise in earnings to SwFr 320,000 (£196.320).

Group turnover went up 4.9 per cent to SwFr 1.29m, most of which came from the Zug-based manufacturer of household appliances and metal goods Verzinkerei.

Swiss cut new issue volume

By John Wicks in Zurich

THE Swiss Capital Market Commission has cut back its proposed new issue volume for the fourth quarter of this year. The total new issue sum has been fixed at a maximum of SwFr 2.35bn (£1.44bn). Of this, SwFr 1.9m will represent new money and SwFr 400m refinancing up 28 per cent to 543m ringgit.

In previous years, the group's subsidiary, Public Finance, has recorded the sharpest rates of profit growth, but this time, it was the bank itself that has impressed with a 100 per cent rise in after-tax profit to 1.28m ringgit. Public Finance increased net profit by 55 per cent to 1.6m ringgit.

The bank has been given approval by the Malaysian authorities to set up three more branches, while Public Finance has also been allowed to set up two more branches. The Geneva Stock Exchange, which does not publish turnover, showed a rise in bargains from 57,234 to 61,236 in its first seven months.

• An unchanged 7 per cent dividend is to be paid by Intershop Holding, the Zurich-based property development company, for the year ended March 31. This follows a rise in net profits of 11.9 per cent to SwFr 4.25m (£2.6m). The company specialises in the development of shopping centres and other commercial premises.

Intershop now has almost 30 per cent of its investments in the U.S. and sees the expansion of its portfolio there as "virtually complete."

All countries in which Intershop has assets showed improved results, notably France, where good earnings were recorded by Interbal SA, a major French developer in which the Zurich company holds a minority interest.

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus *) have been officially published. It should be emphasised that the dividends to be declared will not necessarily be at the amounts or rates per cent shown in the column headed "Announcement last year."

Date	Announcement last year	Date	Announcement last year
*Amal Metals Sept 25	Int. 3.0	Hawker Siddeley Oct 18	Int. 3.0
*APV Sept 25	Int. 2.8	*Howard (Alex) Sept 25	Int. 3.5
*Armstrong Equipment Sept 24	Final 1.72	*Ibastec Oct 3	Int. 1%
*Bank of Scotland Sept 23	Int. 7.25	Johannan Oct 3	Int. 1%
*Barrett Devs. Sept 23	Final 7.355	Kleinwort Benson Sept 23	Int. 2.5
*Barrie Hodge Sept 25	Int. 1	Leing (J.) Sept 30	Int. 1.6
*Barkley Sept 25	Int. 2.5	Laing Proprietary Oct 8	Int. 1.25
*Bart. Homes Stores Oct 22	Int. 3.5	Marks and Spencer Sept 18	Int. 1.5
*Brooks Stores Oct 18	Final 2.035	Miner Miners Oct 11	Int. 2.75
*Cape Inds. Oct 7	Int. 2.6	Mowlem (U.J.) Oct 7	Int. 1.75
Combined Eng. Stores Oct 19	Int. 1.4	*Ransomes Sims & Jefferiss Sept 22	Int. 3.14
Empire Stores Oct 19	Int. 2.041	*Ready Mixed Concrete Sept 30	Int. 3.35
Foxley (Jas.) Oct 9	Int. 3	Rockeye Proprietary Sept 12	Int. 2.25
Durian Sept 25	Int. 2.65	Ruby Portfolios Oct 15	Int. 2.2
Euro. Eastern Produc. Oct 19	Int. 1.4	Sears Sears Oct 9	Int. 1
François Stores Oct 22	Int. 3.5	Spirax-Sarco Oct 16	Int. 2.5
Globe Sept 25	Int. 2.75	*Termeq Sept 22	Int. 5.0
Miners Miners Oct 1	Int. 2.55	United Newspapers Sept 23	Int. 2.0
Miners Miners Oct 1	Int. 2.55	Vickers Vickers Sept 25	Int. 0.5
Miners Miners Oct 1	Int. 2.55	Winplay (G.) Sept 25	Int. 0.75
Miners Miners Oct 1	Int. 2.55	*Board meeting postponed. ↑ Right issue since made. ↓ Tax free. ↑ Scrip issue since made. ↓ Forecast.	

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We come from Kenya, Malaya, Aden, Cyprus... and from Ulster. From keeping the peace no less than five war limbless look to you for help.

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Help BLESMA, please. We need money desperately. And, we promise you not a penny of it will be wasted.

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CORAL INDEX: Close 492-493 (-3)

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HBC Investment Managers Limited P.O. Box 100, St. Peter, Guernsey 0411 23202. Int. business fd. 0411 23202. Price on Sept. 22. Next dealing Sept. 23.

Bankers Trust Company, SINGAPORE Agent Bank

Agent Bank

March Sugar 406.5-408.7

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CORAL INDEX: Close 492-493 (-3)

The Long-Term Credit Bank of Japan Finance N.V.

U.S.\$25,000,000 Guaranteed Floating Rate Notes due 1988

For the six months 19 September 1980 to 19 March 1981 the Notes will carry an interest rate of 12½ per cent (twelve and thirteen sixteenths per cent) per annum with a coupon amount of U.S.\$322.09.

BANKERS TRUST COMPANY, SINGAPORE Agent Bank

LOCAL AUTHORITY BOND TABLE

Authority (telephone number in parentheses)	Annual Interest (gross payable)	Life Minimum of bond
Knowsley 051 548 6555	13½ 1-year	1,000 45
Redbridge 01 478 3020	13½ 1-year	200 5.6

BASE LENDING RATES

A.R.N. Bank	16 %	Hambros Bank	16 %
Allied Irish Bank	16 %	Hill Samuel	16 %
American Express Bk	16 %	C. Hoare & Co.	16 %
Amro Bank	16 %	Hongkong & Shanghai	16 %
Henry Amsbacher	16 %	Industrial Bk. of Scot.	16 %
A P Bank Ltd.	16 %	Keyser Ullmann	16 %
Arbuthnot Latham	16 %	Knowsley & Co. Ltd.	16 %
Associates Corp. Cap. Corp.	16 %	Langris Trust Ltd.	16 %
Banco de Bilbao	16 %	Lloyds Bank	16 %
Bank of Credit & Cance	16 %	Edward Mansou & Co.	17 %
Bank of Cyprus	16 %	Midland Bank	16 %
Bank of N.W.	16 %	Samuel Montagu	16 %
Banque Belge Ltd.	16 %	Morgan Grenfell	16 %
Banque du Rhone et de la Tamise S.A.	16 %	National Westminster	16 %
Barclays Bank	16 %	Nottinghamshire County Council	16 %
Bremar Holdings Ltd.	16 %	P. S. Henson & Co.	16 %
Brit. Bank of Mid. East	16 %	Rockefeller	16 %
Brown Shipley	16 %	Ryf. Bk. Canada (Ldn.)	16 %
Canada Permt. Trust	17 %	Schlesinger Limited	16 %
Cayzer Ltd.	16 %	E. S. Seward	16 %
Charterhouse Japhet	16 %	Security Trust Co. Ltd.	17 %
Choularton	16 %	Standard Chartered	16 %
C. E. Coates	16 %	Trade Dev. Bank	16 %
Consolidated Credits	16 %	Trustee Savings Bank	16 %
Co-operative Bnk.	16 %	Twentieth Century Bk	16 %
Corinthian Secs.	16 %	United Bank of Kuwait	16 %
The Cyprus Popular Bk.	16 %	Whiteaway Laidlaw	16 %
Duncan Lawrie	16 %	Williams & Glyn's	16 %
Eagle Trust	16 %	Wintrust Secs. Ltd.	16 %
E. T. Trust Limited	16 %	Yorkshire Bank	16 %
First Nat. Fin. Corp.	16 %	Members of the Accepting Houses Committee	16 %
First Nat. Secs. Ltd.	16 %	7-day deposits 14%. 1-month deposits 14.5%.	
Robert Fraser	16 %	7-day deposits on sums of £10,000 and under 14%, up to £50,000 14.5%.	
Antony Gibbs	16 %	£1 Demand deposits over £1,000 14%.	
Greyhound Guaranty	16 %	Guinness Mahon	16 %
Grindlays Bank	16 %	Members of the Accepting Houses Committee	16 %
Guinness Mahon	16 %	7-day deposits 14%. 1-month deposits 14.5%.	
H. G. Smith	16 %	£1 Demand deposits over £1,000 14%.	
Hill Samuel	16 %	£100,000 14.5%.	
Hobson & Partners	16 %	£100,000 14.5%.	
Hudson's Bay Co.	16 %	£100,000 14.5%.	
I.C.I. Bank	16 %	£100,000 14.5%.	
J. S. C. H. & Co.	16 %	£100,000 14.5%.	
J. S. C. H. & Co.	16 %	£100,000 14.5%.	
J. S. C. H. & Co.	16 %	£100,000 14.5%	



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sh limits concern Heseltine

OSIN PAULEY

SOME LOCAL authorities penalised for alleged overspending by Mr. Michael Heseltine, the Environment Secretary, actually came closest to spending exactly what he thinks they should spend.

This is shown by confidential Environment Department documents which could prove a great embarrassment to the Government. The papers point up a whole range of inconsistencies in his decision to penalise 14 "profligate and wilful" overspenders.

The situation is even more ironical because the inconsistencies are a result of the Government's production of what it claims to be far more sophisticated and accurate statistical methods of assessing spending need by councils. These will be used to allocate grant when the new block grant system comes into force next year.

Using the analysis, Environment Department officials have run a check on this year's spending levels to see how the new grant system would work next year. There are wild variations, showing some authorities underspending by as much

as 50 per cent and others overspending by as much as 90 per cent on the assessments. Multipliers will have to be used to alter the anomalies to what the Government thinks the correct figures should be.

The problems arose because Mr. Heseltine, against the advice of his officials, has used several sets of figures together in which the officials agree is unjustifiable.

The original idea was to base penalties only on apparent excess spending over and above the Government's assessment of authorities' need to spend. This produced the Environment Department list, published in the Financial Times in May, which contained all the penalised and reprieved authorities.

But since then, Mr. Heseltine has called for revised budgets for 1980-81 in a bid to bring council spending down by 2 per cent from actual spending in 1978-79. He was strongly advised by his officials not to do this.

But there was strong Treasury pressure for the exercise.

Mr. Heseltine then took his

original list of 21 overspenders and penalised the 14 on it which failed to meet the 2 per cent reduction on 1978-79 spending.

The most glaring mistakes in the penalty list appears to have been made with Newcastle-upon-Tyne which will lose £1.3m of grant as a penalty for spending too much. But Mr. Heseltine's own department's new figures on assessed need to spend show that of the 456 authorities in England and Wales, Newcastle is one of only a handful which is spending exactly what it should.

In fact, Newcastle is likely to attract an extra £10m in Government grant next year because of the Government's assessment of its need to spend.

The Environment Department is accepting a tolerance of plus or minus 10 per cent in judging whether, for the new grant system, authorities were on target.

On this basis, Sheffield comes nearly as close to being on target as Newcastle. But it will also be penalised and lose £1.02m. Doncaster, also on target but marginally less

'profligate and wilful' as Newcastle-upon-Tyne, has been reprieved.

Turning to the five outer London boroughs to be penalised, similar oddities occur. Haringay is assessed to be within a range of 5 to 15 per cent of achieving the right spending level this year and has been reprieved.

Brent's range is closer to target—2 to 15 per cent—but that council is to lose £710,000 as a penalty. Waltham Forest and Hounslow are spending within Heseltine's range of 15 per cent, but both are to lose £250,000. Newcastle appears to have received the right treatment and it has been reprieved.

The whole purpose of the penalties now appears to be to bolster the impression that a tough line is being taken before the Tory Party conference next month.

But it is back-firing already. Apart from the embarrassment of the new spending assessments Mr. Heseltine's action has infuriated some Tory peers because they have not even considered the legislation under which he proposes to take action.

Reform of accounting standards proposed

By Michael Lafferty

A WIDE-RANGING reform of the methods whereby company accounting standards are set, financed and enforced has been proposed by an Accounting Standards Committee report.

Among the proposals, which are certain to prove controversial, are the establishment of a joint review panel with Stock Exchange and City backing to help enforce standards and the admission of outsiders to a new Accounting Standards Committee. The report also suggests that almost half the estimated £400,000 a year funding for the new rule-making machinery will have to come from outside the accountancy profession.

The draft report is the result of more than three years of consultation by a working party headed by Mr. Tom Watts, chairman of the Committee. It will shortly be considered by the councils of the UK accountancy bodies.

It warns that companies are likely to become more and more willing to break accounting standards unless something is done.

"The need for some supervisory body beyond the deterrent of a qualified audit report, is seen as an important and vital adjunct to setting accounting standards in the private sector. The touchstone of private sector regulation lies in the degree of compliance: if there is not a high degree of compliance, then the State must step in," Mr. Watts told a private meeting of senior accountants.

The standard setting and enforcement machinery proposed includes:

- The establishment of a board of trustees for accountants, to seek finance for and oversee the work of a new Accounting Standards Committee. A majority of the trustees would be appointed by the accountancy bodies;

- The creation of a new Accounting Standards Committee with 23 members nominated by the accounting bodies, and five nominated by agreement between the chairman of the Consultative Committee for Accountants Bodies, the Stock Exchange, and the Council for the Securities Industry, the overall self-regulatory body for the City.

- The creation of a review panel to enforce standards, composed of seven members appointed jointly by the accountancy bodies, the Stock Exchange and the CSI. The chairman would probably be a lawyer, and there would be two qualified accountants, two members of the Stock Exchange council, and one person each appointed after consultation with the Confederation of British Industry and the Institutional Shareholders' Committee.

The existing draft of the report stresses that some aspects of the proposals, particularly the creation of the board of trustees and the plan for some public funding, are "entirely speculative" since no discussions about their operation have yet been held with outsiders.

The proposed review panel would have authority only over accounting problems relating to quoted companies. Its procedures could be activated by reference from the Stock Exchange, the accountancy bodies, or the public. It could publish reports at its own discretion.

In a foreword to the report, Mr. Watts says: "To be effective, accounting standards set in the private sector need to be set in the open after the widest possible public consideration and debate... And they must be seen to be set in the public interest."

Property accounting changes, Page 4

Commission to appeal direct to steelmakers for cut in output

BY GILES MERRITT IN BRUSSELS

THE EUROPEAN Commission is to have confidential talks with each of the major steel companies of the EEC to try to salvage the Community's anti-crisis plans to cut output throughout the industry and avert a damaging price war among steelmakers.

The move bypasses the Brussels-based Eurofer organisation to which producers of 90 per cent of EEC steel belong.

Several member states, notably Belgium, the UK and France, are understood to favour such stringent measures. But they face West German and Italian opposition. Making any agreement still more difficult are inter-industry accusations over which steelmakers have this year been cheating on the price and delivery disciplines of the Davignon plan. Viscount Davignon hopes that his round of bilateral talks will enable him to impress on steelmakers the seriousness of the situation and piece together a deal.

If he fails, the Commission may be forced to propose to member governments that compulsory production limits—which may be imposed in terms of Article 58 of the European Coal and Steel Community Treaty of Paris—be set. Such a major and controversial step would be taken only with reluctance, and the Commission

is uncomfortably aware of the problems of enforcement.

The EEC steel market is in a grave position. Prices remained buoyant until April this year but have since tumbled. Some producers say they are at 1973-74 levels.

Belgium's export-reliant steel industry has calculated that it is losing BFr 1,500 to BFr 2,000 (£26-£34) a tonne, and Peine-Salzgitter of West Germany says it is selling steel at DM 40 a tonne below realistic levels. The Commission itself puts the overall drop in steel prices since May at 10 to 15 per cent, and for some products the fall may be greater.

Thus, in early April the Antwerp price for reinforcing bars was BFr 9,300 a tonne. Last week it was BFr 8,100. Merchant bars have gone from BFr 10,800 a tonne to BFr 9,200, and cold rolled coil from BFr 12,300 to BFr 10,200.

Financial losses in the EEC steel industry this year may be heading for record levels. The Brussels Commission usually prepares its own calculations on the industry's deficit. But this year, officials say that to do so could be "political dynamite."

Consett group wants more time

BY MARTIN DICKSON, ENERGY CORRESPONDENT

HOPES OF keeping alive the Consett steelworks in County Durham were last night focussed on a letter being sent to the British Steel Corporation by an unnamed group of business men who claim to want to buy the plant.

The letter was being despatched in response to a BSC ultimatum that the business men identify themselves by midnight last night, prove their credit-worthiness and agree to take on immediately the plant's maintenance costs.

Mr. Keith Bill, a spokesman for the business men, said the letter asked BSC to defer any decision until after a meeting of the industrialists on Wednesday.

The BSC Board is expected to meet today to consider the

letter.

The businessmen, who call themselves the Northern Industrial Group, have refused to reveal their identities in the three weeks since they first showed interest in buying Consett, which ceased production on September 13.

BSC has said that, if the group meets the midnight deadline, it will be prepared to keep Consett's blast furnaces in working order until September 30, by which time it must have received detailed proposals for the future of the works.

But if the group does not comply, the Corporation is expected to cool Consett's furnaces before the end of the month—a move which would damage the refractory brick

linings and effectively end all hope of continued production.

BSC says it is costing about £226,000 a week to keep the works in good order.

The Corporation clearly suspects that the group may not be prepared to negotiate seriously.

These suspicions are likely to have been reinforced last week

at a meeting where the two sides were meant to open discussions.

BSC fielded a strong team, including Mr. Ian MacGregor, its chairman, but representatives of the Northern Industrial Group were not prepared to reveal the names of their buyers.

However, Mr. Bill said yesterday that two more unnamed companies wanted to join the 11 which are said to form the group.

Dockers call off national strike

BY PAULINE CLARK,
LABOUR STAFF

REPRESENTATIVES OF Britain's 24,000 registered dockers yesterday called off the national dock strike threatened to start today over 180 Liverpool dockers facing redundancy.

The decision followed a week of intensive negotiations between port employers and the Transport and General Workers Union which ended with the union receiving the assurances it wanted—that the Liverpool dockers will be given new jobs at the end of this month and that there can be no forced redundancies in British ports.

The decision followed a week of intensive negotiations between port employers and the Transport and General Workers Union which ended with the union receiving the assurances it wanted—that the Liverpool dockers will be given new jobs at the end of this month and that there can be no forced redundancies in British ports.

The Government is believed to have exerted considerable pressure on port employers to find a solution to the dispute which could have presented it with its worst industrial crisis since coming into office.

Ministers have denied any direct intervention but are known to have been worried not only about the economic consequences of a national dock strike but also the effects on new employment legislation had the strike led to a dangerous confrontation over the new picketing laws.

The strike was called off unanimously by a recalled 30-strong delegate conference of dockers after union leaders recommended acceptance of a peace formula worked out by the National Association of Port Employers.

The formula was presented in the form of two letters to the union both dated September 18. One of these gave a written undertaking that the dock labour scheme's Temporary Unattached Register should be used only for disciplinary purposes.

It was the threat that the register might be used to place dockers made redundant by T. & J. Harrison, the Mersey-side stevedoring company, and Bulk Cargo Handling Services, that led to last week's call for a strike.

The union had argued that the use of the register would represent a breach of the 1974 Aldington/Jones recommendations on dock labour organisation when employers had agreed it should only be used for dockers facing disciplinary charges.

In the second letter, the unions also secured a promise that the Liverpool employers would follow nationally-agreed practice in allocating redundant dockers to other employers immediately the redundancies come into effect on October 1.

Weather

UK TODAY

UNSETTLED, rain with sunny intervals. The North will also be cloudy with hill and coastal fog patches. Temperatures near normal.

London, E. and S.E. England

Outbreaks of rain, sunny periods developing, scattered showers. Max 18C (64F).

Most of England, Channel, Wales

Sunny intervals, showers heavy at times. Max 17C (63F).

Most of Scotland, Orkney, Shetland, N. Ireland, Lakes, N.E. England

Hill and coastal fog, rain or drizzle at times. Temperatures a little below normal. Max 14C (57F).

Outlook: Unsettled with temperatures near normal.

CBI

rapidly to 62 per cent by May and then within a couple of months reached the present record 75 per cent figure.

Similarly, the percentage of companies expecting output to drop in the next four months has increased from about 30 per cent in March to 48 per cent in July and 55 per cent in this survey, which was conducted in the first fortnight of this month.

Normally CBI survey results are studied on the basis of the balance between "ups and downs" or "above normal or below normal." The number of companies in the surveys moving against the general trend of the recession is however now so small that the simple percentages in the companies' answers make a representative picture.

For example, only 3 per cent of the 2,000 companies have order books above normal, and only 7 per cent expect output to increase in the next four months.

Weak demand, says the CBI, is particularly pronounced for the metal manufacturing sector and for producers of intermediate goods. Export order books are said to have improved marginally, but this is not regarded as significant.

THE LEX COLUMN

Dividends in a cold climate

This time last year the

managements of many British companies were agonising over dividend policy. The abolition of controls obliged them to decide the appropriate level of payout for the first time in seven years: the difficult question was just how far they could afford to raise their dividends.

Now, for a number of manufacturing companies, the question has turned round—can they afford not to cut?

On the whole, they tend to hold on if they possibly can, and except when a company is experiencing difficulties on the scale of, say, Carrington Viyella, the stock market generally bets that the dividend will be one of the last things to go. Guest Keen and Nettlefold's interim dividend reduction last week was particularly worrying to the equity market. Partly this was because it had been assumed that GKN, like Tube Investments a few weeks earlier, would soldier on paying an uncovered dividend. But there was also a fear that GKN's example may sway undecided boards in favour of a cut.

One comforting argument has been that the cost of the dividend is often very small compared with the company's cash flow, or with its outstanding debt. But the present cash squeeze is so severe that GKN clearly thinks it worthwhile to save £2m (and related tax) with its interim dividend cut. The loss of UK earnings suffered by GKN and many other manufacturers makes capital spending, stockbuilding and dividends more expensive, since there is no tax offset available. Borrowing money at 17 per cent to pay a dividend—because repayments declared in respect of 1980 in the FT Actuaries' Industrial group rise by 5 per cent—the principal threat to this forecast is probably that the programme of developing accounting standards is getting bogged down. After immense efforts the current cost standard has been approved, but the currency translation exposure draft has still not appeared and other difficult subjects like leasing and pensions remain buried in the pending tray. Accountants are worried that they simply do not have the authority to enforce standard setting apparatus.

Lying behind the proposals is the problem that the programme of developing accounting standards is getting bogged down. After immense efforts the current cost standard has been approved, but the currency translation exposure draft has still not appeared and other difficult subjects like leasing and pensions remain buried in the pending tray. Accountants are worried that they simply do not have the authority to enforce standard setting apparatus.

As far as the equity market overall is concerned, the shrinking proportion of manufacturing industry in total stock market capitalisation will limit the damage. Phillips and Drew are still expecting dividends declared in respect of 1980 by the 481 companies in the FT Actuaries' Industrial group to rise by 5 per cent—the principal threat to this forecast is probably that the shareholdings down and less of a deterrent.

Hence the proposal for a seven-member panel which would review cases of alleged breaches of accounting standards. Two members would be members of the Stock Exchange Council, and probably the chairman would be appointed to the CSL. The plan shows that the ASC is trying to find a solution within the City's self-regulatory framework rather than seeking legal muscle (which is how standards are enforced in Canada, for example). But it is questionable whether it will find the support it needs from the Stock Exchange, which will not even require an accountants' report for entry to its new unlisted market.

